

# FY2019 Internal Bank Update Office of Financial Services

Jake Wozniak, University Treasurer Finance Committee | August 29, 2019

# THE OHIO STATE UNIVERSITY

#### **Internal Bank Overview**

#### **Internal Bank Function**

- Overview: The Office of Financial Services (OFS) manages cash, investments, and debt for the university, and serves as a "bank" to university departments by taking deposits, issuing debt, investing operating funds and administering loans. The internal bank coordinates these activities and provides a consolidated view of the associated assets, liabilities, revenues and expenses.
  - Sources include external (bond issuances and leases) and internal (cash).
  - Allocates scarce financial resources, managing risk and creating long-term unrestricted resources.
  - Leverages institutional borrowing and cash flow timing to address capital needs for departments and affiliates.
- ➤ **Guidelines:** Internal bank loans & capital equipment leases must adhere to the provisions stated in the University Debt Policy.
- ➤ Governance: Oversight is provided by the Internal Bank Executive Committee with representation from the Office of Financial Services and Business & Finance with input from the Financial Planning and Analysis office.
- Capital Planning Process: Internal Bank Loans are identified as a funding source for projects during the University's capital planning process.

#### Loan Statistics (as of June 30, 2019)

Loan Summary	Number	Amount
Total Loans Outstanding	147	\$2.60B
Loans in Repayment	131	\$2.42B
Wtd. Average Cost Capital	4.37%	
Wtd. Average Life	15.07 Years	

Recent Loan Activity	Number	Amount
Funded in FY2019	14	\$185.4MM
Near Term Requests FY2020	12	\$319.3MM



## **Internal Bank Overview**

#### **Loan Process**

#### **Current Borrowing Rates/Terms**

Step <sup>2</sup>

A need for funding is identified:

Department/Unit submits formal loan application

Step 2

 Loan application and supporting documentation reviewed and vetted by OFS

Capital Projects - Internal Bank Loan		
1 to 5 year term	4.50%	
Over 5 years and up to 10 years	5.00%	
Greater than 10 years	5.25%	

Step 3

 Loan request reviewed/approved by Internal Bank Executive Committee

Step 4

 Memorandum of Understanding with agreed upon loan terms executed by department/unit and OFS/B&F

Step 5

 Loan disbursement occurs via an agreed upon draw schedule or as a reimbursement to a project

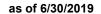
Step 6

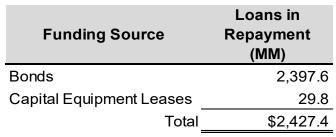
 Loan repayment begins upon completion of project or pursuant to agreed upon terms

Equipment Leases		
1 to 3 year term	2.50%	
Over 3 years and up to 5 years	2.75%	
Over 5 years and up to 7 years	3.00%	
Greater than 7 years	3.25%	

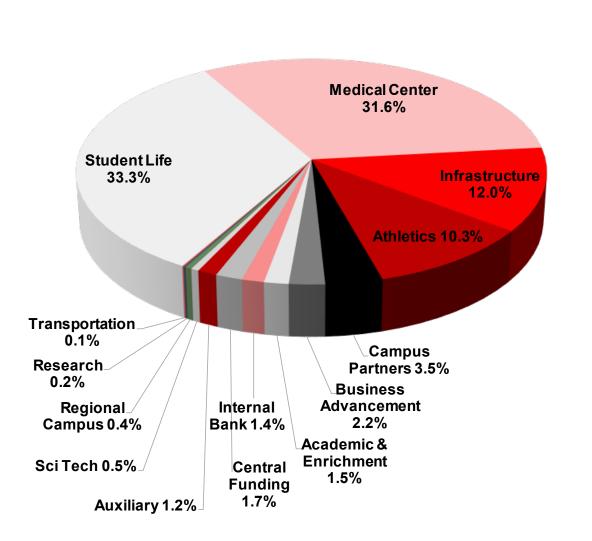


### **Internal Bank Overview**

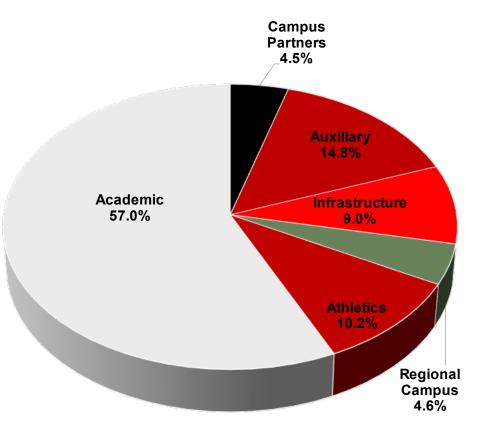




Borrowing Unit/ Obligor	Loans in Repayment (MM)
Student Life	809.5
Medical Center	767.0
Infrastructure	291.5
Athletics	250.7
Campus Partners	86.1
Business Advancement	54.0
Academic & Enrichment	36.9
Internal Bank	33.5
Central Funding	40.7
Auxiliary	29.6
Sci Tech	11.9
Regional Campus	9.8
Research	3.7
Transportation	2.4
Total_	\$2,427.4

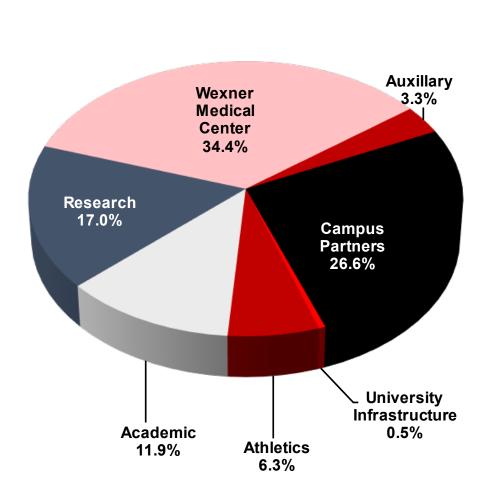


# **Projects Funded in Fiscal 2019**



Borrowing Unit/Obligor	Amount (MM)
Athletics	
Ty Tucker Tennis Center*	18.9
	18.9
Infrastructure	
Cannon Drive Replacement - Phase II (Design)	6.6
Oval Tunnel Repairs	3.8
Water Meter Upgrades	6.2
	16.6
Academic	
Arts District	25.0
Postle Hall	33.5
Biomedical & Materials Engineering Complex	19.1
Instructional Science Building Renovations	25.0
Optometry - Fry Hall Enabling	1.0
Optometry - Interdisciplinary Clinic	2.0
	105.6
Auxiliary	
WOSU	15.0
TRC Smart Center	12.5
	27.5
Regional Campus	
Newark - Science & Technology Building	8.5
	8.5
Campus Partners	
Campus Partners - 15th & High Infrastructure	8.3
	8.3
Total	185.4
*Gap Financing – Fundraising Pledges	5

# **Near Term Requests Fiscal 2020**



Borrowing Unit/Obligor	Amount (MM)
Academic	
FAES Controlled Food Environment Production	25.2
Newton Hall Expansion	6.0
Library Book Depository	7.0
	38.2
Research	
Interdisciplinary Research Building	54.0
Mass Spectrometer	0.3
	54.3
Campus Partners	
15th & High Development Buildings A+B1	85.0
	85.0
Athletics	
Lacrosse Stadium*	20.0
Golf Course Equipment	0.2
	20.2
University Infrastructure	
University Infrastructure	1.5
	1.5
Auxilary	
OCIO Equipment Purchase - (Servers)	6.0
OSU Airport Knowlton Terminal	4.7
	10.7
Wexner Medical Center	
West Campus Ambulatory	110.0
	110.0
Total	\$ 319.9
*Gap Financing – Fundraising Pledges	6