Ohio | Department of Higher Education

Mike DeWine, Governor
Randy Gardner, Chancellor

Affordability & Efficiency

FY23 Efficiency Reporting Template

Introduction:

Ohio Revised Code section 3333.95 requires the chancellor of the Ohio Department of Higher Education (DHE) to maintain an "Efficiency Advisory Committee" that includes an "efficiency officer" from each state institution of higher education (IHE). Each IHE must then provide an "**efficiency report**" updated annually to DHE, which is compiled by the chancellor into a statewide report shared at year-end with the governor and legislature. The committee itself meets at the call of the chancellor.

The first several Efficiency Reports were heavily influenced by and structured around the Ohio Task Force on Affordability and Efficiency's October 2015 report "Action Steps to Reduce College Costs" (Task Force). The Task Force report provided many good recommendations that sharpened our focus and set a course for increasing efficiency throughout public higher education in Ohio. Since then, the Efficiency Reports have transitioned to other timely issues. This year's report will continue that practice.

In addition, there are a number of topics that are required to be addressed per the Ohio Revised Code. Specifically, ORC Section 3333.951(C) requires IHEs to report on their annual study to determine the cost of textbooks for students enrolled in the institution. ORC 3333.951(B) requires Ohio's co-located colleges and universities to annually review best practices and shared services and report their findings to the Efficiency Advisory Committee. ORC 3345.59(E) requires information on efficiencies gained as a result of the "regional compacts" created in 2018.

The reporting template also requests information regarding college debt and debt collection practices, among other things.

Your Efficiency Report Contact: David Cummins, Associate Vice Chancellor Financial Planning and Oversight, 614-752-9496, dcummins@highered.ohio.gov Please provide your institution's efficiency report by **Friday, November 3, 2023** via email to OdheFiscalReports@highered.ohio.gov

The Ohio State University

Section I: Efficiency and Effectiveness

Benchmarking

Each institution should regularly identify and evaluate its major cost drivers, along with priority areas that offer the best opportunities for efficiencies. Institutions should also track their progress in controlling costs and improving effectiveness.

1. Does your institution utilize Higher Education Information (HEI) system data to evaluate the efficiency of operations? If so, which data sources are most useful or informative? How can the data provided in HEI be better utilized for this purpose?

   In order for Ohio State to utilize HEI data for efficiency, the data needs to be evaluated in a comparative format. This would entail excluding items such as administrative costs associated with the medical center, clinical operations, normalizing research, eliminating costs specific to the land grant university structure and mission, eliminating administrative costs associated with fiscal agent relationships and affiliates, and evaluating the comparability of self-sustaining auxiliary enterprises.

2. What other data, metrics, or benchmarks does your institution utilize to evaluate operational efficiencies and the appropriate balance of instructional vs. administrative expenses? How is such data utilized by your institution? Please summarize and provide an overview of your performance based on each measure.

   The Ohio State University partners with HelioCampus, a consortium of over 80 higher education institutions to benchmark administrative labor costs across nine areas (Communication, Development, Facilities, Finance, General Administration, Human Resources, Information Technology, Research Administration, and Student Services). HelioCampus provides a standard activity model (SAM) to allocate labor and normalization factors to ensure an accurate comparison against peers. Normalization factors vary, but can include student and staff counts, square footage, research expenditures, etc. FY22 peers included the University of Illinois at Urbana-Champaign, University of Wisconsin, University of North Carolina - Chapel Hill, University of Utah, University of Arizona, and University of California Davis. The peer benchmarks were selected based on consortium membership and R1 public research institutions. The identified areas of opportunity are currently being used by the University Efficiency Committee to drive savings across the university and are taken into consideration when areas request additional budget.

   Additionally, the university annually performs a peer comparison, which includes a combination of Big Ten schools, top-ten-ranked public higher education universities, and institutions with large academic medical centers—totaling 21 institutions. The comparison focuses on key metrics related to market profile and operating performance; financial resources and liquidity; and debt and leverage factors. Metrics are a component of Moody's rating scorecard. The university metrics align with or favorably compare to our 'Aa1/AA' peers on key metrics.

Facilities Planning

In April 2022 the Auditor of State's Office completed a Performance Audit of the facility inventory data maintained by DHE. AOS provided three recommendations within that audit:

- DHE should work to ensure that all institutions report data by a specified date and it should develop and follow internal data verification methods.
- DHE should provide the collected facilities data in a timely manner so that policy makers can make informed decisions relating to necessary changes in the state operating and capital budgets.
- DHE should develop a strategic plan for higher education, with a focus on facilities.

1. How has your institution employed planning and changing use of campus space to reduce costs and increase efficient use of capital resources?

   Updated guidelines for office and research space use were completed in late 2021. The previous guidelines were adopted in 2000 and reflected the space standards of that time. The updated guidelines are used in the planning and implementation of new construction and renovation projects to maximize efficiency and reduce overall square footage. The guidelines are routinely used during facility plans and studies to determine the "right sized" square footage needs for departments and programs.

   The Board of Trustees approved a new campus masterplan, Framework 3.0 for the Columbus campus, in August 2023. The final plan was a culmination of 18 months of planning which began with an assessment of existing space typologies and uses. This assessment incorporated multiple data sets including course and enrollment data, facility condition data, research expenditures, flexible work agreements, and campus Wi-Fi data. An overlay of projected programmatic needs, space use trends, and updated guidelines for space allocation resulted in a report of areas of need (classrooms, teaching laboratories, collaboration and study spaces, dining, wellness, and clinic spaces among others) and areas of surplus (academic and administrative office spaces). This comprehensive planning resulted in recommendations for additional space-related policies, practices, and oversight. The university is implementing those recommendations and has recently formed a space governance committee. One of the committee's key objectives is to create, update, and maintain guidelines and standards for space utilization that focus on efficient use of space resulting in cost savings and/or cost avoidance. Additionally, detailed college facility master plans, expected to be complete by 2025, will assess the current utilization of existing spaces to identify opportunities for optimization within existing facilities.

2. How have recent enrollment trends, including changing demographics and the increased utilization of distance learning, impacted facilities planning at your institution?

   Overall, student enrollment is stable across the university. The use of online sections has enabled the university to respond to enrollment growth in specific majors, strategies to improve faculty-student ratios, and a decrease in the classroom inventory (due to renovation projects) without adding square footage. As classrooms and other instructional spaces are renovated or constructed, enhanced technology that allows for options in teaching modality (e.g., hybrid or hyflex) will be considered to maintain flexibility in both our scheduling and physical footprint. Providing spaces on campus for students and faculty that have online classes and meetings

in between in-person classes and meetings has become more important. These landing spaces or "zoom rooms" need to be equipped with the proper amenities to connect online, provide some privacy, and be conveniently located and accessible on campus.

a. Do you see continued increases in distance learning, or do you think that the percentage of courses taken by distance learning has reached a stable level?

   i. *The percentage of online sections against other delivery options are starting to stabilize with a higher number of online sections offered than pre-pandemic. Online sections account for 17.9% of all sections across academic year 2023 compared to 9.02% in academic year 2020. Overall, while the use of online sections for academic year 2023 is down 67% from academic year 2021 (Summer 2020-Spring 2021) the use of online sections is up 135% from academic year 2020. Online course sections have decreased by 21.2% from academic year 2022 to academic year 2023—with some colleges increasing their use of online sections and more decreasing their use.*
   ii. *Ohio State is rebuilding its online office and is planning an increased number of 100% online degree options, mainly for a post-baccalaureate audience with some undergraduate degree completion programs meant for a post-traditional learner population. This planned growth would be in addition to our on-campus student numbers, not a replacement of those enrollments.*

3. What benchmarks or data sources does your institution use to assess demand for physical space?

   While we routinely benchmark and share best practices with our peers, demand assessments are based on university-specific data sources such as enrollment figures and projections, course offerings/requirements, faculty and staff hiring plans, space utilization data, and strategic program growth.

   a. Do you see a shift in the demand for different types of physical space, e.g. lab space?

      Yes. The space analysis that was completed during the Framework 3.0 master plan considered the space needs under current conditions as well as specific growth/retraction scenarios. Instructional spaces, both classrooms and laboratories, research-specific spaces and several types of amenity spaces are in demand. Some of these categories of spaces were identified in the last campus master plan, Framework 2.0, and those needs have become more acute over time. The feedback obtained during the planning process through various engagement sessions also indicates that spaces that allow for online learning in between in-person classes/activities are important and in demand. Intentional design and programming of "zoom rooms" or other spaces that can accommodate hybrid online learning, as well as collaboration, has become important post-COVID.

4. Does your institution utilize HEI physical structure data or area utilization data to inform the six-year capital planning process?

   The capital planning process is informed by multiple data sets and other inputs including HEI data. Overall, the capital planning process integrates physical, strategic, and financial planning.

Regional Compacts

ORC Section 3345.59 requires regional compacts of Ohio's public institutions, with an executed agreement in place by June 30, 2018, for institutions to collaborate more fully on shared operations and programs. The section identifies nine areas to be addressed to improve efficiencies, better utilize resources and enhance services to students and their regions. Per paragraph E of that section:

> (E) Each state institution of higher education shall include in its annual efficiency report to the chancellor the efficiencies produced as a result of each compact to which the institution belongs.

Specific to the Regional Compact in which your institution is a member, please describe collaborations that have occurred within the regional compacts and the efficiencies or enhanced services provided in any of the relevant categories below.

Category	Description
Reducing duplication of academic programming	No academic program duplications in this region. One university and a set of 2-year institutions with different missions/offerings.
Implementing strategies to address workforce education needs of the region	Through a $7 million, 5-year grant from JPMorgan Chase, there are continued discussions with Columbus City Schools and Columbus State Community College on pathways. Developing a new IT pathway with Columbus State and enhancing collaboration on Construction Systems Management.
Sharing resources to align educational pathways and to increase access within the region	See above.
Reducing operational and administrative costs to provide more learning opportunities and collaboration in the region	N/A
Enhancing career counseling and experiential learning opportunities for students	Part of the JPMorgan Chase New Skills Ready Network is to ensure alignment of advisors across Ohio State, Columbus State and Columbus City Schools.
Expand alternative education delivery models such as competency-based and project-based learning	N/A
Collaboration and pathways with information technology centers, adult basic and literacy education programs and school districts	With Columbus State and Columbus City Schools, we are running STEAMM Rising—a K-12 Summer Institute to show teachers examples of STEAMM areas at Ohio State and establish partnerships with Ohio State Faculty. Offered to 100 teachers per year for 2022-2026.
Enhancing the sharing of resources between institutions to expand capacity and capability for research and development	Appearance and growth of industry, such as Intel, bring industries together to determine workforce needs, especially in IT and Advanced Manufacturing. A new Center for Software Innovation at Ohio State brings promise of research and educational opportunities for the whole region.

Identifying and implementing the best use of university regional campuses	Maintain active membership in Central Ohio Compact.
Other initiatives not included above	N/A

Co-located Campuses

ORC Section 3333.951(B) requires Ohio's co-located colleges and universities to annually review best practices and shared services in order to improve academic and other services and reduce costs for students, and to report their findings to the Efficiency Advisory Committee.

> (B) Each state institution of higher education that is co-located with another state institution of higher education annually shall review best practices and shared services in order to improve academic and other services and reduce costs for students. Each state institution shall report its findings to the efficiency advisory committee established under section 3333.95 of the Revised Code. The committee shall include the information reported under this section in the committee's annual report.

Ohio State Campus: Lima
Co-Located Campus: Rhodes State College (Lima)
Estimated Total Cost Savings from Shared Services: Approximately $1,947,104.

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities)	Cost sharing for physical facilities leadership, building maintenance and environment services, and campus custodial services is done on a building square feet method of calculation. Cost sharing for groundskeeping is done on an aggregate square feet method of calculation. Utilities and building-specific costs are charged by respective buildings' expenses.	Estimated savings to university: $1,448,848
Academic Support Services (includes libraries)	Cost sharing for library services for personnel, materials, and equipment are done on an on-campus full-time equivalent (FTE) method of calculation. Cost sharing for library collection costs is done by direct cost collections unique to each institution. Borra Center students (RSC downtown building) are included in FTE.	Estimated savings to university: $140,941
Campus Security and Public Safety (includes public safety administration; traffic management; and police and emergency responses)	Cost sharing for Campus Security and Public Safety services for personnel, materials, and equipment are done on an on-campus full-time equivalent (FTE) method of calculation.	Estimated savings to university: $297,472

Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics)	Cost sharing for the personnel and operation expenses are done on an on-campus full-time equivalent (FTE) method of calculation.	Estimated savings to university: $59,843
Administrative Services (includes Office of Advancement and shared marketing agency)	N/A	
Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore/gift shop)	The cafeteria and vending service is outsourced through a contract with external service providers. Cost sharing for contracts is done on a full-time equivalent (FTE) method of calculation. Cost sharing for shared copying and printing services on a cost-share reconciliation method each quarter. The bookstore and gift shop service are outsourced through a contract with external service providers. Cost sharing for contracts is done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: $0
Approach and Process to Sharing Services with Co-located Campus	In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources. The University and co-located institution have formal collaboration agreements and partner wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency.	

Ohio State Campus: Mansfield
Co-Located Campus: North Central State College
Estimated Total Cost Savings from Shared Services: Approximately $1,062,936.

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities)	Cost sharing is managed generally by a formula based on assigned square feet for each co-located institution. Changes in course offerings between campuses changed % allocation. Credit hours on-campus vs off-campus.	Estimated savings to university: $605,369
Academic Support Services (includes libraries)	Cost sharing for library services changed due to classes on campus versus remote. Cost-sharing for internship programming ended 1st quarter and was merged with other areas within each campus.	Estimated savings to university: $69,200

Campus Security and Public Safety (includes public safety administration; traffic management; and police and emergency responses)	Cost sharing for public safety admin, traffic management personnel, and police and emergency response services is generally on a 50/50 basis for the University and for the co-located institution.	Estimated savings to university: $143,900
Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics)	Cost sharing for student engagement and recreation and intramural sports is 75% for the University and 25% for the co-located institution. The athletic program was suspended during the year.	Estimated savings to university: $42,700
Administrative Services (includes Office of Advancement and shared marketing agency)	No longer applicable/shared	
Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore/gift shop)	Cost of the childcare center is supported by revenue generated from user fees and grants. Cafeteria and vending services have proceeds from contracts directed to a Campus Improvement Fund to benefit shared improvements. Costs for shared copying and printing services are managed and paid by the co-located institution and provided on a cost basis to the University.	Estimated savings to university: $201,767
Approach and Process to Sharing Services with Co-located Campus	In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources.	

Ohio State Campus: Marion
Co-Located Campus: Marion Technical College
Estimated Total Cost Savings from Shared Services: Approximately $933,113.

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Physical Facilities Operations Includes operations FTE, management, utilities, maintenance, custodial, grounds, roads, real estate lease(s), space rental, and energy management	This shared service operation supports the efficient use of the limited resources of both institutions for the preservation of the facilities, operational improvements, and savings. Total revenue and expense are equally split across two cost pools which are differentially allocated based on the institution's percentage ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE).	Estimated savings to the university: $794,320

Academic Support Services Library collections and operations	Expense is split 50/50 to cost pools and differentially allocated based on each institution's percent ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE). Some testing, mental health, and disabilities services are shared between the institutions on a no-cost exchange basis.	Estimated savings to the university: $58,324
Campus Security and Public Safety Includes public safety administration; traffic management; and police and emergency responses	Expense is split 50/50 to cost pools and differentially allocated based on each institution's percent ownership of on-campus assignable square footage (ASF) and faculty/staff/student full-time equivalent (FTE).	Estimated savings to the university: $45,773
Student Life and Campus Events Includes student engagement; recreation and intramural sports and athletics; student center	Cost sharing for these services allocates 75% of the cost to Ohio State Marion and 25% of the cost to Marion Technical College in recognition of comparative use by each institution's student population.	Estimated savings to the university: $25,154
Administrative Services Administrative management and overhead	Not shared	N/A
Auxiliary Services Includes vending services	Bricks & Mortar bookstore closed, no sharing of copying or printing services at this time. Vending services are outsourced, and revenue generated through this outsourced agreement is shared between institutions following revenue base allocation of 50/50 to ASF/FTE cost pools and allocated based on percent ownership of pools.	$-4,206 revenue distribution
Technology Services Includes core IT services	Provides IT services to FTE in cost-shared areas including computer, support, file storage, network, and software OSU employee needs to perform their job. Methodology of cost allocation is the same as for physical facilities.	Estimated savings to the university: $13,748
Approach and Process to Sharing Services with Co-located Campus	In accordance with state policy and by mutual accord, the University and Marion Technical College share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources. The University and Marion Technical College continue to cultivate shared services opportunities wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency. By administering the model through OSU Marion, Marion Technical College benefits from sourced and contracted cost agreements with vendors at rates lower than available to them otherwise. Resources from both institutions are combined for some infrastructure and building renovation projects through the capital budget allocation.	

Ohio State Campus: Newark
Co-Located Campus: Central Ohio Technical College
Estimated Total Cost Savings From Shared Services: approximately $1,146,844

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Public Service (includes conference services)	Cost sharing for conference services is shared on a 50/50 basis.	Estimated savings to university: $838
Physical Facilities Operations (includes physical facilities leadership; grounds keeping; building maintenance and environment services; campus custodial; and scheduling of campus facilities) **Campus Security and Public Safety**(includes public safety administration; traffic management; and police and emergency responses)	Cost sharing for all these services is done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: $445,635
Academic Support Services(includes libraries)	Cost sharing for both these services is done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: $204,659
Student Life and Campus Events (includes student engagement; recreation and intramural sports and athletics)	Cost sharing for these services is done on a headcount method of calculation.	Estimated savings to university: $64,122
Administrative Services (includes Office of Advancement and shared marketing agency)	Cost sharing for the executive office, office of development, business and finance office, accounting, performing arts, and welcome center is done on a 50/50 method of calculation. Cost sharing for human resources, purchasing, bursar, technology services, marketing and public relations, staff development committee, services center, telecommunications, and telephone services are done on a full-time equivalent (FTE) method of calculation.	Estimated savings to university: $431,591
Auxiliary Services (includes childcare center, cafeteria and vending services; shared copying and printing services; and campus bookstore/gift shop)	No changes	

Approach and Process to Sharing Services with Co-located Campus	In accordance with state policy and by mutual accord, the University and the co-located institution share resources and connect programs to benefit the students of both institutions. This collaboration allows for multiple pathways for student education, reducing unnecessary duplication of services, and promoting the effective use of state fiscal, physical, and personnel resources. The University and co-located institution have formal collaboration agreements and partner wherever possible with the goal of heightening academic quality, operational transparency, and economic efficiency.	

Section II: Academic Practices

This section covers areas more directly related to instruction, with an emphasis on savings strategies related to the cost of textbooks, and the expanded use of alternative instructional materials.

Textbook Affordability

Textbook Cost Study

ORC Section 3333.951(D) requires Ohio's public colleges and universities to do the following on an annual basis:

> (D) Each state institution of higher education shall conduct a study to determine the current cost of textbooks for students enrolled in the institution, and shall submit the study to the chancellor of higher education annually by a date prescribed by the chancellor.

Your institution's submission of Textbook Cost Study information via the annual Efficiency Report is used to satisfy this statutory requirement. Please attach the analysis of textbook costs developed by your institution labeled "[Institution Name – Academic Year – Textbook Cost Study]" and summarize the results of your institution's study below.

Category	Amount
Average cost for textbooks that are new	$54.84
Average cost for textbooks that are used	$39.62
Average cost for rental textbooks	$35.90
Average cost for eBook	$50.49

Reducing Textbook Costs for Students

ORC Section 3333.951(C) requires Ohio's public colleges and universities to report their efforts toward reducing textbook costs for students.

> (C) Each state institution of higher education annually shall report to the efficiency advisory committee on its efforts to reduce textbook costs to students.

Please discuss all initiatives implemented, including those specifically referenced below, that ensure students have access to affordable textbooks.

Open Educational Resources (OER)

1. Has your institution adopted practices/policies to formally encourage the use of OER materials in lieu of purchased materials? Please explain and please include links to relevant information, if applicable, that is available on your institution's website.

   The Affordable Learning Exchange (ALX) is a partnership between units at OSU to support faculty in adopting open educational resources and other alternative course materials to reduce the overall cost of education for our students. This program has been in place since 2016 and has saved students $21,615,946 on the cost of course materials using OER and freely available course materials. In FY 2023, $99,801 in annual savings was added by 28 new faculty projects supported by the ALX initiative.
   https://affordablelearning.osu.edu/

2. Has your institution provided support to faculty for the development of OER materials? If so, please explain and include links to relevant information, if applicable, that is available on your institution's website.

   Support for the development of OER materials is provided by the ALX team, which includes staff support and consultation from Digital Learning and University Libraries. Typical ALX projects employ multiple strategies, including adopting an open textbook, adapting or remixing openly licensed materials, or even creating brand-new resources. Because of the varied nature of the projects, various levels and types of support are provided. The ALX team includes staff who offer support for project management technology, technology tools, and design. This team coordinates with experts across teams and units who provide guidance on navigating copyright and licensing questions, instructional design, video production, and other needs associated with course design and course materials development. In addition to high-touch ALX projects, instructors can request a consultation with members of this cross-unit team, and robust web resources (see Customizing Your Course with Open Educational Resources) are available on the university's central Teaching and Learning Resource Center.

3. What courses did your institution offer during the 2022-23 academic year that used OER? Please fill out the attached template completely. This template will be used to inform a statewide landscape analysis of OER adoption and may be publicly shared in a report.

   We do not have complete data for all courses using OER. The ALX team has access to self-reported data from faculty who have worked with the program through grants or professional learning opportunities. We have indicated those instructor-reported courses using OER on the attached template and are only calculating student savings based on those, even though OER use is likely occurring and creating student savings in more courses. We are using the data points included on the template to develop a more complete assessment and process for future reports.

Inclusive Access

Inclusive access is defined as an arrangement between an institution, through faculty, and students to offer college textbooks and materials as "included" within tuition and/or a fee assessment, rather than purchased individually by the student. The benefit to faculty and students of inclusive access typically includes a significantly reduced cost per textbook for students, as compared to students buying a new copy of the textbook, and confidence that all students will possess the necessary textbook and/or materials on "day one." Federal law provides the statutory right for students to "opt-out" of inclusive access if they prefer, which preserves the right of the student to source materials.

1. Does your institution formally encourage faculty to offer inclusive access acquisition of college textbooks as a cost-savings for students? If yes, what mechanisms are in place help promote this strategy with faculty?

   Yes. As part of the Affordable Learning Exchange, we encourage faculty to investigate the suitability of participating in CarmenBooks, our inclusive access program. We offer an eBook reader and discounts of up to 85% on course materials in the CarmenBooks inclusive access program as part of our membership in the Unizin consortium. A member of the ALX team is in charge of this program and manages all faculty, publisher, and student communication and coordination, and provides training, outreach, and documentation to faculty and students who participate in the program.

2. What courses did your institution offer during the 2022-23 academic year that participated in an inclusive access program? Please fill out the attached template completely. This template will be used to inform a statewide landscape analysis of the utilization of inclusive access and may be publicly shared in a report. ***See attached.***

3. How are students at your institution made aware of their right to opt out of utilizing inclusive access?

   Students are first made aware in the course description that the course participates in the CarmenBooks program. Upon registration, an email is automatically sent to the enrolling student that describes the opt-out policy, process, and dates. There is also a line item included on the student's statement of account that alerts them to participate in the program. Finally, information is included on student-facing pages of both the Affordable Learning Exchange and Teaching and Learning Resource Center websites.

Please provide contact information for the person completing this section of the Efficiency Report, so that we may follow up if we have questions.

John Muir, Dir. Online Program and Course Design, Digital Learning, Office of Academic Affairs muir.25@osu.edu 614-688-2102

Other Textbook Affordability Practices

What other practices, if any, does your institution utilize to improve college textbook affordability?

We have offered faculty professional development opportunities around OERs and textbook affordability through our Digital Learning office and University Libraries.

Please provide any relevant information in the table below.

Initiative	Explanation of Initiative	Cost Savings to Students
Affordable Learning Exchange - Grants OER/textbook affordability faculty grants	All grant winners are required to reduce the cost of course materials between 25%-100%	Cumulative grants-program savings through 2023: $21,615,946
Affordable Learning Exchange – *CarmenBooks* Inclusive Access	Inclusive Access program offering contracted discounts on publisher course materials (textbooks and courseware) up to 85% off MSRP	Cumulative inclusive-access savings through 2023: $23,083,680.35
	CUMULATIVE TOTAL SAVINGS	**$44,699,626.35**

Section III: Policy Reforms

Transcript Access

ORC Section 3345.027 requires the following of public colleges and universities:

(C)(1) Not later than December 1, 2023, the board of trustees of each state institution of higher education shall formally consider and adopt a resolution determining whether to end the practice of transcript withholding. Once adopted, each state institution shall submit a copy of the resolution to the chancellor of higher education.

(2) In adopting the resolution required under this division, each board of trustees shall consider and evaluate all of the following factors:

(a) The extent to which ending the practice of transcript withholding will promote the state's post-secondary education attainment and workforce goals;
(b) The rate of collection on overdue balances resulting from the historical practice of transcript withholding;
(c) The extent to which ending the practice of transcript withholding will help students who have disenrolled from the state institution complete an education, whether at the same institution or another state institution.

If a board of trustees resolves to maintain the practice of transcript withholding, the board shall include in the resolution a summary of its evaluation of the factors contained in division (C)(2) of this section.

(3) Not later than January 1, 2024, the chancellor shall provide a copy of each resolution submitted under this division to the governor, the speaker of the house of representatives, and the president of the senate

Although the submission of this year's Efficiency Report will occur prior to the submission date of the policy required to be adopted by the section above, please be aware of this new requirement as you plan your fall schedule for Board of Trustee meetings.

Ohio State is aware of this new requirement and is taking the necessary steps to meet the December 1, 2023, deadline.

Special Purpose Fees Policy

Limitations on increases in instructional and general fees have traditionally been set by the General Assembly within biennial operating budgets. Limitations on special purpose fee increases, alternatively, are fairly new beginning with Am. Sub. HB 49 of the 132nd General Assembly. Section 381.160 of Am. Sub. HB49 precluded increases in special purpose fees and establishing new special fees, at universities, except for certain categories of fees specifically exempted in law from the fee limitations. Am. Sub. HB 166 of the 133rd General Assembly continued the special purpose fee restriction but additionally required the Chancellor to review and approve new special purpose fees and increases in existing special purpose fees at universities and community colleges. This same level of special purpose fee restraint has been continued in every biennial budget since, including the current biennial budget Am. Sub. HB 33 (Section 381.260(A)(1)(c)).

Please describe your institution's policy for assigning special purpose fees to specific courses or academic programs. Specifically:

1. What criteria are used to determine whether a course or lab fee is appropriate?

   The university has not approved new undergraduate course or lab fees since the advent of the undergraduate tuition guarantee program, which began in Autumn 2018. The university does permit colleges to seek approval for new graduate course, lab, or differential fees through the Senate Fiscal's Student Fee Review Subcommittee (SOFS), an integral part of OSU's shared governance structure. Specific details of the guidelines and criteria for requesting a new/increasing fee are available online, as linked below:
   - *Student Fee Review Subcommittee Guidance*
   - *Student Fee Request Template*

2. What is the internal process for approving new fees or fee increases?

   Colleges that are seeking new or increasing graduate course, lab, or differential fees start by submitting their request to SOFS for review and preliminary approval. Those fees that are recommended by the subcommittee, are then reviewed for approval by the full Senate Fiscal Committee (SFC). If a college's fee request is approved by SFC, it is submitted to the Provost, and Chief Financial Officer who then submit it to the Board of Trustees for formal approval. Ohio State's Board of Trustees most recent tuition and fees approval occurred in July of 2023. Details are available online, using the following link: BOARD OF TRUSTEES MEETING SCHEDULE (osu.edu)

3. What controls are in place to assure that the fee revenue is utilized appropriately to the benefit of the students paying the fee?

   In our budget model, course, lab, program, and differential graduate fees go directly to the college where the fee costs are incurred to ensure students who pay the fee are benefitting from the fee charged.

Additional Practices

Some IHE's may implement practices that make college more affordable and efficient, but which have not been the topic of a specific question in this reporting template. This section invites your institution to share any positive practices you have implemented that benefit student affordability and/or institutional efficiency. Please share any additional best practices your institution is implementing or has implemented.

Providing inclusive access and an excellent and affordable education is core to Ohio State's mission. Several practices have been implemented in FY23 to enhance affordability and efficiency:

*This year's **Scarlet & Gray Advantage** (S&GA) pilot included 125 first-year undergraduate students representing each Ohio State campus and more than half of Ohio's 88 counties. Through the pilot program, students have access to university resources, financial aid, financial literacy education, and work opportunities. The insights from the program and infrastructure improvements will optimize financial aid for all Ohio State students.*

*The **Buckeye Opportunity Program**, which supports students from Ohio who qualify for a Federal Pell Grant and covers their tuition and mandatory fees, expanded its eligibility to include new students enrolled on Ohio State's regional campuses for the autumn semester. Previously this program was only available to new regional campus students in the spring semester.*

***ScholarshipUniverse**, an easy-to-use online scholarship-matching platform, has been scaled at Ohio State to enable students to better search and apply for internal and external opportunities through a single platform.*

*In the spring, Ohio State joined the **STARS College Network** (Small-Town And Rural Students), which was established to help students from small-town and rural America enroll in, succeed at, and graduate from college. Through the network, Ohio State will be implementing expanded outreach and support throughout the state to engage rural community students by increasing visits by admissions staff, supporting rural and small-town students and family members through the college search and application process,*

holding on-campus programs for first-generation students and their families, and building upon existing programs that help provide a support network for students from small towns and rural areas once they have enrolled.

Section IV: Future Goals

The DeWine-Husted administration recognizes that each IHE faces unique challenges and opportunities with respect to the institution's highest priority goals over the next several years. With that in mind, please provide any suggestions about possible roles the state could play in supporting your institutional goals.

1. Please provide your thoughts and suggestions regarding ways the State of Ohio can further support strength, resiliency and reputational excellence in Ohio's post-secondary education system.

   State Investments in Higher Education*: Continue to support strong investments in higher education through state funding mechanisms like the State Share of Instruction (SSI), the Ohio College Opportunity Grant (OCOG), and the Capital Budget. Robust funding in these areas helps to ensure affordability and accessibility for students and to pay for deferred maintenance on college campuses across the state.*

   Support Research*: Invest in research initiatives and grants for labs and equipment that can drive innovation, economic development, and attract top faculty and students to institutions of higher education.*

   Targeted Investments*: Continue to invest in designated medical line items that assist students who are studying to become doctors, veterinarians, and dentists. Enhanced support for these line items as well as the Veterinary Medical line item are necessary to address significant workforce needs. Enhanced support for the College of Food, Agriculture, and Environmental Sciences (CFAES) Extension can have an impact in all 88 counties.*

   Continue to Invest in Innovation*: Leverage the Innovation District for workforce-related initiatives in new and emerging technologies and industries. This can include partnerships with local businesses and industries to offer relevant coursework and internships.*

   Online Education*: Enhance online education infrastructure and resources to offer flexible learning options, especially for non-traditional students and those in remote areas.*

   Mental Health Services*: Prioritize mental health services and resources for students to ensure their well-being, which can improve retention rates and overall success.*

   By focusing on these areas, Ohio can strengthen its post-secondary education system, enhance its reputation, and better prepare students for success.

Thank you for completing the FY23 Efficiency Reporting Template. We appreciate the important role Ohio's colleges and universities play in supporting Ohio students, economic growth, world-class research and the overall success for our state.

The Ohio State University			
Textbook Cost Study for Autumn 2022 and Spring 2023			
	Total Value	**Units**	**Average Price**
Buy New	$ 1,000,340.47	18,242	$ 54.84
Buy Used	$ 169,489.95	4,278	$ 39.62
Rental	$ 298,715.43	8,321	$ 35.90
Digital	$ 87,603.95	1,735	$ 50.49

PLEASE ONLY INCLUDE OER COURSES ON THIS LIST. PLEASE CHECK SHEET2 FOR A DEFINITION OF AN OER COURSE.

TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Fall 2022	PSYCH 2367	20902, 20903, 23194, 26022	We have not captured this information but are working with university partners to include on future reports.	105
Fall 2022	COMM 2321	16190, 16192, 16193		81
Fall 2022	COMM 2221	16187		26
Fall 2022	PSYCH 2220	35720		9
Fall 2022	MATH 1151	14310, 14311, 14367, 14368, 14410, 14411, 14543, 14544, 18026, 18058, 18063, 18446, 18451, 18458, 18508, 18515, 18522, 18531, 23902, 25503, 26861		2358
Fall 2022	ENGR 2367	7015, 6924, 6925, 6926, 6929, 6903, 6930, 6931, 6932, 6987, 7000, 7001, 7041, 7042, 7043		347
Fall 2022	CIVILEN 4350	10450		51
Fall 2022	CIVILEN 5350	10531		19
Fall 2022	ENGLISH 3271	27084		15
Fall 2022	NRSADVN 2440	12828, 12833		63
Fall 2022	NRSADVN 4780	12847, 1270		40
Fall 2022	NRSADVN 4240	12616, 12868		28
Fall 2022	NRSADVN 4402	12848, 12849		25
Fall 2022	NRSADVN 3110	12838		10
Fall 2022	COMM 3334	16216, 36654		77
Fall 2022	ENGLISH 3271	35600		27
Fall 2022	ENGLISH 4572	35603		24
Fall 2022	ES EPSY 1159	32243, 33090, 33180, 33355, 33356, 33729, 34136		205
Fall 2022	ENR 3470	31206		23
Fall 2022	EDUTL 1902	32179, 32219, 32986		53
Fall 2022	MATH 1152	18031, 18538		327
Fall 2022	MATH 1172	18039, 18044, 21974, 21979		764
Fall 2022	MATH 1131	18245, 18420, 18599		549
Fall 2022	MATH 2153	18401, 18404, 18588, 18595, 21996		479
Fall 2022	MATH 2173	18407, 18553, 18554		315
Fall 2022	ANTHROP 2202	14649		37
Fall 2022	EEOB 3310	26207		194
Fall 2022	POLISCI 1200	36450		36
Fall 2022	ENGLISH 1110	17566, 17572, 26488, 25712, 27308, 35408, 14344, 35714, 37712		149
Fall 2022	LAW 7214	1088		27

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TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Fall 2022	QUECHUA 5501	24316		5
Fall 2022	QUECHUA 5502	36206		4
Fall 2022	QUECHUA 5503	25584		3
Fall 2022	DESIGN 5200	16637; 24328; 24329		51
Fall 2022	PSYCH 3340	25323; 35845		49
Fall 2022	FRENCH 3101	17613		18
Fall 2022	MATH 3618	18339		49
Fall 2022	DESIGN 3105	16620; 35074		49
Fall 2022	BIO 1102	28263		21
Fall 2022	ENGR 1221	6936; 6937		63
Fall 2022	PSYCH 2220	14569		19
Fall 2022	PSYCH 1100	37069; 14317		52
Fall 2022	ASTRON 3350	15243		44
Fall 2022	DESIGN 3505	16622		38
Fall 2022	ENR 2000	29220		36
Fall 2022	ESWDE 7701	32463		15
Fall 2022	EALL 1231	16700		234
Fall 2022	MATH 1148	36070		34
Fall 2022	MATH 1050	14296; 14519; 14631; 14521		81
Fall 2022	EDUTL 1901	32171; 32988		36
Fall 2022	ART 3002	14783; 25007		29
Fall 2022	GEOG 3597	25613		27
Fall 2022	HTHRHSC 4400	5493; 5620; 5750		200
Fall 2022	ENGLISH 2367	27074		24
Fall 2022	SPAN 5689	26746		13
Spring 2023	PSYCH 2367	27374		29
Spring 2023	COMM 2221	18363, 18364, 18366		83
Spring 2023	COMM 2321	18361		24
Spring 2023	PSYCH 2220	22604		10
Spring 2023	ENGR 2367	8152, 8082, 8083, 8084, 8086, 8087, 8144, 8145, 8150, 8151, 8189, 8230		243
Spring 2023	COMM 3334	18394, 18395, 33923		114
Spring 2023	MATH 1151	16727, 16759, 16784, 16892, 16893, 20199, 22204, 27052, 27057, 27062, 27122, 27839, 27994, 30158		911
Spring 2023	NRSADVN 2440	12732, 12868		42
Spring 2023	NRSADVN 4780	12729, 12869		57
Spring 2023	NRSADVN 4240	12756, 12772		35
Spring 2023	NRSADVN 4402	12733, 12790, 36676		32

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TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Spring 2023	ES EPSY 1159	13360, 13364, 13372, 13373, 13377, 13389, 13424, 33586		207
Spring 2023	ENR 3470	31128		39
Spring 2023	EDUTL 1902	13004, 13021		33
Spring 2023	MATH 1152	20342, 27069, 27074		413
Spring 2023	MATH 1172	20347, 20352, 27079, 27084, 27089, 27096		813
Spring 2023	MATH 1131	20156, 20161, 27034		600
Spring 2023	MATH 2153	20357, 27203, 27207, 27211, 37324		269
Spring 2023	MATH 2173	27219, 27224		304
Spring 2023	ANTHROP 2202	16964, 16961		55
Spring 2023	EEOB 3310	28124		215
Spring 2023	ENGLISH 3304	19687, 36902		38
Spring 2023	ENGLISH 1110	19646, 19649, 19662, 25961, 26119,		93
Spring 2023	LAW 6121	1025		60
Spring 2023	QUECHUA 5501	28404		3
Spring 2023	QUECHUA 5502	22418, 30377		4
Spring 2023	QUECHUA 5503	35707		2
Spring 2023	DESIGN 2750	18904		179
Spring 2023	SOCWORK 5005	16083		28
Spring 2023	FRENCH 3101	19714		15
Spring 2023	DESIGN 3105	23887		23
Spring 2023	ENGR 1221	11871; 8147		70
Spring 2023	PSYCH 2220	16950		18
Spring 2023	PSYCH 1100	16771		36
Spring 2023	ASTRON 1221	27984		51
Spring 2023	DESIGN 3505	23886; 34972		35
Spring 2023	MOLGEN 4606	25358		66
Spring 2023	KINSISM 4245	13042		54
Spring 2023	GEO 5700	27255		33
Spring 2023	EALL 1231	18986		249
Spring 2023	PSYCH 3313	28778		139
Spring 2023	KNSISM 6807	13491		35
Spring 2023	DESIGN 4153	18977		15
Spring 2023	MATH 1148	27118		19
Spring 2023	MATH 1050	16869		17
Spring 2023	EDUTL 1901	34396		19
Spring 2023	ART 3002	29227		16
Spring 2023	HTHRHSC 4400	5427; 5528		155
Spring 2023	ENGLISH 2367	28182; 36999; 37000		69
Spring 2023	FREN 2501	35640		14

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TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED
Spring 2023	SPAN 5689	21285		6
		TOTAL STUDENTS		**6089**

PLEASE ONLY INCLUDE INCLUSIVE ACCESS COURSES ON THIS LIST.

DEFINITION OF INCLUSIVE ACCESS

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TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER(s)	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED	ESTIMATED SAVINGS
			We have not captured this information but are working with university partners to include on future reports.		
Autumn 2022	ACCTMIS 3200	4278, 4279, 4892, 4404		160	$6,400.00
Autumn 2022	ACCTMIS 3200H	4280		30	$1,200.00
Autumn 2022	ACCTMIS 3300	4284, 4405, 4587		102	$2,040.00
Autumn 2022	ACCTMIS 3400 (Lewis)	04286		49	$3,136.49
Autumn 2022	ACCTMIS 4200	4291, 4995		80	$6,200.00
Autumn 2022	AEDECON 2001	29128, 30517		131	$7,991.00
Autumn 2022	AEDECON 2105	29350, 29129		136	$2,720.00
Autumn 2022	AEDECON 3102	29352		45	$765.00
Autumn 2022	AEDECON 4106	29363		22	$4,084.74
Autumn 2022	AEROENG 2200	11912		124	$13,237.00
Autumn 2022	AEROENG 3560	11446		104	$19,859.84
Autumn 2022	ANTHROP 2200	26183		16	$818.24
Autumn 2022	ANTHROP 2200	14445, 14447, 14413		90	$1,170.00
Autumn 2022	ANTHROP 2201	24207, 24208, 23562, 14642, 14643, 14648		267	$2,403.00
Autumn 2022	ANTHROP 2201H	22125		10	$465.00
Autumn 2022	ARTEDUC 2700	28749, 27284, 24424, 22300, 15158, 15167, 15155, 26815		198	$11,286.00
Autumn 2022	ARTEDUC 2700 (national)	15157 only		25	$825.00
Autumn 2022	ASTRON 1101	23589		319	$6,303.44
Autumn 2022	BIOCHEM 2210	15300		78	$1,092.00
Autumn 2022	BIOCHEM 4511	26132, 23176, 15304, 25316, 15305		781	$14,839.00
Autumn 2022	BIOCHEM 5613	26283, 26286		32	$9,055.68
Autumn 2022	BIOCHEM 5721	22528, 15301		144	$26,714.88
Autumn 2022	BIOLOGY 1101 (Marion)	25543, 26125, 25545, 25547		62	$13,155.78
Autumn 2022	BIOLOGY 1110	25194		134	$4,020.00
Autumn 2022	BIOLOGY 1113.01	27673, 14229, 27674		43	$10,557.36
Autumn 2022	BIOLOGY 1113.01 (Lab Manuals)	24354, 24355		19	$627.76
Autumn 2022	BIOLOGY 1113.01 (Mastering)	15357, 24881, 15356, 15364		1177	$16,478.00
Autumn 2022	BIOLOGY 1113H	15365		59	$826.00
Autumn 2022	BIOLOGY 1114.01	27106, 24878, 15358, 15359		758	$186,104.16
Autumn 2022	BIOLOGY 1114H	15366		59	$14,485.68
Autumn 2022	BUSFIN 3120	4297, 4326		225	$4,500.00
Autumn 2022	BUSFIN 3220	4401, 4579, 4577, 4582, 4580, 4413		1163	$96,858.50
Autumn 2022	BUSFIN 3500	4575, 4788		148	$10,360.00
Autumn 2022	BUSFIN 4211	4843, 5206, 5047, 4664, 4667, 4668, 35761		285	$29,925.00
Autumn 2022	BUSFIN 4221	05073		32	$8,682.56
Autumn 2022	BUSFIN 4250	04686		427	$20,923.00
Autumn 2022	BUSFIN 4255	4943, 4845		90	$7,650.00
Autumn 2022	BUSMHR 2000	4398, 4399, 4688, 4372, 4569		1217	$20,689.00
Autumn 2022	BUSMHR 2500	4394, 4678		475	$35,625.00
Autumn 2022	BUSMHR 4020	05173		43	$2,451.00
Autumn 2022	BUSMHR 4490	4874, 4396, 4593		726	$54,450.00
Autumn 2022	BUSMHR 4490H	4992		35	$2,625.00
Autumn 2022	BUSML 3150	5160, 4299		256	$4,352.00
Autumn 2022	BUSML 3250	4848, 4302		553	$9,401.00
Autumn 2022	BUSML 3250 (Connect)	4300, 4301		529	$39,675.00
Autumn 2022	BUSML 4201	5161, 4304, 4305, 4306, 4849		233	$8,155.00
Autumn 2022	BUSML 4202	4307, 4309, 5077, 36256, 36257		261	$53,220.51
Autumn 2022	BUSML 4223	5002, 5003		75	$3,838.50
Autumn 2022	BUSML 4252	5178, 5179		23	$1,380.00
Autumn 2022	BUSML 4254	5180		48	$816.00
Autumn 2022	BUSOBA 2320	4744, 4381, 4386, 4541, 4574		1081	$48,634.19
Autumn 2022	BUSOBA 3230	4908, 4916, 4971, 4983		1067	$74,690.00
Autumn 2022	BUSTEC 2232T	30539		22	$385.00
Autumn 2022	BUSTEC 2240T	27429		16	$756.00
Autumn 2022	BUSTEC 2241T	07695		22	$924.00
Autumn 2022	BUSTEC 2244T	29057		11	$462.00
Autumn 2022	CHEM 1100	36195		22	$4,228.18
Autumn 2022	CHEM 1110	15573, 15581, 14266, 14380, 26216, 14473, 14476, 14230		532	$10,108.00
Autumn 2022	CHEM 1110 (Lab Manuals)	26216, 14473, 14476, 14230		79	$2,725.50
Autumn 2022	CHEM 1205	26965, 34764		113	$2,147.00
Autumn 2022	CHEM 1210	15486, 15499, 15514, 15525, 15534, 15543, 15551, 15560, 15567, 14268, 14382, 26486, 26217, 26288, 23558, 22275, 27097, 14233		2758	$52,402.00
Autumn 2022	CHEM 1210 (Lab Manuals)	14233, 23558, 22275, 27097, 26288, 26217, 26486		203	$7,003.50
Autumn 2022	CHEM 1220	15589, 15602, 15607, 27535, 24810		724	$13,756.00
Autumn 2022	CHEM 1220 (Lab Manuals)	24809		6	$207.00
Autumn 2022	CHEM 1610	15632		162	$3,078.00
Autumn 2022	CHEM 1910H	25812, 15629		76	$1,900.00
Autumn 2022	CHEM 2210	15617		52	$1,300.00
Autumn 2022	CHEM 2310	15806		106	$28,181.16
Autumn 2022	CHEM 2510	15765, 15743, 15752, 15774, 15783, 15792, 15730, 28175		1394	$34,850.00
Autumn 2022	CHEM 2510 (Wooster)	14236		4	$1,222.08
Autumn 2022	CHEM 2520	25334, 15797		392	$9,800.00
Autumn 2022	CHEM 2610	15639		82	$2,050.00
Autumn 2022	CIVILEN 2050	10329		62	$992.00
Autumn 2022	CIVILEN 2060	10301		99	$3,960.00
Autumn 2022	CIVILEN 2410	10309		88	$1,936.00
Autumn 2022	COMM 1100	14276, 14277, 16177		434	$17,360.00
Autumn 2022	COMM 1101	23452		30	$1,200.00

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TERM (Fall 2022 or Spring 2023)	COURSE ID	SECTION NUMBER(s)	CCP (YES OR NO)	NUMBER OF STUDENTS ENROLLED	ESTIMATED SAVINGS
Autumn 2022	COMM 2110	26011, 16179, 16180, 16181, 16182, 16183, 16184, 16178		246	$23,943.18
Autumn 2022	COMM 2131	21858, 26012		69	$3,588.00
Autumn 2022	COMM 2331	26013		197	$54,109.99
Autumn 2022	COMM 3440	16209		186	$5,762.28
Autumn 2022	COMM 3444	26932		176	$8,448.00
Autumn 2022	COMM 4337	16251		36	$1,187.28
Autumn 2022	COMM 4820	16281		20	$339.60
Autumn 2022	COMM 7927	27440		5	$435.00
Autumn 2022	CRPLAN 5001	10685, 10732		11	$275.00
Autumn 2022	CSE 1110	7097, 35068		150	$3,300.00
Autumn 2022	CSE 2111	7126, 7128, 7130, 7132, 7134, 7902, 7527, 7551, 12358, 7819, 7680, 11827, 7898		1495	$75,497.50
Autumn 2022	CSE 2112	11982		35	$2,519.65
Autumn 2022	CSFRST 2100	34314		20	$400.00
Autumn 2022	CSHPMG 2700	32198		22	$638.00
Autumn 2022	CSHSPMG 2100	34227		44	$880.00
Autumn 2022	CSHSPMG 2990	33464		26	$1,703.52
Autumn 2022	CSHSPMG 4610	33884		47	$5,585.95
Autumn 2022	ECE 2060	10004		456	$74,286.96
Autumn 2022	ECE 3010	8957, 9849, 9983		83	$15,398.16
Autumn 2022	ECE 3030	8948, 9038, 9959		91	$20,522.32
Autumn 2022	ECE 3090	10015		6	$1,040.82
Autumn 2022	ECE 3551	09935		48	$10,824.96
Autumn 2022	ECE 3561	08972		107	$17,431.37
Autumn 2022	ECE 6010	08962		15	$2,432.25
Autumn 2022	ECON 2001.01	14347, 14486		47	$2,867.00
Autumn 2022	ECON 2001.01	23477		80	$1,200.00
Autumn 2022	ECON 2001.01 Buser	24095		555	$22,200.00
Autumn 2022	ECON 2001.01 Mirzaie	17050		589	$27,683.00
Autumn 2022	ECON 2001.03H	17062		32	$7,199.68
Autumn 2022	ECON 2001.03H	17063		34	$510.00
Autumn 2022	ECON 2002.01	23871, 14488, 26426		63	$3,843.00
Autumn 2022	ECON 2002.01	17065, 24267		676	$10,140.00
Autumn 2022	ECON 2002.01 (Buser)	21848		568	$19,874.32
Autumn 2022	ECON 2002.03H	17076		35	$1,645.00
Autumn 2022	ECON 2002.03H	17075		35	$525.00
Autumn 2022	ECON 4001.01	25385, 17084		64	$1,280.00
Autumn 2022	ECON 4200	23482		108	$2,160.00
Autumn 2022	ECON 4300	17090		103	$20,498.03
Autumn 2022	ECON 4560	23772		41	$820.00
Autumn 2022	ECON 5700	26127, 26128		53	$3,657.00
Autumn 2022	ENGLISH 2263	24814		9	$270.00
Autumn 2022	ENGLISH 3271	27102		30	$3,765.60
Autumn 2022	ENGR 1138	7067, 12368, 35825		70	$2,796.50
Autumn 2022	ENGR 1182.01	07057		10	$600.00
Autumn 2022	ESEPSY 1259	34137, 34138, 34139, 34140, 34141, 34142, 34143, 34144, 34145, 34146, 34147, 34148, 34149, 34150, 34151, 34152, 33730, 33711, 33712		431	$74,869.01
Autumn 2022	ESEPSY 2059	33751, 33458, 33719, 34411, 34419		62	$3,943.82
Autumn 2022	ESEPSY 2309	32249, 32250, 33199, 33200, 32483, 33449, 34511		213	$13,955.76
Autumn 2022	ESSPED 2251	33840		25	$1,804.75
Autumn 2022	FABENG 5160	10922, 10918		40	$1,080.00
Autumn 2022	FDSCTE 2200	29277		197	$1,182.00
Autumn 2022	FRENCH 1101.01	17617, 17618, 23432, 35636, 17600, 17601, 35635, 26519		141	$4,342.80
Autumn 2022	FRENCH 1101.21	28374, 28375, 35637		32	$985.60
Autumn 2022	FRENCH 1101.61	25818, 26856, 25714, 26944		50	$1,540.00
Autumn 2022	FRENCH 1102.01	35638, 17602, 17603, 17604, 17605, 35640		112	$3,449.60
Autumn 2022	FRENCH 1102.21	28376, 28377, 35642		34	$1,047.20
Autumn 2022	FRENCH 1102.61	26265, 26857, 26186, 27828		43	$1,324.40
Autumn 2022	FRENCH 1103.01	35644, 24860, 17606, 23175, 25476, 17607, 35645, 35643, 26880		149	$4,589.20
Autumn 2022	FRENCH 1103.21	28378, 28379, 28380, 35647		35	$1,078.00
Autumn 2022	FRENCH 1103.61	26266, 26858, 26267, 27829		52	$1,601.60
Autumn 2022	FRENCH 1155.01	17608, 17609, 35648, 35649		76	$2,340.80
Autumn 2022	FRENCH 1155.21	28381		15	$462.00
Autumn 2022	GENMATH 1141T	30182		29	$1,370.25
Autumn 2022	HDFS 2420	33028		50	$2,888.50
Autumn 2022	HIMS 5648	5374, 5375		38	$2,527.00
Autumn 2022	HISTART 2001	26782, 17761, 35092		501	$66,362.46
Autumn 2022	HISTART 2001 (Marion)	24851		15	$2,482.80
Autumn 2022	HISTART 2001H	35862		24	$3,179.04
Autumn 2022	HISTART 2002	21846, 17766		325	$43,049.50
Autumn 2022	HISTORY 1211	27000		59	$2,859.14
Autumn 2022	HISTORY 1211	27000		59	$7,477.66
Autumn 2022	HTHRHSC 2500	5807, 5780, 5355		687	$21,640.50
Autumn 2022	HTHRHSC 3500	5659, 5664		207	$8,280.00
Autumn 2022	HTHRHSC 3500.01	5712		20	$800.00
Autumn 2022	HTHRHSC 5510	5781, 5428, 5565		98	$9,034.62
Autumn 2022	HTHRHSC 5510.01	5732		6	$553.14
Autumn 2022	HTHRHSC 5650	5506, 5507		6	$113.88
Autumn 2022	HTHRSC 5500	4320, 4321		161	$5,602.80
Autumn 2022	HTHRSC 5500.01	4334		24	$835.20
Autumn 2022	HUMNNTR 2310	34268, 13062		176	$5,456.00
Autumn 2022	HUMNNTR 2410	36749, 36751, 36755, 36758, 36759, 36761, 36763		745	$23,095.00

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Autumn 2022	HUMNNTR 5611	12977		31	$8,674.42
Autumn 2022	INTSTDS 4560	26833		8	$160.00
Autumn 2022	ITALIAN 1101.03	27782, 27783, 27784, 28627, 36881		96	$7,680.00
Autumn 2022	KNSFHP 1104	33770, 33771, 33775, 33905		124	$10,404.84
Autumn 2022	KNSFHP 1150.01 (Connect)	32075		27	$810.00
Autumn 2022	KNSFHP 1150.02 (Connect)	33875		22	$660.00
Autumn 2022	KNSFHP 3312	33220		59	$11,170.47
Autumn 2022	MATH 1050	18224, 18225, 18226, 18227, 18228, 182249, 27972, 14248, 14249, 14631, 14523, 14522, 14521, 14520, 14519, 14518, 14517, 23581, 23581, 26533, 26534, 14298, 27175, 14296, 14359		353	$9,884.00
Autumn 2022	MATH 1075	27849, 18230, 18231, 18232, 14528, 14531		744	$25,296.00
Autumn 2022	MATH 1138	26493		14	$559.30
Autumn 2022	MATH 1156	18256, 21971		126	$1,764.00
Autumn 2022	MBA 6211	5089		37	$2,645.50
Autumn 2022	MBA 6223	04711		56	$2,744.00
Autumn 2022	MBA 6253	4942, 4807, 36454		136	$37,923.60
Autumn 2022	MDN 6000	5808		24	$6,715.68
Autumn 2022	MICROBIO 4000.01	27547, 18615, 18616		662	$12,578.00
Autumn 2022	MICROBIO 4000.02	27076		108	$2,052.00
Autumn 2022	MOLGEN 4500.01	24735, 34899, 34890		327	$6,213.00
Autumn 2022	MOLGEN 4500.02	28067		104	$1,976.00
Autumn 2022	MOLGEN 4500E	18972, 26250, 26251, 34917		7	$133.00
Autumn 2022	MOLGEN 4606	19107		68	$12,851.32
Autumn 2022	MOLGEN 5650	19113, 19114		31	$720.75
Autumn 2022	MUSIC 2250	19504		104	$3,094.00
Autumn 2022	PHYSICS 1200	20285, 20300, 20315, 20330, 14557, 35707, 14333, 27982		911	$68,315.89
Autumn 2022	PHYSICS 1200 (Marion)	26245		24	$318.72
Autumn 2022	PHYSICS 1201	20473, 20468, 22141		405	$30,370.95
Autumn 2022	PHYSICS 1250	14559, 24225, 27401, 27425, 20355, 20372, 20389, 20406, 22142, 20681, 14312, 14391, 25674, 26310, 25676, 34751, 34752, 34754, 34755		1378	$62,010.00
Autumn 2022	PHYSICS 1251	22143, 20480, 20495, 24073, 36224		467	$9,340.00
Autumn 2022	PHYSIO 3200	02335		262	$13,100.00
Autumn 2022	POLITSC 1300	20883		115	$5,955.85
Autumn 2022	PORTGSE 1101.01	24999		18	$1,098.00
Autumn 2022	PORTGSE 1102.01	25528		11	$891.00
Autumn 2022	PORTGSE 1103	25529		9	$729.00
Autumn 2022	PSYCH 1100	36876, 24086, 26506, 20890, 20891, 20892, 20893, 22631, 23566, 24358, 23598, 26761, 26016, 26017, 26018, 26019, 26020, 26021, 26850, 27646, 27647, 27648, 27649, 27650, 24589, 24590, 23909, 28645, 34785, 36288		1664	$91,520.00
Autumn 2022	PSYCH 1100 (Hadeed)	36204		39	$780.00
Autumn 2022	PSYCH 1100 (Hupp/Okdie)	22282, 14566		38	$4,708.96
Autumn 2022	PSYCH 1100 (Jones)	36202, 36203, 14568		82	$16,911.68
Autumn 2022	PSYCH 1100 (Lima)	27553, 35048		46	$736.00
Autumn 2022	PSYCH 1100 (Mansfield)	14352, 14351		40	$1,330.00
Autumn 2022	PSYCH 1100 (Marion)	27986, 27987, 14564		38	$494.00
Autumn 2022	PSYCH 1100 (Miser)	24950, 14563		82	$4,510.00
Autumn 2022	PSYCH 1100 (Weiss)	25094, 23908		36	$3,816.00
Autumn 2022	PSYCH 1100E	35049		8	$128.00
Autumn 2022	PSYCH 1100H	27256, 2425, 24591, 26172, 27960, 35658, 36291		125	$30,748.75
Autumn 2022	PSYCH 2220	24067, 20894, 20898, 23435, 25513, 36268		609	$15,225.00
Autumn 2022	PSYCH 2300	36289, 34786, 20899, 26025, 24066, 36292		522	$6,786.00
Autumn 2022	PSYCH 2333	35908		12	$692.76
Autumn 2022	PSYCH 3310	24749, 23428, 26762		210	$26,021.10
Autumn 2022	PSYCH 3313	24600, 26865, 23430, 27090		409	$58,859.19
Autumn 2022	PSYCH 3313 (Mansfield)	24243		10	$160.00
Autumn 2022	PSYCH 3331	20900, 23565, 27950, 28078, 28187, 25500, 27949		553	$31,924.69
Autumn 2022	PSYCH 3331 (Lima)	27559		16	$532.00
Autumn 2022	PSYCH 3331 (Newark)	27988		16	$640.00
Autumn 2022	PSYCH 3331E	36566		1	$40.00
Autumn 2022	PSYCH 3331H	26733		29	$1,674.17
Autumn 2022	PSYCH 3340	27962		118	$4,720.00
Autumn 2022	PSYCH 3340 (Newark)	28171		14	$1,218.00
Autumn 2022	PSYCH 3340E	36571		9	$783.00
Autumn 2022	PSYCH 3375	26866		9	$432.00
Autumn 2022	PSYCH 3513	26023, 36270		220	$2,860.00
Autumn 2022	PSYCH 3530	23431		150	$1,950.00
Autumn 2022	PSYCH 3550	35660		79	$1,264.00
Autumn 2022	PSYCH 3550 (Newark)	14573		25	$5,471.25
Autumn 2022	PSYCH 4508	35662		75	$4,275.00
Autumn 2022	PSYCH 4531	26868		11	$352.00
Autumn 2022	SOCIOL 1101 (Lopez)	21387		519	$26,469.00
Autumn 2022	SOCIOL 1101 (Martin)	27030		65	$7,049.90
Autumn 2022	SOCIOL 3487	21909		90	$9,761.40
Autumn 2022	SOCWORK 1120	13657, 13696, 13516, 13447, 13093, 13094, 35589, 13090, 13450		223	$24,186.58
Autumn 2022	SOCWORK 1130	13096, 35593, 13505, 13507, 35985, 13091, 13552, 13632, 13446, 13095		201	$31,850.46
Autumn 2022	SOCWORK 1130H	13448		18	$2,852.28

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Autumn 2022	SOCWORK 3101	13101, 13103, 13104, 13647, 13102, 13410, 13431, 13434, 13428		157	$17,028.22
Autumn 2022	SOCWORK 3201	35836		32	$2,496.00
Autumn 2022	SOCWORK 3301	13105, 13411		25	$5,138.00
Autumn 2022	SOCWORK 3401	13652, 13108, 13109, 13110, 13111, 13112, 13412, 13709, 13432, 13436, 13430		187	$10,659.00
Autumn 2022	SOCWORK 3401H	13468		11	$627.00
Autumn 2022	SOCWORK 3501	13113, 13114, 13115, 13116, 13117, 13118, 13413, 13710, 13433, 13437, 13496, 13641		168	$18,221.28
Autumn 2022	SOCWORK 3502	13625		10	$1,055.20
Autumn 2022	SOCWORK 3597	13449, 13121, 13119, 13120		99	$12,267.09
Autumn 2022	SOCWORK 3600	13498, 13553, 13653, 13623, 35055, 13624		87	$13,786.02
Autumn 2022	SOCWORK 4501	13129, 13130, 13131, 13132, 13133, 13456, 13454, 13464, 13452, 13659		231	$25,054.26
Autumn 2022	SOCWORK 4502	13134, 13135, 13136, 13137, 13138, 13457, 13458, 13465, 13512, 13660		225	$34,242.75
Autumn 2022	SOCWORK 4503	13499		13	$1,734.98
Autumn 2022	SOCWORK 5014	13143, 13148		19	$1,083.00
Autumn 2022	SOCWORK 5015	13604, 13605, 13639, 13640, 13682, 13683		91	$12,144.86
Autumn 2022	SOCWORK 5806	13643, 13644		32	$1,824.00
Autumn 2022	SOCWORK 6301	13544, 13556, 13557, 13596, 13649, 13667, 13668, 13669, 13154, 13155, 13156, 13157, 13158		302	$17,446.54
Autumn 2022	SOCWORK 7512	13541, 13542, 13172, 35822		61	$9,666.06
Autumn 2022	SOCWORK 7530	13706, 13176, 13177		56	$2,688.00
Autumn 2022	SOCWORK 7621	13393, 36087		25	$3,638.00
Autumn 2022	SOCWORK 7630	13513, 13524, 13591, 35828, 35829, 13181		103	$16,321.38
Autumn 2022	SPANISH 1101	14322, 14419, 14588, 14589, 35163, 23289, 35162, 35164, 21392, 21393, 21394, 21395, 21396, 21397, 21398, 21453, 25015, 14587		284	$17,324.00
Autumn 2022	SPANISH 1102	14323, 25689, 23262, 23263, 23317, 26507, 26530, 26571, 25833, 25840, 26739, 21401, 35197, 21402, 21403, 21404, 21405, 21406, 21407, 21408, 21409, 21410, 21411, 21412, 23162, 23163, 23243, 23244, 23245, 35196, 35198, 35199, 35200, 35201, 35202, 14590, 14591		614	$37,454.00
Autumn 2022	SPANISH 1103	14324, 25691, 14592, 23248, 26432, 26433, 26434, 26435, 24998, 25000, 25025, 25803, 25804, 25805, 21413, 21414, 21415, 21416, 21417, 21418, 21419, 21420, 21421, 21422, 21423, 21424, 21425, 21426, 21427, 21428, 23158, 23159, 23241, 28670, 35204, 35205, 35206, 35207, 35208, 35209, 35210, 35211, 35212		747	$45,567.00
Autumn 2022	SPANISH 1155	23318, 27279, 27286, 27287, 23921, 23933, 23153, 23154, 23160, 23161, 35165, 35166, 35167, 35168		275	$16,775.00
Autumn 2022	SPANISH 2202	24378, 21399, 21400, 25765, 25832, 24379, 35183		112	$2,240.00
Autumn 2022	STAT 1350.01	27980, 34854, 21724, 34687, 14420, 14593, 14594, 14595		539	$12,531.75
Autumn 2022	STAT 1350.02	28088, 27412		441	$10,253.25
Autumn 2022	STAT 1430.01	14348, 34679, 34680, 34689, 14422, 14596		679	$30,548.21
Autumn 2022	STAT 1430.02	26292, 28129		271	$12,192.29
Autumn 2022	STAT 1450.01	26923, 21721, 34855, 26199		205	$4,766.25
Autumn 2022	STAT 1450.02	27423		121	$2,813.25
Autumn 2022	STAT 2450.01	34686		203	$4,719.75
Autumn 2022	STAT 2480.01	24201, 35084, 36245		141	$3,278.25
Autumn 2022	STAT 2480.02	27426		87	$2,022.75
Autumn 2022	STAT 3201	27093, 27094, 27095, 27096		202	$31,089.82
Autumn 2022	STAT 3440	35054, 35982, 36246		28	$6,860.00
Autumn 2022	STAT 3450.01	21720		195	$7,800.00
Autumn 2022	STAT 3450.02	27390		91	$3,640.00
Autumn 2022	STAT 3470.01	34681, 34682, 34683, 25692		551	$17,356.50
Autumn 2022	STAT 3470.02	27391		165	$5,197.50
Autumn 2022	STAT 4201	21715		88	$13,978.80
Autumn 2022	STAT 4202	21718		88	$13,978.80
Autumn 2022	STAT 5301	21722, 21723		52	$8,003.32
Autumn 2022	THEATRE 2100	21745, 21778		498	$54,013.08
Autumn 2022	THEATRE 2100H	23221		24	$2,603.04
Spring 2023	ACCTMIS 3200	4581, 4165, 4166		135	$12,808.80
Spring 2023	ACCTMIS 3201	4167		45	$4,269.60
Spring 2023	ACCTMIS 3300	4760, 4761		85	$1,785.00
Spring 2023	ACCTMIS 3400	4169, 4170		95	$5,586.00
Spring 2023	ACCTMIS 3600	4172, 4888, 4889		106	$1,908.00
Spring 2023	ACCTMIS 3620	35409		52	$1,092.00
Spring 2023	ACCTMIS 4200	4758, 4759		91	$3,298.75
Spring 2023	ACCTMIS 4410	4827, 4175, 4547		119	$10,041.22
Spring 2023	AEDECON 2001	32527, 32017		91	$6,188.00
Spring 2023	AEDECON 2105	31276		51	$1,071.00
Spring 2023	AEDECON 3102	31034		30	$540.00

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Spring 2023	AEDECON 4106	31046		26	$832.00
Spring 2023	ANIMSCI 2200.03	30851, 34236		135	$789.75
Spring 2023	ANIMSCI 3150	30866, 32643		49	$286.65
Spring 2023	ANTHROP 2201	20480, 20502, 20503, 16958, 16959, 16963		238	$2,142.00
Spring 2023	ANTHROP 2201H	20490		24	$216.00
Spring 2023	BIOCHEM 4511	17532, 17533, 27421		539	$10,780.00
Spring 2023	BIOCHEM 5613	17548, 21441		55	$16,114.45
Spring 2023	BIOLOGY 1101	16684, 16686, 16819		120	$25,878.00
Spring 2023	BIOLOGY 1102	21796		124	$2,356.00
Spring 2023	BIOLOGY 1102 (Marion)	16687		10	$1,956.50
Spring 2023	BIOLOGY 1113.01	16689		20	$4,979.80
Spring 2023	BIOLOGY 1113.01 (Lab Manual)	17639, 17640, 17641, 17642, 17643, 17644, 17645, 17646, 17647, 17650, 17652, 17653, 17654, 17655, 17656, 21813, 21814, 21829, 21857, 17620		840	$3,360.00
Spring 2023	BIOLOGY 1113.01 (Mastering)	17612, 17620		1024	$15,360.00
Spring 2023	BIOLOGY 1113.02 (Lab Manual)	34086		41	$164.00
Spring 2023	BIOLOGY 1113.02 (Mastering)	34086		41	$615.00
Spring 2023	BIOLOGY 1113H	17614		32	$480.00
Spring 2023	BIOLOGY 1114.01 (Lab Manual)	17616, 17615		909	$909.00
Spring 2023	BIOLOGY 1114.01 (Packback)	17616		312	$1,825.20
Spring 2023	BIOLOGY 1114.01 (textbook)	33964, 35294, 17616, 17615		950	$236,540.50
Spring 2023	BIOLOGY 1114.02	34024		40	$9,959.60
Spring 2023	BIOLOGY 1114.02 (Lab Manual)	34024		40	$40.00
Spring 2023	BIOLOGY 1114H	17621		48	$11,951.52
Spring 2023	BIOLOGY 1114H (Lab Manual)	17621		48	$48.00
Spring 2023	BIOLOGY 2105	35424		17	$99.45
Spring 2023	BIOLOGY 3401	21787, 17617		291	$2,138.85
Spring 2023	BIOMEDE 2800	34058		79	$1,185.00
Spring 2023	BUSFIN 3120	4242, 4243		219	$4,599.00
Spring 2023	BUSFIN 3220	04221		1131	$57,115.50
Spring 2023	BUSFIN 3300	4830, 4849, 4238		138	$9,217.02
Spring 2023	BUSFIN 3500	4230, 4551		158	$12,087.00
Spring 2023	BUSFIN 4211	4783, 4817, 4820, 4492, 35597, 4782, 4493, 4650, 5021		395	$33,555.25
Spring 2023	BUSFIN 4221	4818, 4819, 4495, 4880, 4494		218	$16,677.00
Spring 2023	BUSFIN 4250	04233		352	$18,110.40
Spring 2023	BUSFIN 4255	4706, 4707, 4831, 35599		167	$16,199.00
Spring 2023	BUSFIN 4265	35693, 35602		93	$4,459.35
Spring 2023	BUSFIN 7260	04554		16	$767.20
Spring 2023	BUSMHR 2000 (McGraw)	4572, 4189, 4187, 4188		1094	$82,050.00
Spring 2023	BUSMHR 2000 (Packback)	4572, 4189, 4187, 4188		1094	$6,399.90
Spring 2023	BUSMHR 2292	04412		1049	$4,563.15
Spring 2023	BUSMHR 2292H	04519		79	$343.65
Spring 2023	BUSMHR 2500 (McGraw)	4828, 4498		425	$34,531.25
Spring 2023	BUSMHR 2500 (Packback)	4828, 4498		425	$1,848.75
Spring 2023	BUSMHR 4020	04218		46	$6,486.00
Spring 2023	BUSMHR 4323	04824		14	$3,175.34
Spring 2023	BUSMHR 4490	4193, 4199, 4204, 5003, 4210, 5007, 4087		1183	$96,118.75
Spring 2023	BUSMHR 4490 (Packback)	4210		633	$2,753.55
Spring 2023	BUSMHR 4490H	4984		24	$1,950.00
Spring 2023	BUSML 3150	4124, 4967		240	$4,320.00
Spring 2023	BUSML 3250	4685, 4113, 4394, 4398, 4075, 4400, 4111, 4112		1063	$86,368.75
Spring 2023	BUSML 3380	4745, 4110, 4108, 4109, 5015		1011	$5,914.35
Spring 2023	BUSML 4201	4979, 4114, 4115		129	$4,740.75
Spring 2023	BUSML 4201	4116, 4549		90	$20,412.90
Spring 2023	BUSML 4233	4833, 4836		95	$7,718.75
Spring 2023	BUSML 4252	4748		42	$2,646.00
Spring 2023	BUSML 4254	4986		47	$846.00
Spring 2023	BUSML 4383	4402, 4895		51	$221.85
Spring 2023	BUSML 7206	4502		17	$1,135.43
Spring 2023	BUSOBA 2320	4095, 4099, 35901, 4092, 4641		1173	$51,612.00
Spring 2023	BUSOBA 2320 (Mansfield)	04084		6	$126.00
Spring 2023	BUSOBA 3130	04107		156	$11,934.00
Spring 2023	BUSOBA 3230	4654, 4660, 4740, 4764, 35496, 4073, 4081, 5009		1111	$84,991.50
Spring 2023	BUSOBA 3230H	4955		35	$2,677.50
Spring 2023	BUSOBA 4232	4104, 4546		71	$14,364.72
Spring 2023	BUSOBA 4240	04898		28	$2,283.40
Spring 2023	BUSTEC 1202T	31772, 30792		29	$1,278.90
Spring 2023	BUSTEC 2207T	30742		3	$245.85
Spring 2023	BUSTEC 2231T	30744		40	$294.00
Spring 2023	BUSTEC 2232T	30745		12	$222.60
Spring 2023	BUSTEC 2241T	30746		30	$1,323.00
Spring 2023	BUSTEC 2244T	30748		45	$9,970.20
Spring 2023	BUSTEC 2249T	30749		28	$1,610.00
Spring 2023	CHEM 1110	17941, 21952, 16802, 16691, 16828, 22026, 16747		357	$7,140.00
Spring 2023	CHEM 1110 Lab Manuals	22026, 16747, 16828, 16691		141	$4,864.50
Spring 2023	CHEM 1205	28806		30	$450.00
Spring 2023	CHEM 1210	28101, 21955, 17958, 17968, 17977, 17987, 34344, 34347, 16693, 33984, 27597, 29658, 16749		1222	$18,330.00
Spring 2023	CHEM 1210 Lab Manuals	16749, 29658, 27597, 33984, 16693		150	$5,175.00
Spring 2023	CHEM 1220	28973, 17995, 18022, 18008, 18035, 18048, 18061, 16798, 28170, 28846, 16831, 16752		1766	$26,490.00
Spring 2023	CHEM 1220 Lab Manuals	28846, 28170, 16831, 28973, 16752		102	$3,519.00

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Spring 2023	CHEM 1250	22037, 28104		65	$2,502.50
Spring 2023	CHEM 1620	17948		130	$1,950.00
Spring 2023	CHEM 1920H	17954		48	$1,200.00
Spring 2023	CHEM 2310	17795		93	$25,818.66
Spring 2023	CHEM 2510	17802, 17811, 28574		500	$13,750.00
Spring 2023	CHEM 2520	17820, 17833, 17842, 17855, 17860, 17865, 21961, 30302, 16695, 29661		1026	$28,215.00
Spring 2023	CHEM 2520 (Wooster)	28208		2	$604.64
Spring 2023	CHEM 2620	17870		58	$1,595.00
Spring 2023	CHEM 4870	18080		45	$5,751.45
Spring 2023	CIVILEN 2050	08447		75	$1,275.00
Spring 2023	CIVILEN 2410	8582		54	$1,242.00
Spring 2023	CLAS 2220	16741		28	$4,541.88
Spring 2023	COMM 1100	22619, 22692		454	$20,203.00
Spring 2023	COMM 1101	22620		30	$1,335.00
Spring 2023	COMM 2110	18355, 18352, 18354, 18356, 18357, 18358, 18359, 18603, 22621		233	$7,456.00
Spring 2023	COMM 2131	22675, 18604		58	$1,856.00
Spring 2023	COMM 2331	18368		160	$5,120.00
Spring 2023	COMM 3620	18391		147	$11,120.55
Spring 2023	COMM 4401	28018		26	$2,496.00
Spring 2023	CSE 1110	6547, 6549		147	$3,381.00
Spring 2023	CSE 2111	6556, 6559, 6562, 6565, 6568, 6961, 6970, 6991, 7102, 7132		1300	$65,650.00
Spring 2023	CSE 2112	07105		81	$6,637.95
Spring 2023	CSFRST 2100	14544		32	$672.00
Spring 2023	CSFRST 2300	13666		131	$569.85
Spring 2023	CSFRST 2374	13660		446	$1,940.10
Spring 2023	CSFRST 3474	14742		50	$292.50
Spring 2023	CSHSPMG 2100	14563		28	$588.00
Spring 2023	CSHSPMG 2300	15355		55	$239.25
Spring 2023	CSHSPMG 2990	14417		31	$1,931.92
Spring 2023	EARTHSC 1121H	19305		28	$364.00
Spring 2023	EARTHSC 1151	19310		131	$8,036.85
Spring 2023	EARTHSC 5203	19318, 19326		29	$126.15
Spring 2023	ECE 2060	11782, 9487		425	$77,269.25
Spring 2023	ECE 3010	9668, 8631		58	$11,058.86
Spring 2023	ECE 3030	8700, 9649		70	$16,029.30
Spring 2023	ECE 3561	08636		98	$17,817.38
Spring 2023	ECE 5078	35493, 35492		22	$704.00
Spring 2023	ECON 2001.01	16806, 16842		66	$4,488.00
Spring 2023	ECON 2001.01	25751		580	$23,200.00
Spring 2023	ECON 2001.01	19384, 19400		650	$34,027.50
Spring 2023	ECON 2001.01	25749		78	$1,170.00
Spring 2023	ECON 2002.01	25773, 16845		53	$3,604.00
Spring 2023	ECON 2002.01	19418		79	$1,659.00
Spring 2023	ECON 2002.01	19417, 16803, 19401		795	$11,925.00
Spring 2023	ECON 2002.03H	19421		40	$9,359.60
Spring 2023	ECON 3820	30119		32	$139.20
Spring 2023	ECON 4001.01	25775		92	$1,840.00
Spring 2023	ECON 4002.01	19430, 19431		234	$59,141.16
Spring 2023	ECON 4130	19455		89	$520.65
Spring 2023	ECON 4140	19434, 30120		148	$865.80
Spring 2023	ECON 4300	19447		79	$15,528.24
Spring 2023	ECON 4400	19424, 19425		131	$35,237.69
Spring 2023	ECON 5700	27406, 27407		66	$4,554.00
Spring 2023	EEOB 2510	19574		158	$3,160.00
Spring 2023	EEOB 2520	27778, 16714		31	$134.85
Spring 2023	ENGLISH 1110.01	29225, 29226, 29261, 29262, 30278, 30279		78	$3,019.38
Spring 2023	ENGLISH 1110.03	25887, 16767		17	$658.07
Spring 2023	ENGLISH 2290	27896		155	$7,684.90
Spring 2023	ENR 5649	31111, 31112		48	$352.80
Spring 2023	ENTMLGY 4600	31524, 31365		276	$1,614.60
Spring 2023	ESEPSY 1259	15422, 13401, 13402, 13403, 13404, 13405, 13406, 13407, 13408, 13419, 13420, 13396, 13397, 13398, 13399, 13400, 13421, 13374		409	$79,227.39
Spring 2023	ESEPSY 2059	13411, 13412, 13413, 13414, 13393, 13409, 15026, 13418		162	$10,304.82
Spring 2023	ESEPSY 2309	13351, 13352, 13353, 13361, 13362, 13366		162	$10,095.84
Spring 2023	ESPHE 4280	13753		21	$566.58
Spring 2023	ESQREM 7648	14653		17	$1,071.00
Spring 2023	ESSPED 2251	13572		41	$1,803.59
Spring 2023	ESSPED 5742	13571, 13646		25	$1,099.75
Spring 2023	FABENG 2110	10988		39	$2,171.13
Spring 2023	FABENG 3130	10992		35	$1,648.50
Spring 2023	FABENG 3150	10995		39	$1,836.90
Spring 2023	FDSCTE 2200	32448		177	$1,239.00
Spring 2023	FRENCH 1101.01	19717, 19718, 19719, 26153, 35116, 35117		81	$2,608.20
Spring 2023	FRENCH 1101.21	29933, 35118		19	$611.80
Spring 2023	FRENCH 1101.61	27784, 28111, 27780, 29106		29	$933.80
Spring 2023	FRENCH 1102.01	19724, 19725, 26148, 35120, 35121, 35119, 35253		121	$3,896.20
Spring 2023	FRENCH 1102.21	29934, 35122		18	$579.60
Spring 2023	FRENCH 1102.61	27785, 28623, 27548, 28900		32	$1,030.40
Spring 2023	FRENCH 1103.01	19723, 26154, 26163, 25124, 29938, 35123, 19722, 19732		133	$4,282.60
Spring 2023	FRENCH 1103.21	29936, 35125, 35126, 29935		54	$1,738.80

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Spring 2023	FRENCH 1103.61	28242, 28774, 28093, 29946		42	$1,352.40
Spring 2023	FRENCH 1155.01	19720		19	$611.80
Spring 2023	FRENCH 3101	28078		22	$149.82
Spring 2023	GENCHEM 1100T	30788		24	$480.00
Spring 2023	GENMATH 1141T	30790		11	$546.70
Spring 2023	GENMATH 1145T	30791		2	$30.00
Spring 2023	HCS 2200	31413		208	$1,528.80
Spring 2023	HCS 2270	32028		199	$1,164.15
Spring 2023	HCS 3370	32028		130	$760.50
Spring 2023	HCS 3475	32686		388	$2,269.80
Spring 2023	HDFS 2420	12876, 12915		99	$5,402.43
Spring 2023	HDFS 3310	12928		50	$3,449.50
Spring 2023	HIMS 5648	5119		48	$3,432.00
Spring 2023	HISTART 2001	19872, 27431, 34333		392	$57,902.32
Spring 2023	HISTART 2002	19878, 19885, 30067		251	$37,075.21
Spring 2023	HISTART 2002 (Marion)	30012		18	$2,921.76
Spring 2023	HISTART 2002H	34212		24	$3,545.04
Spring 2023	HISTART 5312	34168, 34169		14	$865.90
Spring 2023	HISTORY 1211	29045		60	$3,342.60
Spring 2023	HISTORY 1211	29045		60	$7,919.40
Spring 2023	HISTORY 2001	27249		34	$1,559.92
Spring 2023	HTHRHSC 3400	5523, 5524		142	$830.70
Spring 2023	HTHRHSC 3400.01	5450		20	$117.00
Spring 2023	HTHRHSC 3500 (Connect)	5525, 5094		181	$8,054.50
Spring 2023	HTHRHSC 3500 (etext)	5408		75	$2,400.00
Spring 2023	HTHRHSC 3500.01	5451		30	$1,335.00
Spring 2023	HTHRHSC 4370	5403, 5407, 5485		191	$830.85
Spring 2023	HTHRHSC 4370.01	5453		24	$104.40
Spring 2023	HTHRHSC 5350	05489		32	$235.20
Spring 2023	HTHRHSC 5350.01	05532		9	$66.15
Spring 2023	HTHRHSC 5500	5459		92	$3,201.60
Spring 2023	HUMNNTR 2310	14207		142	$5,644.50
Spring 2023	HUMNNTR 2410	35246, 34008, 34009, 34007, 33806, 33613, 33814, 33808, 33812		763	$30,329.25
Spring 2023	HUMNNTR 3313	14200, 14560		112	$823.20
Spring 2023	INTSTDS 2200	26661		16	$1,008.00
Spring 2023	ISE 2040.02	11925, 11924, 11994, 11995		429	$18,018.00
Spring 2023	ISE 5830	34355, 34356		38	$11,535.28
Spring 2023	ITALIAN 1101.03	29956, 29957		52	$6,110.00
Spring 2023	ITALIAN 1101.71	28211, 28750, 28751, 29103, 29104, 29105		26	$3,055.00
Spring 2023	ITALIAN 5101	26670, 26671		11	$1,292.50
Spring 2023	KNSFHP 1104	14736, 14032, 14033, 14045		159	$13,007.79
Spring 2023	KNSFHP 1150.01	13839		53	$1,802.00
Spring 2023	KNSFHP 1150.02	13840		52	$1,768.00
Spring 2023	KNSFHP 3312	13932, 14036		58	$1,972.00
Spring 2023	MATH 1050	27163, 35325, 20148, 20149, 20150, 16763		98	$2,881.20
Spring 2023	MATH 1075	35327, 28186, 16872, 16870, 20319, 20320, 27101, 16875, 28742, 16874, 16873		444	$19,513.80
Spring 2023	MATH 1116	16878		15	$934.80
Spring 2023	MATH 1148	20166, 20173, 20180		546	$21,294.00
Spring 2023	MATH 1149	29206		37	$1,443.00
Spring 2023	MBA 6223	4885, 4886, 4900, 5026		123	$6,328.35
Spring 2023	MBA 6261	04902		52	$753.48
Spring 2023	MBA 6273 (eText)	4555, 4556, 4781, 5020, 36141		210	$46,527.60
Spring 2023	MBA 6273 (MindTap)	04901		50	$2,485.00
Spring 2023	MBA 6281.01	4560, 4561		83	$361.05
Spring 2023	MBA 6292	04921		50	$217.50
Spring 2023	MDN 6500	05562		33	$8,837.73
Spring 2023	MEDCOLL 7790	02223		3	$126.99
Spring 2023	MICROBIO 4000.01	16760, 25408, 25704		705	$14,100.00
Spring 2023	MOLGEN 4500.01 (Instruct)	24970, 25005		163	$953.55
Spring 2023	MOLGEN 4500.01 (Marion)	35259		15	$480.00
Spring 2023	MOLGEN 4500.01 (Pearson)	24970, 25005		382	$7,640.00
Spring 2023	MOLGEN 4500.01 (Questions)	24970, 25005		219	$952.65
Spring 2023	MOLGEN 4500E (Packback)	24971, 29732		11	$64.35
Spring 2023	MOLGEN 4500E (Pearson)	24971, 29732		11	$220.00
Spring 2023	MUSIC 2250	24204		35	$6,013.35
Spring 2023	OCCTHER 6220	05411		47	$274.95
Spring 2023	PHYSICS 1200	16903, 23227, 23036, 23104, 23218, 28967		635	$47,618.65
Spring 2023	PHYSICS 1201	23250, 23574, 23039, 23138, 23449, 30170		657	$49,268.43
Spring 2023	PHYSICS 1201 (Marion)	28157		16	$223.68
Spring 2023	PHYSICS 1250	23205, 23054, 23089, 23604, 16733, 16906, 28163		674	$30,330.00
Spring 2023	PHYSICS 1251	23181, 23133, 23072, 23057, 23452, 23606, 27587, 16909, 23192		590	$11,800.00
Spring 2023	PHYSIO 3200	02359		265	$14,707.50
Spring 2023	POLITSC 1200	22880		179	$11,277.00
Spring 2023	POLITSC 1300	22881		175	$8,478.75
Spring 2023	PORTGSE 1101.01	22740		13	$793.00
Spring 2023	PORTGSE 1102.01	22739		10	$610.00
Spring 2023	PORTGSE 1103	27700		10	$610.00
Spring 2023	PSYCH 1100	22579, 22597, 22598, 22442, 22443, 22444, 22445, 28520, 28523, 28524, 27893, 28011, 28012, 28793, 28794, 28795, 27247, 27247, 29799, 33474, 33477, 33478, 33479, 34148		791	$131,266.45

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Spring 2023	PSYCH 1100 (Mansfield)	16770		14	$490.00
Spring 2023	PSYCH 1100 (Marion)	22594, 28160, 16912		89	$1,157.00
Spring 2023	PSYCH 1100 (Miser)	16911		35	$2,100.00
Spring 2023	PSYCH 1100 (Okdie)	16914		39	$5,413.59
Spring 2023	PSYCH 1100 (Weiss)	16913		41	$1,824.50
Spring 2023	PSYCH 1100H	33524, 22609, 33523, 22433, 22433		55	$14,189.45
Spring 2023	PSYCH 1100H (Newark)	35298		5	$300.00
Spring 2023	PSYCH 2220	27265, 22432, 22549, 22550, 22558, 22431		533	$13,325.00
Spring 2023	PSYCH 2300	22453, 28789, 29793, 33528, 34158		351	$4,699.89
Spring 2023	PSYCH 2300 (Newark)	16,916, 22452		27	$5,675.40
Spring 2023	PSYCH 2376 (Packback)	28775		82	$479.70
Spring 2023	PSYCH 2376 (textbook)	28775		82	$2,624.00
Spring 2023	PSYCH 3310 (eText)	35077, 29801		101	$14,019.81
Spring 2023	PSYCH 3310 (Mindtap)	22605		19	$665.00
Spring 2023	PSYCH 3312	28777, 27271		120	$8,120.40
Spring 2023	PSYCH 3313	29784, 29803, 35308, 28779, 33561		287	$46,152.47
Spring 2023	PSYCH 3313 (Mansfield)	29977		5	$80.00
Spring 2023	PSYCH 3321	30152		138	$4,830.00
Spring 2023	PSYCH 3331	30153, 22568, 30154, 34152, 34153, 22593, 33562, 28798		405	$25,239.60
Spring 2023	PSYCH 3331H	22563		28	$1,744.96
Spring 2023	PSYCH 3335	29722		20	$700.00
Spring 2023	PSYCH 3340	28790, 34149, 33564		116	$5,162.00
Spring 2023	PSYCH 3513	28749, 34156, 34157, 34149, 33564		338	$4,394.00
Spring 2023	PSYCH 3530	29438		13	$578.50
Spring 2023	PSYCH 3551	29970		119	$5,295.50
Spring 2023	PSYCH 3551 (Newark, 1/2)	16925		22	$1,200.54
Spring 2023	PSYCH 3551 (Newark, 2/2)	16925		22	$65.56
Spring 2023	PSYCH 4508	28178		64	$4,032.00
Spring 2023	PSYCH 4510	33644		11	$495.00
Spring 2023	PSYCH 4540	28220		14	$1,703.94
Spring 2023	PSYCH 4543 (Marion)	35266		15	$945.00
Spring 2023	PSYCH 4543 (Newark)	28753		12	$1,502.88
Spring 2023	SOCIOL 1101 (Lopez)	28563		496	$10,416.00
Spring 2023	SOCIOL 2210	30311, 21573		96	$7,902.72
Spring 2023	SOCIOL 2463	28573, 21589		128	$8,064.00
Spring 2023	SOCIOL 3487	21592		58	$7,059.18
Spring 2023	SOCWORK 1120	16048, 16060, 15861, 15995, 16037, 15540, 15541, 15824, 15838, 15786, 15464		224	$27,263.04
Spring 2023	SOCWORK 1130	15813, 16036, 16063, 15542, 15806, 15839, 15908, 15857, 15820		143	$25,269.53
Spring 2023	SOCWORK 3101	16102		50	$6,085.50
Spring 2023	SOCWORK 3201	15546, 15547, 15548, 15549, 15550, 15788, 15793, 15466, 15887		177	$13,806.00
Spring 2023	SOCWORK 3301	15972		11	$2,298.89
Spring 2023	SOCWORK 3501	15926, 16095		55	$6,694.05
Spring 2023	SOCWORK 3502	15555, 15556, 15557, 15558, 15559, 15996, 16062, 15790, 15468, 15935, 15795		145	$23,536.40
Spring 2023	SOCWORK 3597	16049, 15858, 15892, 16038, 15565, 15566, 35186		160	$22,209.60
Spring 2023	SOCWORK 3600	16107, 15862, 15997, 15976, 15927		106	$18,731.26
Spring 2023	SOCWORK 4503	15575, 15576, 15577, 15578, 15938, 16054, 15828, 15472, 15823		204	$30,336.84
Spring 2023	SOCWORK 5006	16081, 16082		10	$2,089.90
Spring 2023	SOCWORK 5015	15590, 15591		31	$4,610.01
Spring 2023	SOCWORK 5023	15832, 15833		29	$2,262.00
Spring 2023	SOCWORK 5806	16017, 16015, 16016, 16018, 16052, 16053, 16029, 16041, 16008		56	$3,528.00
Spring 2023	SOCWORK 6302	16073, 16074, 16073, 15595, 15611, 15612, 15613, 15614, 15615, 15912, 15949, 15993		290	$43,207.10
Spring 2023	SOCWORK 7512	16113, 15598, 15919, 15929		49	$8,658.79
Spring 2023	SOCWORK 7530	16043, 16118, 15961, 15979, 15980		120	$6,120.00
Spring 2023	SOCWORK 7621	16045, 16046, 16106, 15620, 15780, 15883, 15890, 15898. 15981, 15982		184	$27,414.16
Spring 2023	SOCWORK 7630	15923		12	$2,120.52
Spring 2023	SPANISH 1101	16734, 21315, 21233, 21234, 21358, 21370, 28422, 27798, 35022, 35019, 35020, 21318		197	$12,017.00
Spring 2023	SPANISH 1102	16936, 21316, 21235, 21236, 21237, 21238, 21239, 21240, 21241, 21242, 21243, 21368, 21369, 27478, 27479, 28416, 28465, 27795, 35035, 35036, 35037, 35032, 35033, 35034, 35029, 35030, 35031, 16735		381	$23,241.00
Spring 2023	SPANISH 1103	27554, 21317, 21248, 21249, 21250, 21251, 21252, 21253, 21254, 21255, 21256, 21257, 21258, 21259, 21260, 21261, 21262, 21263, 21264, 21265, 21266, 21283, 21284, 21325, 21326, 21328, 21330, 21331, 29235, 35048, 21332, 27797, 28415, 21355, 29269, 29322, 27796, 35044, 35045, 35046, 35047, 35049, 35050, 35051, 35052, 35053, 35054, 35055, 35056, 35057, 35058, 35059, 35060, 35061, 35062, 35063, 16937		938	$57,218.00

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Spring 2023	SPANISH 1155	21244, 21245, 21246, 21327, 21344, 28412, 28493, 35040, 35041, 35042, 35043		205	$12,505.00
Spring 2023	SPANISH 2202	21267, 21268, 21352, 21353, 27476		95	$1,995.00
Spring 2023	STAT 1350.01	16786, 20759, 20771, 20765, 16938, 16939, 35277, 35275, 35276, 20950		595	$13,833.75
Spring 2023	STAT 1350.02	29372, 29383		380	$8,835.00
Spring 2023	STAT 1430.01	16940, 29364, 29362, 30021		572	$21,164.00
Spring 2023	STAT 1430.02	33837, 29407		252	$9,324.00
Spring 2023	STAT 1430H	20782		26	$962.00
Spring 2023	STAT 1450.01	27549, 20784, 20789		167	$3,882.75
Spring 2023	STAT 1450.02	29392		116	$2,697.00
Spring 2023	STAT 2450.01	20929		189	$4,394.25
Spring 2023	STAT 2480.01	27373, 20793		130	$3,022.50
Spring 2023	STAT 2480.02	29398		80	$1,860.00
Spring 2023	STAT 3201	30263, 20942		98	$16,837.38
Spring 2023	STAT 3450.01	20895		109	$4,905.00
Spring 2023	STAT 3450.02	29403		53	$2,385.00
Spring 2023	STAT 3470.01	20796, 20905		320	$10,640.00
Spring 2023	STAT 3470.02	29404		192	$6,384.00
Spring 2023	STAT 4201	20794		68	$10,584.20
Spring 2023	STAT 4202	20797		106	$16,498.90
Spring 2023	STAT 4302	29355, 33464		67	$2,477.66
Spring 2023	STAT 5301	20938, 20939		42	$7,216.02
Spring 2023	THEATRE 2100	29021, 29022		277	$6,592.60
Spring 2023	THEATRE 2100H	20641, 20700, 35733		63	$1,499.40
Spring 2023	THEATRE 2700	20695		25	$1,425.00
				116,535	**$6,629,008.79**