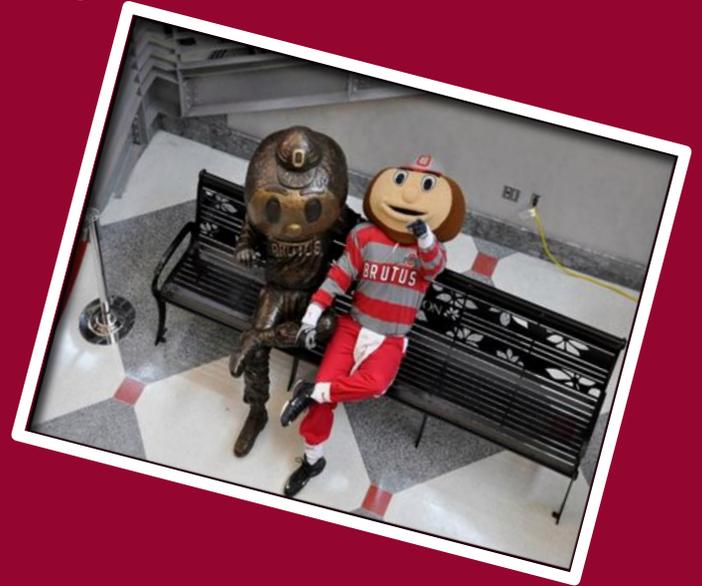




2010 - 2011 CURRENT FUNDS BUDGET



September 2010

Prepared by:
The Office of Resource
Planning

THE OHIO STATE UNIVERSITY

Board of Trustees

LESLIE H. WEXNER — Chair
DOUGLAS G. BORROR — Vice Chair
WALDEN W. O'DELL
ALEX SHUMATE
BRIAN K. HICKS
JOHN C. "JACK" FISHER
ROBERT H. SCHOTTENSTEIN
ALAN W. BRASS
RONALD A. RATNER
ALGENON L. MARBLEY
LINDA S. KASS
JANET B. REID
W.G. "JERRY" JURGENSEN
JEFFREY WADSWORTH
CLARK G. KELLOGG
G. GILBERT CLOYD — Charter Trustee
ALEXIS "ALEX" L. SWAIN — Student
BRANDON N. MITCHELL — Student

President

E. GORDON GEE

Senior Management Council

JAVAUNE ADAMS-GASTON..... Vice President for Student Life
JOSEPH A. ALUTTO..... Executive Vice President and Provost
HERB ASHER..... Counselor to the President
JOYCE BEATTY..... Senior Vice President for Outreach and Engagement
GEOFFREY CHATAS..... Senior Vice President for Business and Finance and CFO
CHRISTOPHER M. CULLEY..... Senior Vice President and General Counsel
M. DOLAN EVANOVICH..... Vice President, Strategic Enrollment Planning
DAVID O. FRANTZ..... Secretary, Board of Trustees
STEVEN G. GABBE..... Senior Vice President for Health Sciences
PETER E. GEIER..... Vice President for Health Services, CEO of the OSU Health System
MARTHA GARLAND..... Acting Vice President for Student Life
ARCHIE GRIFFIN..... Senior Vice President for Alumni Relations
..... President/CEO, The Ohio State University Alumni Association, Inc.
CORBY HOVIS..... ACE Fellow
JEFF KAPLAN..... Special Assistant to the President
..... Senior Vice President for Administration and Planning
TOM KATZENMEYER..... Senior Vice President for University Communications
LARRY M. LEWELLEN..... Vice President for Human Resources
BOBBY D. MOSER..... Vice President and Executive Dean
..... College of Food, Agricultural, and Environmental Sciences
WILEY "CHIP" W. SOUBA Vice President and Executive Dean for Health Sciences
..... Dean, College of Medicine
KATHLEEN STARKOFF..... Chief Information Officer
CURT STEINER..... Senior Vice President for Government Affairs
BLAKE THOMPSON..... Battelle Memorial Institute
PETER WEILER..... Senior Vice President for Development
CAROLINE WHITACRE..... Vice President for Research
KATE WOLFORD..... Director of Operations, Assistant to the President

Prepared By

THE OFFICE OF RESOURCE PLANNING
Susan Ballinger, Director
2050 Blankenship Hall
901 Woody Hayes Drive
Columbus, OH 43210
www.rpia.ohio-state.edu

TABLE OF CONTENTS

Board of Trustees Resolutions	<i>i.</i>
Budget In Brief	1
Selected Definitions	38
Budget Highlights	I.
Detail of Budgeted Resources & Expenditures	II.
Government Support	III.
Student Fees	IV.
Auxiliaries & Health System	V.
Appendices	VI.

TUITION AND USER FEES/CHARGES FOR FY 2010 AND FY 2011

Synopsis: Confirmation of instructional, non-resident, and graduate tuition increases at all campuses of The Ohio State University for Summer Quarter 2010 and at the Columbus Campus for the 2011 academic year and approval of instructional, non-resident, and graduate tuition increases at the regional campuses and ATI are proposed.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS resident undergraduate instructional and general fees are subject to a 3.5% instructional and general fee cap for Fiscal Year 2010 and 3.5% for Fiscal Year 2011, as required by the recently adopted State of Ohio biennial budget bill; and

WHEREAS the student activity fee, part of the general fee subject to the cap, was increased for Winter Quarter 2010; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional fee increase for all campuses for Ohio State undergraduate and graduate programs and the nonresident surcharge for Summer Quarter 2010 and for the 2011 academic year; and

WHEREAS at the February Board of Trustees meeting, the Board authorized the Chair of the Board, the Chair of the Academic Affairs and Student Life Committee, and the Chair of the Fiscal Affairs Committee, in consultation with the administration once the administration's recommendations were finalized, to approve tuition for Summer Quarter 2010 and for the 2011 academic year, subject to confirmation of that action at the next Board meeting; and

WHEREAS at a meeting on March 30, of the designated Trustees, the administration presented the attached tuition recommendations and tuition increases for all campuses for Summer Quarter 2010 and for the Columbus Campus for the 2011 academic year were approved; and

WHEREAS the administration now has presented tuition recommendations for the Lima, Mansfield, Marion, and Newark Campuses and for the Agricultural Technical Institute at Wooster for the 2011 academic year

NOW THEREFORE,

BE IT RESOLVED, That the Board of Trustees hereby confirms the recommendations of the administration and the actions approved by the designated Trustees at their meeting on March 30 and hereby approves tuition increases as follows:

- That instructional fees for undergraduates enrolled at the Columbus Campus will increase 3.1% and instructional fees for all undergraduates enrolled at the regional and ATI campuses will increase 3.5% for Summer Quarter 2010;
- That instructional fees for most graduate students will increase 1.0% for Summer Quarter 2010;
- That the nonresident surcharge for undergraduates and most graduate students be increased by 1.0% for Summer Quarter 2010;

- That instructional fees for undergraduates enrolled at the Columbus Campus, and at the regional and ATI campuses will increase 3.5% for the 2011 academic year, effective for Autumn Quarter 2010;
- That instructional fees for most graduate students will increase 3.5% for the 2011 academic year, effective Autumn Quarter 2010;
- That the nonresident surcharge for undergraduates and most graduate students be increased by 3.5% for the 2011 academic year, effective Autumn Quarter 2010, and at the regional and ATI campuses will increase 3.5% for the 2011 academic year, effective for Autumn Quarter 2010.

FY 2011 USER FEES AND CHARGES

Synopsis: Tuition recommendations were approved at the May 2010 Board of Trustees meeting. FY 2011 user fees and charges at Ohio State Campuses for Fiscal Year 2011 are proposed effective Autumn Quarter 2010.

WHEREAS the Board of Trustees of The Ohio State University supports the University's continued implementation of the Academic Plan and its initiatives to meet the needs of Ohio State students; and

WHEREAS consultations have taken place within the University to determine the appropriate instructional and general fee increases for Ohio State graduate and professional programs, Ohio State room and board charges, Recreation and Physical Activity Center fees, and other user charges for self supporting units as described in the accompanying text and tables have been reviewed and recommended:

NOW THEREFORE

BE IT RESOLVED, That the Room and Board fees increase approximately 5.5% and existing undergraduate program fees will be increased and new fees implemented as outlined in the attached as presented to the Fiscal Affairs Committee of the Board of Trustees; and

BE IT FURTHER RESOLVED, That the University Health System charges increase 3.3%; and

BE IT FURTHER RESOLVED, That all of these increases described in the attached text and tables shall be effective Autumn Quarter 2010, except where otherwise indicated and charges for the Health System shall be effective July 1, 2010.

INTERIM BUDGET FOR FISCAL YEAR 2011

Synopsis: Authorization to make expenditures in FY 2011 is proposed.

WHEREAS the Current Funds Budget includes the General Fund, Earnings Operations and Restricted Funds budgets for all campuses; and

WHEREAS the Current Funds Budget for FY 2011 continues to be developed; and

WHEREAS it is necessary to continue University operations prior to the time that the Current Funds Budget for FY 2011 is finalized and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2010, until such time that the Board of Trustees adopts the Current Funds Budget for FY 2011, no later than the September meeting of the Board.

APPROVAL OF FISCAL YEAR 2011 TOTAL UNIVERSITY CURRENT FUNDS BUDGET

Synopsis: Approval of the total University Current Funds Budget for FY 2011 is proposed.

WHEREAS The State budget for FY 2010 and 2011, including funding levels for State institutions of higher education, has been enacted; and

WHEREAS Fee increases for the Columbus and Regional Campuses for FY 2011 have been approved at previous meetings of the Board of Trustees; and

WHEREAS Adjustments have been made updating revenue estimates and eliminating double counting of transfers among the various University units; and

WHEREAS The President now recommends approval of the Current Funds Budget for the total University for FY 2011;

NOW THEREFORE

BE IT RESOLVED, That the University's Current Funds Budget for FY 2011, as described in the accompanying FY 2011 Current Funds Budget Book, be approved, with authorization for the President to make expenditures within the projected income.

FY 2011 Budget In Brief

I.	<u>Setting Budget Priorities</u>	1
	• Budget Context	
	• Academic Progress	
	• Financial Progress	
	• Budget Allocation Process	
	• FY 2011 Priorities	
II.	<u>FY 2011 Revenue Summary</u>	10
	• Overview	
	• State Support	
	• Student Fees	
	• Sponsored Research	
	• Internal Overhead and Service Charges	
	• Assessments	
	• Other Income	
	• Gifted Endowment Distributions	
III.	<u>FY 2011 Expenditure Summary</u>	19
	• Resource Allocation	
	• Changes by Category	
	• Changes by College and Academic Support Unit	
IV.	<u>Regional Campuses</u>	32
	• Budget Context	
	• Revenues and Expenditures	
V.	<u>Multi-Year Commitments and Financial Goals</u>	34
	• Multiple Year Commitments	
	• Financial Goals	
	• Conclusions	
	Selected Definitions	38

I. Setting Budget Priorities

Budget Context

As FY 2010 ended, the nation appeared to be gradually starting to recover from its deepest recession in 50 years. Because of strong financial support from the Governor and the General Assembly, as well as prudent fund management and planning, in FY 2010 the Ohio State University was able to continue to increase its academic standing and improve its affordability to Ohio residents. However, the economic upheavals of recent years make it more difficult to continue this progress, even though at this time continued progress has become even more important.

Stimulus dollars received for FYs 2010 and 2011 through the American Recovery and Reinvestment Act (ARRA) have been very helpful in the maintenance of financial stability for the state and the university. The ARRA funds are one time only, so they are not expected to be included in the FY 2012-2013 biennial state budget bill. Compared to FY 2008, by the close of FY 2010, the state had lost 16.4% of its general revenue fund (GRF) tax base. Although the university budget for FY 2011 is relatively stable, a great deal of uncertainty exists about what will happen in subsequent years. Consequently, an increase in state subsidy in fiscal years 2012-2013 seems unlikely.

After no increase since Autumn Quarter 2006, undergraduate instructional and general fees were increased 3.1% for Summer Quarter 2010, followed by an additional increase of 3.4% in Autumn Quarter 2010. These increases are a necessary component of the university's strategy to address possible shortfalls in next few years. It is important to note that student financial aid will be increased proportionally so that access will be maintained for qualified students.

The university's FY 2011 current funds budget will focus on the highest priority programs supporting the six thematic goals set out by President Gordon Gee, while emphasizing the importance of remaining fiscally prudent in the current uncertain environment.

Vision and Thematic Goals

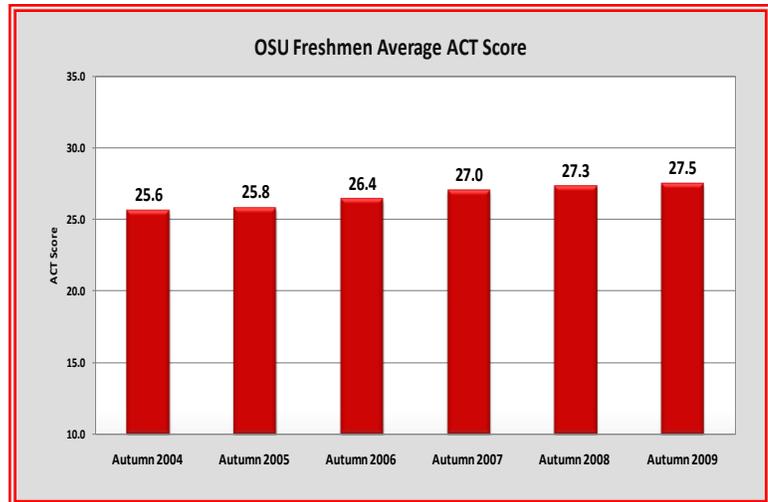
We will be the public flagship institution for the State of Ohio, ranked in the top ten of public institutions in the nation and an institution of international renown. We will set the highest standards for higher education and leadership. In order to do this we must:

- Forge *One* Ohio State University.
- Put students first.
- Focus on faculty success.
- Recast our research agenda.
- Commit to our communities.
- Simplify university systems and structures.

Academic Progress

Ohio State¹ again made substantial progress in a number of targeted areas in FY 2010, including:

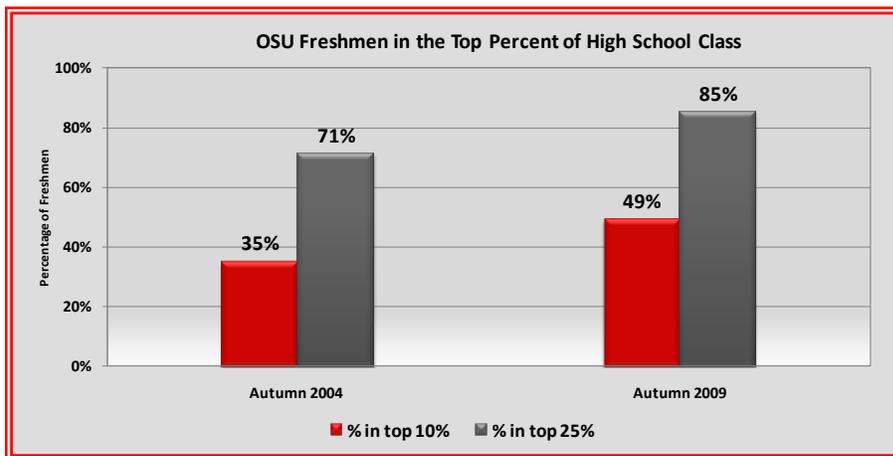
- Four-year graduation rates increased dramatically to 51.0%, an increase of more than 11% over the past 5 years. During this same period, Ohio State's freshman-sophomore retention rate also rose nearly 3%, to 92.5%, far exceeding the national mean of 77.6%.



Source: Office of Enrollment Management

- Ohio State was ranked by the National Science Foundation among the Top 10 public research universities for sponsored research (moving from 10th to 7th since 2004), was again named among the Top 20 public universities by *U.S. News & World Report*, ranking 18th in 2010 among all public universities (moving from 22nd in the last 5 years), and was ranked 15th in the nation as one of the “best up and coming universities” (*USNWR, 2010*).

- OSU’s incoming first-year class continues to excel academically. The average ACT score was 27.5 (up from 25.6 in Autumn 2004); 49% of freshmen were in the top 10% of their high school class and 85% were in the top 25%, compared to 35% and 71%, respectively, in Autumn 2004.



Source: Office of Enrollment Management

- Ohio State ranks as one of the nation’s top public universities for students studying abroad and for its international student enrollment (*Open*

Doors 2009). In addition, recently the university has been nationally recognized for its services to veterans and has been named as an Ohio Center of Excellence for its research expertise in climate, energy, and the environment (*2009*).

¹ Columbus campus.

Financial Progress

The university continues to make significant financial progress in several areas.

The financial benchmark report compares OSU's² financial trends with nine benchmark institutions in a number of key areas. The nine institutions are considered OSU's aspirational peers because they represent the highest quality public institutions that most closely resemble OSU in organization and mission. In FY 2009, the Ohio Board of Regents (OBOR) also established a set of statewide benchmarks for the purpose of measuring the success of the University System of Ohio (USO). Eight of Ohio State's original benchmarks as well as three additional benchmarks are included in this set. To enhance the financial benchmark report, a comparison of core revenues (funds earned) at OBOR's peer institutions is now included in the benchmark analysis. Financial comparisons follow in the narrative below for FY 2008, the year of the most recent audited financial data available on the current set of benchmarks.

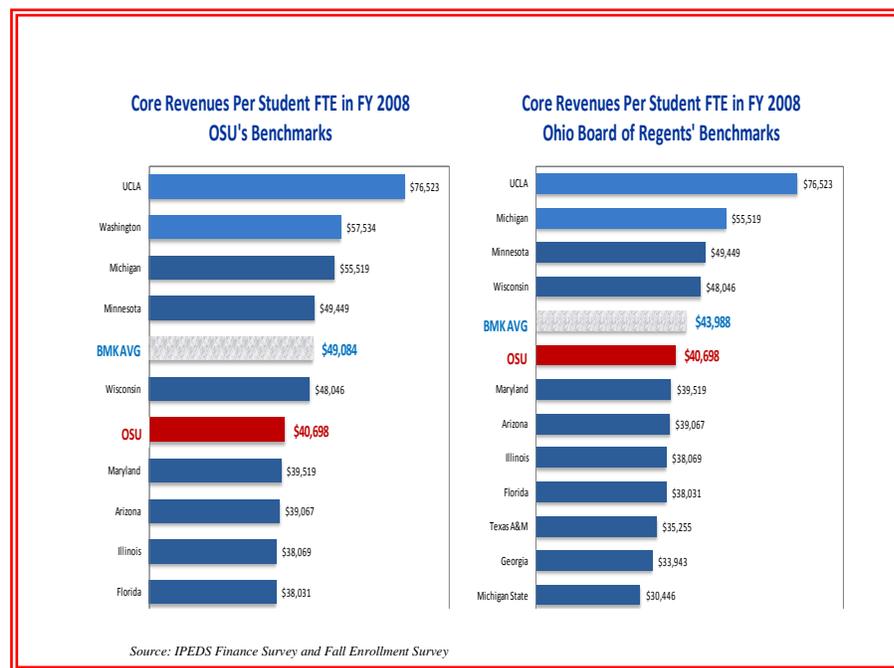
OSU's Rank Among Its Benchmarks

(U.S. News and World Report 2010 Rank)

1. Michigan (13)
2. UCLA (19)
3. Wisconsin (21)
4. Illinois (24)
5. Washington (32)
6. Ohio State (40)
6. Florida (40)
6. Maryland (40)
6. Minnesota (40)
10. Arizona (47)

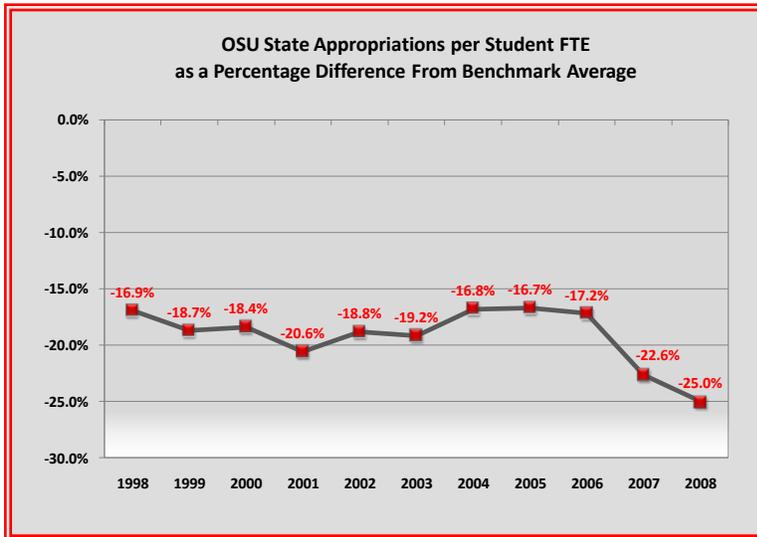
In comparing Ohio State with our peer institutions on funds earned, in FY 2008, current fund revenues per student FTE were 17.1% below the average of OSU's benchmark institutions and 7.5% below the average of OBOR's benchmarks. With regards to OSU's benchmarks, this was a result of gift, grant, contract, and other educational and general fund revenues for our peer

institutions continuing to outpace Ohio State's revenues in these areas. Ohio State incurred a larger decline in state support per FTE than the benchmark campuses. However, this represents a 3.3% improvement over FY 1998, when OSU's revenues were 20% below the average benchmark. This improvement is due to certain revenue sources, such as tuition and fees and government grants



² Columbus campus.

and contracts growing at a faster pace for OSU when compared with the benchmark average. Thus, despite Ohio State's revenue sources continuing to lag behind, the gap between OSU and the benchmark average has closed since FY 1998.



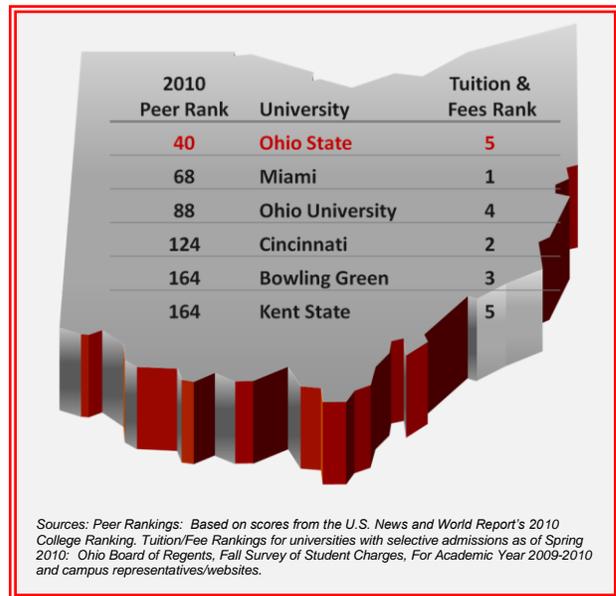
Source: IPEDS Finance Survey and Fall Enrollment Survey

As in previous years, for FY 2008, state support per student FTE at Ohio State (\$8,970) continued to be lower than the benchmark average (25% less in FY 2008). As state appropriations had been declining in recent years, the average annual change rate from 1998 to 2008 was -1.4% in 2008 constant dollars. When data for FYs 2009 and 2010 become available, this pattern is expected to improve slightly as a result of the enactment of Am. Sub. H.B. 119 and of Am. Sub. H.B. 1, which provided increased state

support to the university through 2010. A table detailing the history of resident undergraduate tuition and state share of instruction from 1960 to 2011 appears in Appendix VI.1.

In comparing Ohio State with our peer institutions on instructional versus non-instructional funds expended, instructional expenditures per student FTE at Ohio State were 4.3% above the benchmark average, while expenditures on academic support³ outside the classroom were 27.5% below the benchmark average.

In examining FY 2010 fees and tuition data, average resident undergraduate tuition and fees at Ohio State were 1.3% below the average for the benchmark institutions listed on page three. As a result of OSU's efforts to remain affordable by extending the undergraduate tuition freeze through spring quarter 2010, OSU's tuition and fees continued to remain below the benchmark average for the second year in a row.



³ Includes all non-instructional expenses: research, public service, academic support, student services, instructional support, operation and maintenance of plant, and scholarships and fellowships expenses, excluding discounts/allowances.

Among public universities in Ohio, Ohio State ranks highest in academic reputation and, given the extension of the tuition freeze through spring quarter 2010, shared the lowest student fees among Ohio's six public four-year universities with selective admissions. Although tuition is being raised in FY 2011, Ohio State is still expected to have the second lowest student fees among the six selective Ohio peer institutions. This makes Ohio State an excellent value for students and taxpayers, but it also means Ohio State does not have the resources to match its competition in key academic and support areas.

The University will continue to develop benchmarking of key academic, demographic, and administrative issues to inform decisions on budget prioritization.

Budget Allocation Process

Over the past decade the university has moved toward a budget process that more directly aligns financial incentives for the colleges with the academic goals of the university. The budget process aligns the allocation of new revenues with the Academic Plan and reconciles college base budgets with academic goals. Beginning in FY 2003, annual increases in revenues and expenditures were shared with the colleges based on the following principles of the budget system:

Principles of Budget System:

- The allocation of resources should be mission driven.
- In a large, complex organization, decentralized decision-making works best.
- Any budget system, but particularly one that is decentralized, depends on the creation and maintenance of a timely and user-friendly information system.
- A significant portion of revenues should be explicitly linked to the generating units, specifically the colleges.
- A portion of all revenues should be dedicated to the support of university-wide goals.
- Costs should also be explicitly linked to the generating college or vice presidential area.
- Although the system should be mission driven, predictability and stability are also important characteristics.
- Oversight and accountability should be provided by the university's governance and administrative structure.
- A carefully thought out transition is essential to the ultimate success of any changes in the budget system.

In FY 2007, the University Senate Fiscal Committee undertook a comprehensive review of the shifts in marginal resources among the colleges since the inception of the revised budget process to determine if the budget process is providing proper incentives for colleges to generate and use resources consistent with the goals of the Academic Plan. This review resulted in recommendations of incremental changes to offset funding shifts among the colleges teaching undergraduates that were unanticipated when budget restructuring was implemented. Changes implemented included the weighting of the marginal increase in undergraduate revenues to recognize the differential cost of delivering undergraduate programs. In FY 2009 the marginal increase in the doctoral subsidy (about \$7 million) was set aside to further enhance quality doctoral programs.

Also in FY 2007, the Provost and Senior Vice-President for Business and Finance appointed an ad hoc Budget System Review Committee to assess how effectively Ohio State's budget system supports the Academic Plan, aligns resources and commitments with college and support unit activities, and provides central funding to optimize academic excellence and the services that support it. In a report issued in May 2008, the committee determined the underlying principles of the budget system are working as intended and made several recommendations.

The Provost shared these recommendations with the university community for comment and as a result, some changes in the allocation process could occur based on the committee recommendations and the university community reactions. The objective is to assure a transparent budget allocation process so the success of resources aligned with expectations can be measured directly.

During FY 2008, the Graduate School carried out an assessment of all doctoral programs at Ohio State, which included the classification of Ohio State's doctoral programs by indicators of quality, as well as the identification of university-wide issues, challenges, and opportunities. The resulting report recommended that enhanced fellowship support be provided to programs classified as high quality or strong. This recommendation was in response to the finding that to compete with the best doctoral programs, stipends at Ohio State needed to be increased and multi-year funding packages should be offered for outstanding doctoral students. Under this plan, students from the high quality or strong programs who are awarded Graduate School fellowships also receive an annual \$3,000 increase over and above standard graduate school support levels. The commitment is for four years, and funding comes from Graduate School resources. Details of this plan and expectations for the individual units were worked out between the Graduate School and each participating doctoral program under the expectation that programs receiving such commitments would use the enhanced support levels as part of their student recruitment activities.

Two other changes in policy which are impacting the distribution of revenue include: the reform of the undergraduate curriculum, which reduced the number of credit hours required for graduation (effective Summer Quarter 2007) and changes in the registration requirements for post-candidacy doctoral students, which reduced the definition of full-time to three credit hours per quarter (effective Autumn Quarter 2008). The effects of these changes continue to be closely monitored.

After examining the new subsidy formula in FY 2010 and assessing its potential impacts on the main campus, the Senate Fiscal subcommittee recommended that the main campus model its subsidy distribution allocations on the state subsidy formula, but use OSU costs to determine the subsidy amounts rather than the statewide averaged costs that are used to determine the allocation for each public campus in the state. The new formula differs significantly in several ways from the previous model. The number of subsidy models has increased from 13 to 26 and they are now grouped by content (Arts and Humanities, Business, Education and Social Sciences, and STEM), level (General Studies, Baccalaureate, Masters, and Doctoral) and costs, as opposed to the previous models that were grouped only by level and costs. The new model also funds successful course completions as opposed to the previous model, which funded enrollments regardless of successful completion of

the class. As the impact of the formula is better understood, Senate Fiscal will continue to monitor the ramifications of the formula change and make recommendations as needed to ensure that the allocations align with the goals of the university.

The university will implement a semester calendar in Summer 2012. It currently is unclear what effect the shift from quarters to semesters will have upon the budget system, but it is important to be vigilant to any unintended financial impacts of the conversion.

FY 2011 Priorities

The FY 2011 budget is structured to support the following strategic objectives:

Operating Budget Strategic Objectives in FY 2011

- ***Access:*** End the undergraduate tuition freeze while increasing student financial aid proportionally so that access will be maintained for qualified students.
- ***Targeted Investments in Excellence:*** Continue funding of high priority initiatives to improve the university.
- ***Financial Stability:*** Take steps now to protect the university financially in the difficult years ahead.
- ***Resources for compensation:*** Provide pay raise merit pool of 2.0% for units that meet budget and performance targets.
- ***Alignment:*** Align strategic objectives with Academic Plan, President's six objectives, and Master Planning goals.

The colleges are the key focal points to advancing the objectives of the Academic Plan. Consequently, the university's decentralized budget system is designed to ensure that at least 75% of increased annual revenues from tuition and fees and State Share of Instruction, as well as 100% of increased indirect cost recoveries, program fees, technology fees and course fees are distributed back to the generating colleges.

These strategic objectives are discussed in greater detail in Chapter III, FY 2011 Expenditure Summary.

To better prepare for FY 2012-2013, the colleges and support units have been asked to transfer continuing funds of 1% per year for three years starting in FY 2011 to the Provost's Strategic Fund (colleges) and President's Strategic Fund (support units), where the funds will be held centrally. If

these funds are not needed to offset cuts in FY 2012, the cash generated will be reinvested in academic programs and other University priorities.

These policies will be continuously monitored and re-evaluated until the FY 2012-FY 2013 biennial budget is resolved. The university will continue to reinforce with state officials the importance of higher education in the state's future.

Unrestricted state support to the Columbus campus for FY 2011 is currently expected to decrease by about 0.9%. In FY 2011 the state is providing the Columbus campus with \$388M in total state subsidy.

A tuition and fee revenue increase of 5.5% is expected to be generated by increased enrollment as well as increases in undergraduate, graduate, and professional tuition and the non-resident surcharge. In FY 2011, the university will continue to strive to diversify its revenue sources through increased private fund raising and sponsored research.

The university continues to seek operating efficiencies through cost-saving measures such as the Transition to Work program, Energy Sustainability, and other energy projects, as outlined in Chapter III. The budget context and initiatives for the regional campuses are discussed in Chapter IV. The university continues to advance effective financial stewardship by the updating and monitoring of financial goals and measurements as outlined in Chapter V.

The University System of Ohio

The FY 2010 budget presented new opportunities and challenges for Ohio State as the state implemented the USO and a new subsidy distribution methodology. The underlying philosophy of the state's distribution methodology has changed from one which funded colleges and universities on credit hours and level of expense of the classes taught to one that rewards quality and performance. This change is intended to align the funding mechanism with the goals of the state's Strategic Plan for Higher Education. The performance measures included in the new methodology are:

- Enrollment
- Course completion rates
- Degree attainment
- Quality measures
- Research measures

Based on these parameters for the distribution methodology, the Ohio State University fared very well in the new distribution model. (However, the implementation of an "academically at risk" metric has reduced OSU's advantage somewhat because, as a selective institution, academically at risk students are not the primary focus.) In order to mitigate the impact of these changes on those universities that will receive less funding under the new methodology, the state has included a "stop

loss” calculation to lessen the impact of the funding shifts between the universities over the next two years.

The University System of Ohio focuses on developing unique and individual missions for each institution of higher education in Ohio. Each institution or group of institutions’ performance will be measured through specific metrics appropriate to their mission. These missions will allow institutions to specialize in certain academic areas, and could eliminate duplication and competition among the institutions. Given Ohio State’s unique position of being the flagship institution for the state and the importance of its economic impact on the state as a whole, it is believed that the university will benefit from additional changes as USO is further defined.

II. FY 2011 Revenue Summary

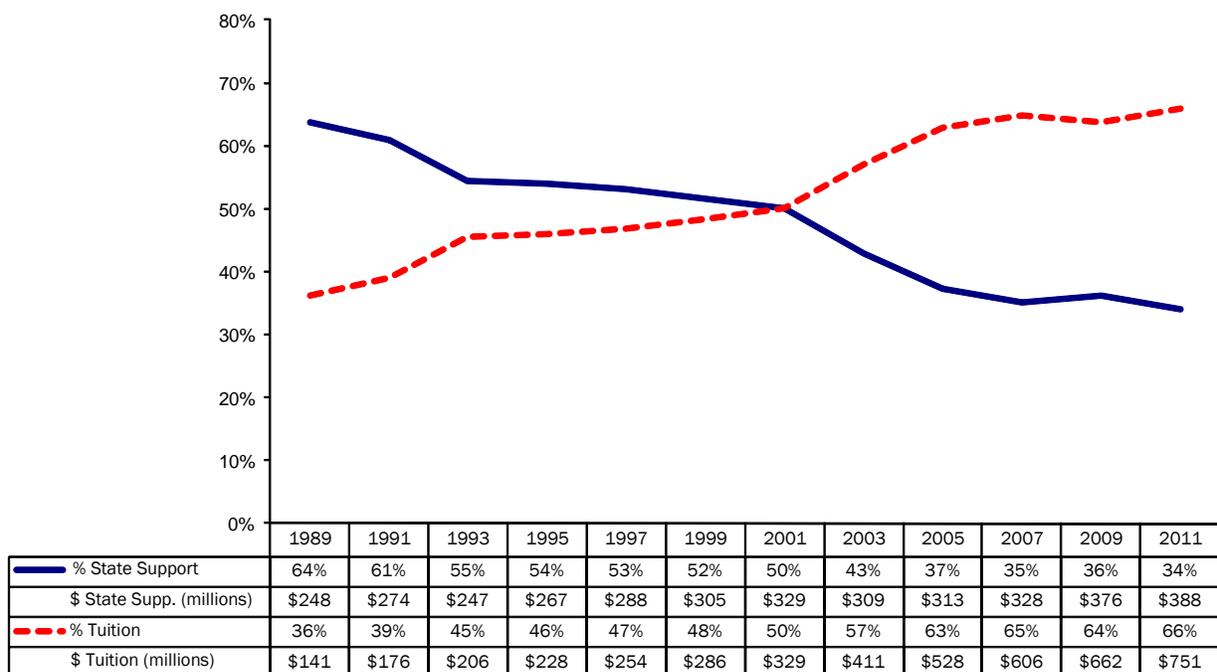
Overview

The university's total current funds revenues (including general funds, earnings, and restricted revenue) are projected to increase by 8.0% from \$4.46 billion to \$4.82 billion between FY 2010 and FY 2011.

General fund revenues for the Columbus campus consist primarily of student tuition and fees and state support (State Share of Instruction and state line item appropriations). General fund revenues are projected to increase by \$68.2 million.

After maintaining an undergraduate tuition freeze for three consecutive academic years, the university increased undergraduate instructional and general fees by 3.1% in Summer Quarter 2010, followed by an additional 3.4% in Autumn Quarter 2010. This increase was necessary due to flat funding for higher education and for OSU specifically, a decline in unrestricted state support. The proportional share of state support of the Columbus campus budget fell to 34% in FY 2011. This decrease represents a return to the long-term pattern of decreases in state support as a proportion of income that continued up until 2008, when it remained level at 35%, and 2009 and 2010, when it increased to 36%.

Comparison of State Support* to Tuition** Income: Columbus Campus



* As used here, "State Support" includes State Share of Instruction and (through FY 2009) Success Challenge and Innovation Incentive funding.

** "Tuition Income" includes instructional, general, student activity, and recreation fees, non resident surcharge, and (starting in FY 2010), student union facility fee.

State Support

As the national economy begins its recovery from the recession, the state economy remains somewhat fragile. Through FY 2010, state revenue projections remained relatively close to projected totals, and the state has thus far been able to maintain funding of higher education at the originally appropriated levels. The state budget, however, remains challenged by relatively high unemployment, structural changes to federal health care programs, and other factors that will affect the economy, not only in the current fiscal year, but also in future biennia. The university will continue to monitor the national and state economies and take strategic actions to preserve both access and quality.

State Share of Instruction

The State Share of Instruction (SSI) allocation is the state's primary funding support for enrollments at its colleges and universities. Prior to FY 2010, the SSI was based primarily on course enrollments as of the 15th day of the quarter. Beginning with FY 2010, the funding formula started to change from an enrollment basis to more of a performance basis, moderated by a "stop loss" hold harmless calculation. Now, SSI earnings are based on a number of factors, including successful course completion of students enrolled by the 15th day, successful course completion of financially or academically at risk students, degree completions and degree completions by at risk students, as well as on research activity and other qualitative factors. The new formula for universities and regional campuses was developed in conjunction with the Inter-University Council of Ohio and is intended to further the higher education goals of the state.

In total, the state is appropriating nearly \$2 billion for SSI in FY 2011. Approximately \$309 M (15.5%) of the total appropriation for FY 2011 SSI is one-time federal stimulus funding. If the state economy does not recover sufficiently to generate additional General Revenue Funds to backfill this federal stimulus funding, the State of Ohio may have to significantly reduce the SSI funding for the institutions. If the State of Ohio does reduce funding for SSI because of the loss of the federal stimulus funding, the university could face a reduction in SSI of about \$60M or 4.5% of OSU's FY 2011 total general funds revenue budget.

Other State Support

Budget cuts enacted in previous biennia as well as the current state budget bill (Am. H.B. 1) have reduced, eliminated, or consolidated several line items, and in some cases moved their funding to other agencies within the state. For FY 2011, most line items are expected to be funded at FY 2010 levels, except Cooperative Extension, which is expected to decline \$1M from FY 2010.

Student Fees

Student Enrollments

Total undergraduate, graduate, and professional Columbus campus enrollments for Autumn Quarter 2010 are projected to be 55,609, up 595 students over Autumn 2009. An autumn quarter freshman class of at least 6,600 is expected. In addition, the number of students transferring from other institutions is also expected to increase. This continuing growth of entering students combined with improved retention is anticipated to offset any decline in enrollments caused by the

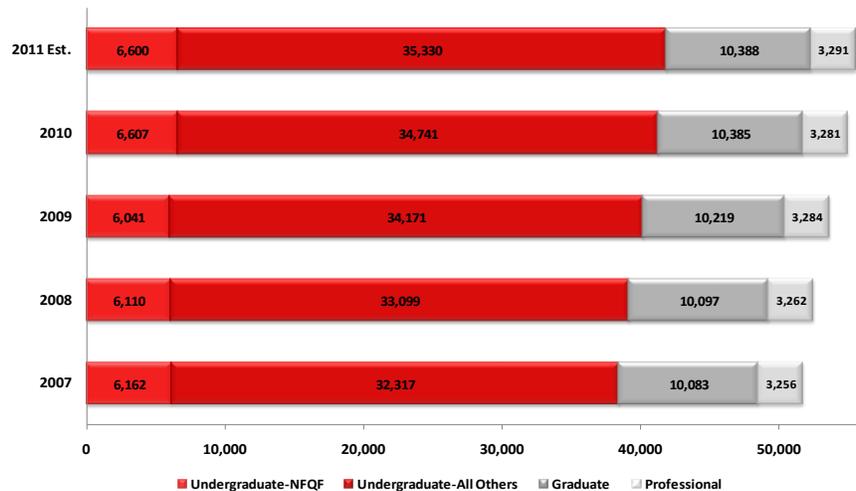
increase in the number of students graduating in four years. As a result, the estimated undergraduate enrollment level for FY 2011 is projected to increase 1.1% above FY 2010 enrollments. Both graduate and professional student enrollments are projected to remain stable in FY 2011.

Undergraduate Instructional, General, and Recreation Fees

After no increase since Autumn Quarter 2006, undergraduate instructional and general fees had mid-year increases during academic year 2009-2010, starting with a winter quarter increase from \$15 to \$25 in the student activity component of the general fee. This was the first increase for the student

activity fee since its initial implementation in Autumn Quarter 2003. This was followed by an increase of 3.1% in undergraduate instructional and general fees for Summer Quarter 2010. In Autumn Quarter 2010, undergraduate instructional and general fees rose an additional 3.4%. The recreation fee did not increase during this time.

Autumn Quarter Headcount Enrollments By Level of Student



Ohio Public 4-Year Universities Undergraduate Resident Tuition and Fees Rates Entering Full-time Students in Autumn 2010

Universities	Credit Hours (Range)	Academic Year 2010-11*
Miami**	12+	\$12,198
Cincinnati**	12-18	\$10,065
Bowling Green**	12+	\$9,688
Ohio University**	11-20	\$9,537
Ohio State-Columbus Campus**	12+	\$9,420
Kent State**	11+	\$9,030
Akron	12-16	\$8,947
Toledo	12-16	\$8,491
Cleveland State	12-16	\$8,466
Wright State	11-18	\$7,797
Youngstown State	12-16	\$7,199
Shawnee State	12-18	\$6,546
Central State	12-18	\$5,480
Ohio Average		\$8,682

* Data Sources: Institutional campus representatives/web sites and other news sources.

**Institutions with selective admissions.

Ohio State's AY 2010-2011 tuition/fees include both an increase in instructional and general fees, as allowed by state law, as well as an increase in mandatory fees which are outside the state budgetary cap.

The revenue generated by tuition provides the university with resources to meet the needs of our students, and continues to be a high value investment to the citizens of Ohio as well. Even with the increases, the average annual increase in the instructional fee of 1.75% from Autumn 2006 to Autumn 2010 was the lowest four-year increase at OSU in more than fifty years. In Autumn 2010, resident undergraduate tuition and fees are fifth lowest of the six selective admissions state universities in Ohio. Students at the Columbus campus pay less in tuition and fees than new students at four other Ohio public universities.

New Student Union Facility Fee

When the Ohio Union replacement project was approved in 2004, the administration, Board of Trustees, and student government

agreed that the construction would be funded by a mandatory, dedicated student fee. This fee, which is to be used only for the new student union facility, was implemented upon the facility's opening in Spring Quarter 2010. This is a mandatory fee prorated by credit hour enrollment that is being phased in gradually.

For Spring and Summer 2010, the fulltime fee was \$27 per quarter for undergraduates and \$25 for graduate and professional students. The fee increased to \$51 for undergraduates and \$50 for graduate students in Autumn 2010.

Undergraduate Program and Technology Fees

Several colleges and programs have established learning technology fees in prior years to fund enhanced technology needed to remain competitive within their fields. For FY 2011 these fees are as follows:

College/School	FY 2011 Annual Fees
College of Arts (Undergrad & Grad)	\$324
School of Music (Undergrad)	\$324
College of Business (Undergrad)	\$378
College of Business (Grad)	\$522
College of Engineering (Undergrad)	\$477
College of Engineering (Grad)	\$510
College of Education and Human Ecology (Undergrad)	\$180
College of Education and Human Ecology (Grad)	\$378
Medicine Tier 1 and 2	\$150
College of Nursing (Undergrad)	\$207
College of Nursing (Grad)	\$210
MAPS students in CSE (Undergrad)	\$216
Dept of Engineering Physics (Undergrad)	\$216
Dept of Psychology (Undergrad)	\$153
School of Public Policy & Management (Grad)	\$360

Increases from the 2009-1010 academic year to 2010-2011 in the technology fee are as follows:

- for the College of Education and Human Ecology, the fee is increasing by \$18 for undergraduates and \$72 for graduate students;
- for the College of Engineering, the fee is increasing by \$72 for undergraduate and graduate students;
- for the College of Nursing, the fee is increasing by \$27 for undergraduates and \$30 for graduate students.
- The technology fee for Medicine Tier 1 has been expanded to include Tier 2.

The following seven programs will have undergraduate program fees in FY 2011:

College/School	FY 2011 Annual Fees
School of Music	\$702
College of Business	\$1,053
College of Nursing	\$153
College of Engineering	\$603
School of Allied Medicine	\$306
Department of Animal Sciences	\$153
Department of Art	\$225

- For the College of Engineering and the Fisher College of Business, the FY 2011 program fee represents a \$51 per quarter increase over the FY 2010 program fee.
- The program fee for the Department of Art has increased by \$24 per quarter this year.
- The Department of Animal Sciences program fee is new this year.
- Program fees for Nursing, Music, and Allied Medicine remain at their FY 2010 levels.
- The program fee for the College of Biological Sciences has been eliminated and replaced with a lab fee.

Graduate and Professional Fees

For Summer Quarter, Masters and PhD instructional and general fees increased \$30 (0.9%). This was followed by an additional increase of \$345 per year (3.3%), or \$115 per quarter.

Some graduate and professional students pay a higher, or differential, instructional fee. Revenue generated from the FY 2011 differential fee increases is earmarked to support the graduate and professional programs that generate the fee income.

Twenty graduate and professional programs will have differential instructional fees in FY 2011. The following table shows those programs that will have differential fee increases in excess of a base fee increase of 3.5%.

**Graduate and Professional Programs with
Differential Instructional Fee Increases Over 3.5% for FY 2011**

Program	Instructional		Non-Resident Surcharge ⁴	
	Annual Fees	% Increase	Annual Fees	% Increase
Business MAcc	26,115	5.0%	15,930	3.5%
Business MBA	24,000	5.0%	15,930	3.5%
Business WP-MBA	22,860	4.0%	15,930	3.5%
Business MBLE	24,000	5.0%	15,930	3.5%
Business MLHR	11,220	6.5%	15,930	3.5%
Law	23,590	8.5%	14,950	0.0%
Optometry	20,475	6.5%	29,055	0.0%
Vet Medicine	25,035	7.0%	33,465	3.5%
Medicine	29,925	4.8%	16,050	3.5%
Pharmacy	16,950	6.5%	16,770	3.5%

⁴ Non-resident students pay the non-resident surcharge in addition to the instructional fee. All students pay a general fee, student activity fee, recreation fee, and student union facility fee not shown in this table.

Non-Resident Surcharges

Effective Summer Quarter 2010, the undergraduate non-resident surcharge at all campuses increased 1.0% to \$4,569 per quarter for a full-time student, and effective Autumn Quarter it increased an additional 3.5%, to \$4,728. The non-resident surcharge also increased by 1.0% Summer Quarter and 3.5% Autumn Quarter for all graduate and professional programs at each campus, except for the College of Law and the College of Optometry, which did not increase.

Residence Halls and Other Charges

Housing fees (the second highest expense after tuition) for a resident undergraduate student at Ohio State's Columbus campus are set to increase by an average of 5.5%, or \$465, for FY 2011. The residence halls are self-supporting and receive no state support or tuition to offset costs of operations and facility maintenance. All increased costs must be covered by housing fees.

The total cost for a resident undergraduate student to attend Ohio State's Columbus campus and live in university housing will increase approximately 6.6% for a three quarter academic year for a new student. However, for resident undergraduate students who receive some form of university financial aid, the increase will be less, and in some cases, zero.

Resident Undergraduate Fees and Charges

	2010 Annual Rate	2011 Annual Rate	Percent Increase Over FY 2010
Tuition ⁵	\$8,426	\$8,994	6.7%
Room & Board ⁶	8,409	8,874	5.5%
Student Health Insurance ⁷	1,545	1,629	5.4%
Parking ⁸	81	84.60	4.4%
COTA Bus Pass	27	27	0.0%
Student Union Facility Fee ⁹	27	153	NA
Football Tickets ¹⁰	155	160	3.2%
Basketball Tickets ¹¹	130	135	3.8%
Recreation Fee	246	246	0.0%
Total	\$19,046	\$20,303	6.6%

Sponsored Research

Indirect cost recoveries grow as a function of 1) the level of external research grants awarded to the university and 2) actual expenditures to support research at the university. The negotiated indirect

⁵ Instructional and general (includes student activity) fee for undergraduate students.

⁶ Weighted average undergraduate room rates plus the base meal plan, based on projected autumn room configurations;

⁷ Based on the single student comprehensive rate.

⁸ Rates are for the Columbus west campus.

⁹ Student Union Facility Fee was implemented Spring Quarter 2010 at \$27/quarter for undergraduates.

¹⁰ Student football package is 5 games.

¹¹ Season package is 10 games.

cost recovery reimbursement rate is a function of the university's actual expenditures (subject to certain established ceilings set by the federal government) for general administrative and library support services and research facility and equipment costs. The OSU indirect cost recovery rate on most federal research grants had been 50.0% for grants awarded after July 1, 2006, but a new rate of 52.5% went into effect July 1, 2009. The new, higher rate had only a slight effect on recoveries in FY 2010, because all previously awarded grants continued to be reimbursed under the old rate.

Colleges and research centers are projecting budgeted general fund indirect cost recoveries to decrease by 8.7% from FY 2010 actuals. These projections typically are conservative in their estimates of indirect cost recovery growth.

(In millions)

Sponsored Research	Actual FY 2008	Actual FY 2009	Actual FY 2010	Budget FY 2011
Total Direct Costs ¹²	\$297.9	\$319.6	\$329.2	\$332.5
Percent Change	-0.5%	7.3%	3.0%	1.0%
Indirect Costs ¹³	\$75.9	\$83.6	\$91.1	\$83.2
Percent Change	5.6%	10.3%	9.0%	-8.7%

Internal Overhead and Service Charges

Budgeted university overhead paid by earnings units and auxiliaries is increasing by \$5.5M in FY 2011. About \$3.9M of the increase will be generated primarily as a result of the growth in hospital revenues and will be used to fund university commitments to the Medical Center and increased costs of supporting the Medical Center.

(In millions)

Internal Overhead¹⁴	Actual FY 2008	Actual FY 2009	Actual FY 2010	Budget FY 2011
Cost Containment	\$4.6	\$4.6	\$4.0	\$4.0
Financial System Support	\$1.2	\$1.2	\$1.2	\$1.2
Regional Campus Service Charge	\$4.6	\$4.7	\$4.8	\$4.5
Earnings Overhead	\$55.7	\$59.6	\$60.6	\$65.0
Total Internal Overhead	\$66.1	\$70.1	\$70.5	\$74.7
	10.4%	6.1%	0.6%	6.0%

Assessments

The purpose of the assessments¹⁵ is to fund the support services necessary to achieve the University's goals by allocating the expense among the beneficiaries of the support services.

¹² Figures provided by Office of Sponsored Programs.

¹³ FY 2011 Indirect Costs are as estimated by the colleges.

¹⁴ These revenues are not reflected in the tables in the appendices as they are considered intra-university transfers.

¹⁵ The assessments are not reflected in the tables in the appendices, as they are transfers within the general fund.

Assessments
(In millions)

FY	Student Services ¹⁶		Research		Development ¹⁷	
	Margin	Cumulative Total	Margin	Cumulative Total	Margin	Cumulative Total
2008	\$7.2	\$60.7	\$1.0	\$5.8	\$1.8	\$2.4
2009	\$0.5	\$61.2	\$0.9	\$6.7	\$0.8	\$3.2
2010	\$6.0	\$67.2	\$0.5	\$7.2	\$1.0	\$4.2
2011	\$16.0	\$83.2	\$0.9	\$8.1	\$0.8	\$5.0

Student Services Assessment

The student services assessment (SSA) covers the annual increases in the cost of services provided by Student Life, Enrollment Services and Undergraduate Education, Undergraduate Student Academic Services, and the Graduate School, in addition to annual changes in the non-resident portion of graduate fee waivers, graduate fellowships, and undergraduate student financial aid.

The total budgets of those units whose increases are funded through the student services assessment make up three separate cost pools: undergraduate, graduate, and all students. The component of the SSA that funds each cost pool is based on a two-year average of credit hours for the appropriate students (i.e., undergraduate, graduate, or all). The total marginal allocation for the three SSA cost pools for FY 2011 is \$16.0 million, which is primarily driven by additional need for financial aid and library acquisitions.

Research Administration Assessment

This assessment supporting the Office of Research and the Office of Sponsored Programs is allocated proportionally to the modified total direct costs recorded by each college and center. When first implemented, the rate of growth in the research assessment from one year to the next was set at approximately one-fourth of the growth of indirect cost recoveries for the preceding year. This was established because central expenses in support of research accounted for about 25% of the indirect cost rate.

Development Assessment

A robust development effort is a university priority. In prior years, the investment income earned from the endowment and other gifts was not sufficient to support the level of development effort needed to meet that goal. In FY 2005, an assessment paid by colleges, support units and auxiliaries was implemented to supplement the investment income support. The assessment level is increased by \$800,000 this year. The operating budget for Development in FY 2011 is \$26.1M.

Each college or support unit's portion of the development assessment is based on its percentage of total gifts received and total central resources expended, both averaged over three years.

¹⁶ FY 2009 Student Services Assessment reflects the decrease from 10 to 3 credit hours for full-time post candidacy doctoral students. An estimated \$8.5M savings in centrally funded non-resident graduate fee authorizations was returned to colleges through a reduction in the Student Services Assessment. An additional \$1M was returned to colleges through a reduction in the FY 2010 assessment.

¹⁷ Of the \$5M development assessment balance to date, \$1.5M is paid by non-general funds operations.

Other Income

Additional sources of general funds income include interest and miscellaneous administrative fees and charges. As a category, budgeted revenue from other income is projected to remain approximately equal to the FY 2010 budgeted level.

(In millions)

	Actual FY 2008	Actual FY 2009	Actual FY 2010	Budget FY 2011
Investment Income ¹⁸	\$25.4	\$12.9	\$7.5	\$10.6
Miscellaneous Fee Income	\$1.1	\$0.9	\$0.9	\$0.6
Total	\$26.5	\$13.8	\$8.4	\$11.2

Gifted Endowment Distributions

In addition to their general funds support, colleges and academic support units will receive an estimated \$63.0 million in initial distributions in FY 2011 based on the Long-Term Investment Pool distribution policy.

(In millions)

	Actual FY 2008	Actual FY 2009	Actual FY 2010	Budget FY 2011
Endowment Distributions	\$ 64.3	\$66.6	\$66.0	\$63.0

¹⁸ Investment income amounts reduced by interest allocated to auxiliaries, regional campuses, and development support.

III. FY 2011 Expenditure Summary

Resource Allocation

In FY 2011, Ohio State's current funds budgeted expenditures for all campuses total \$4.7 billion including \$1.4 billion in general funds, \$2.5 billion in funds generated from earnings and auxiliary operations and \$862 million in estimated restricted expenditures.

The Columbus campus requires \$1.3 billion in general funds to support existing operations, including \$729M for faculty and staff salary and benefits and \$105M to operate existing facilities. The total FY 2011 financial aid budget including graduate fee authorizations is \$210 million, or 15.7% of the university's general funds budget.

The FY 2011 budget is structured to move the university forward academically in this time of extraordinary economic instability by continuing to support the following thematic goals:

- **Forge One Ohio State University**
- **Put students first with academic excellence and access**
- **Retain world-class faculty and staff as we create a high-performing culture**
- **Accelerate our research prominence**
- **Bolster our collaborations with our communities**
- **Promote operating and financial soundness and simplicity**

The details of these goals and progress that has already been made toward them are described below:

- A. ***One University.*** Create one University where everyone is driven by a shared common vision, trans-institutional in execution, and aligned by a strategic planning process and one integrated Master Plan.

Significant steps toward this goal have been made through the funding of two collaborative Centers for Innovation and three Innovation Groups.

- B. ***Put Students First.*** Develop and execute strategies to put students first and move Ohio State rapidly into the academic front ranks of American public universities; promote full diversity; and facilitate University system-wide strategies for positive student outcomes and higher education access for all qualified Ohio citizens.

The move toward a semester calendar is focused on this goal, and success also can be seen in across-the-board improvement in numerous national rankings, high student

retention rates, and continued improvement in the quality of the freshman classes admitted.

- C. ***Faculty and Staff Talent and Culture.*** Assemble a diverse and talented leadership team who recruit, support, hire, and retain a world-class faculty and staff. In addition, our goal is to transform to a high performance culture driven by our institutional principles and high standards of ethics and compliance.

A Faculty Talent workgroup has made recommendations that address this goal, and new measures of faculty compensation competitiveness have been developed. Also, a plan to modernize the University's classified civil service rules has been approved and the implementation of these changes has begun.

- D. ***Research Prominence.*** Support and encourage innovative, ground breaking (within- and across-discipline) research both to enhance the University's reputation of excellence and to contribute to the quality of life in Ohio and beyond.

Much work has begun on the development of research pipelines and partnerships, including the establishment of the Industry Liaison Office, master planning for SciTech, and expanded partnership with Battelle. The university is also developing stronger relationships with the Department of Energy and the Department of Defense.

- E. ***Outreach and Collaboration.*** Develop public and public private partnerships focused on economic development for our communities, the University, and the State of Ohio, and develop ventures that establish our international leadership.

These efforts have included a partnership to prepare teachers for success in high-need areas of the Columbus City Schools and the development of plans to open international gateways in China, India, Brazil, and several other locations.

- F. ***Operating and Financial Soundness and Simplicity.*** Move the University to a more robust financial position and new levels of productivity and return-on-investment using simple and non-bureaucratic systems, while maintaining a high level of financial responsibility.

Many offices have implemented simplification procedures in advance of university-wide implementation. The University also is making progress on fund-raising efforts, even in difficult economic times.

Cost Savings and Operating Efficiencies

The university remains committed to continued improvements in cost savings and operating efficiencies, as reflected in this budget.

The FY 2008 – FY 2009 biennial budget bill required universities to meet efficiency incentive requirements in order to receive the full amount of state support. For FY 2008, OSU provided information to OBOR totaling \$68.9M in cost savings, which exceeded the target of \$4.7M. For FY 2009, OSU provided information totaling \$94.2M in cost savings, which exceeded the target of \$14.2 million. The cost savings submitted were primarily derived from strategic purchasing activities. Efficiency requirements for FY 2010-FY 2011 were continued; however, the receipt of funding was not tied to these requirements.

For FY 2010, OSU provided information totaling \$93.3M, including \$43.8M from collaborative efforts.

This operating budget also includes continued support for additional efficiency savings in the following areas:

- Energy Sustainability
- Strategic Purchasing
- Transition to Work
- Your Plan for Health
- Enterprise-Wide Systems
- Business Process Streamlining

Changes by Category

Expenditures for FY 2011 are increasing by \$72.3 million.

FY 2011 Continuing Funds Increases by Category Columbus Campus (in Millions)

	FY 2010	FY 2011	FY 11 Inc.	% Tot Inc.
College Net Marginal Resources	634.4	662.4	28.0	
Provost Strategic Investment	0.0	4.9	4.9	
College Operating Budget Total	634.4	667.3	32.9	45.5%
Support Unit Budgets	334.4	353.4	19.0	26.3%
Financial Aid (Undergraduate)	84.5	95.4	10.9	15.1%
Facilities (Including Utilities)	98.3	105.2	6.9	9.5%
Financial Aid (Graduate)	67.2	70.5	3.3	4.6%
University Initiatives	36.3	35.6	-0.7	-1.0%
	1,255.1	1,327.4	72.3	100.0%

General Funds Expense Summary FY 2011 - Columbus Campus Continuing Funds (In Millions)

	FY 2010	FY 2011	FY 11 Inc.	% Chnge
College Operating Budgets	634.4	667.3	32.9	5.2%
Support Unit Operating Budgets				
Base Operating Budgets	334.4	347.5	13.1	3.9%
Service Imp & Mandates	0.0	5.9	5.9	
Total Support Units	334.4	353.4	19.0	5.7%
Student Financial Aid				
Undergraduate	84.5	95.4	10.9	12.9%
Grad Fellow & Non-Res FA	67.2	70.5	3.3	4.9%
Facilities (Including Utilities)	98.3	105.2	6.9	7.0%
University Initiatives	36.3	35.6	-0.7	-1.9%
Total Marginal Expense	1,255.1	1,327.4	72.3	5.8%
FY 10 Carryforward	13.4	0.0	-13.4	
1% Reallocation	0.0	9.3	9.3	
Total Marginal Revenue	1,268.5	1,336.7	68.2	5.4%

Areas of emphasis for FY 2011 include:

Faculty and staff salaries – Salaries and benefits comprise 74.8% of the college operating budgets and 69.2% of the support unit budgets.

In FY 2011, faculty and staff merit compensation pools for colleges and support units that meet budget and performance targets will average 2.0% without reallocation in most cases. The main criterion for an individual's compensation is performance. Estimated benefit costs will increase by 5.3%. The Your Plan for Health cost reduction initiative is now in its fifth year.

Student Financial Aid – Financial aid funds are increased at a rate that ensures students who are otherwise qualified will not be denied access for financial reasons. For FY 2011, about 25% of the university's growth in tuition was allocated to student financial aid. This increases the amount budgeted for undergraduate student financial aid by \$10.9M over FY 2010 levels.

Support of facilities – The focus of facilities support continues to be directed toward funding utilities adequately and implementing energy conservation changes to be more efficient in energy use. In addition, funding has been designated for long-term planning for facility needs in the future, as well as addressing both short- and long-term maintenance issues.

Colleges and support units contributed from their net marginal resources a \$1.6M inflationary increase in budgeted facility costs, including utilities, rent, repair, and renovations. Included in this increase are the highly complex research facilities housed in the Biomedical Research Tower (BRT), which opened during FY 2007. Because the projected maintenance and utilities costs per assignable square foot for the BRT are more than 10% in excess of the rate for the rest of the university, BRT occupants pay maintenance and utilities surcharges in addition to the physical plant assessment (PPA) which is charged to all colleges and support units. The maintenance surcharge began in FY 2008 and the utilities surcharge was implemented in FY 2009. The first surcharge adopted by the university for a building with higher-than-average physical plant costs was the McCorkle Aquatic Facility utilities surcharge, which began in FY 2007. A utilities surcharge was also implemented for the Recreation and Physical Activity Center in FY 2009.

Most facilities costs are funded through the Physical Plant Assessment (PPA). The four cost pools that have made up the PPA for the past several years and their marginal changes for FY 2011 are: utilities, \$2.9M increase; maintenance, \$2.4M increase; custodial, \$1.1M increase; and the maintenance and renewal fund, \$887,000 increase. The maintenance and renewal fund established in 2005 to address long-term maintenance and renovation needs of general funds space cannot be spent until FY 2015. The cash balances are invested and the interest returned to the fund. It is estimated that in FY 2015 the fund will have a balance of \$43.6M.¹⁹ A fifth cost pool, preventative maintenance, has been established beginning in FY 2011. This cost pool will fund planned maintenance of general funds space that is performed when it is needed or scheduled, and therefore is not delayed to a future period. The preventative maintenance rate will start at \$0.15 per assignable square foot of general funds space and is planned to increase by an additional \$0.15 for

¹⁹ This assumes an annual ten cent per assigned square foot increase in 2011-2015.

four more years after FY 2011. The amount collected in FY 2011 for preventative maintenance is projected to be \$1.1 million.

The auxiliary operations, regional campuses, the Ohio Agricultural Research and Development Center, and the Agricultural Technical Institute also fund maintenance and renewal endowments.

Provost’s Investment in University-wide Initiatives

– The provost has \$4.85M to support university-wide academic initiatives. This includes \$2.0M in the Provost’s Strategic Investment Fund and \$2.85M generated from the 5% set aside of marginal increases in tuition and state support.

These funds are allocated to the colleges in a manner that is consistent with the academic plan as well as the demonstrated ability of a college to effectively deploy resources in a manner consistent with the academic plan and agreed upon objectives.

The sources of the FY 2011 allocations include the

Enrollment Reserve, Provost Strategic Investment Funds, and TIE funding. Starting in FY 2007, the provost committed \$1M of the \$2M Strategic Investment Fund for five years to support the Targeted Investments in Excellence Initiative. Remaining Strategic Investment funds are set aside to fund other academic initiatives.

Starting in FY 2011, a 1% reallocation of PBA (\$6.3M) will be made from the colleges to the Provost’s Strategic Investment Fund. This is planned to continue in FY 2012 and FY 2013. This money will be held centrally to address potential state funding reductions. If not needed the funding will be used to fund strategic investments on a cash basis.

College Rebasing History (in Thousands)			
	FY 03-FY 10 Historical	FY 2011 Distribution of Central Funds	
	Continuing	Continuing	One- Time
Arts & Sciences	11,396	313	5,413
Fisher College of Business	953	0	0
Food, Agri & Env Sci.	1,475	0	1,030
Education & Human Ecology	698	0	6
Engineering	5,969	288	885
Nursing	132	0	6
Pharmacy	111	439	155
John Glenn Institute	0	0	150
Social Work	287	0	100
Dentistry	63	0	0
Law (Excluding Law Library)	345	0	0
Medicine	5,862	92	11
Public Health	1,673	55	19
Optometry	249	811	0
Veterinary Medicine	445	217	313
Interdisp. Grad. Programs	0	0	0
Provost Reserve		2,640	
Total Colleges	29,659	4,854	8,088

President's Strategic Investment Funds – In October 2000, the University Board of Trustees approved the creation of the President's Strategic Investment Fund. The purpose of this fund is to allow the president to direct one-time resources to areas of strategic investment.

The Board resolution prohibits use of these resources for continuing commitments. Use of these funds is reported annually to the Board of Trustees. Committed funds are identified in the table on the following page.

The President's Strategic Endowment was created in FY 2005. The fund income is derived from the investments made possible by a change in Ohio law that allows the university treasurer to invest university revenues in the long term investment fund to earn a higher rate of return. The funds may be used at the discretion of the university's president.

In the FY 2009 budget, the two President's funds were combined into one retaining the name, President's Strategic Investment Fund. Over time, the long term investment pool is expected to earn returns 3 to 4% above the short term pool return rate, although this will fluctuate from year to year. This spread in returns on the operating funds invested in the Long Term Investment Pool will be transferred annually to the President's Strategic Investment Fund after the 5% of operating funds reserve requirement is met. This fund may be used by the President at his/her discretion, but no more than 25% of the value of the fund can be disbursed in any one year. Seventy-five percent of the fund should be invested in the long term pool and 25% in the short term pool.

Starting in FY 2011, a 1% reallocation of PBA (\$3.0M) will be made from support units to the President's Strategic Investment Fund. This is planned to continue in FY 2012 and FY 2013. This money will be held centrally to address potential state funding reductions. If not needed, the funding will be used to fund strategic investments on a cash basis.

President's Strategic Investment Fund Planned Resources and Commitments (In Millions)							
	Prior	FY 2008	FY 2009	FY 2010	FY 2011	Future	Total
Carry Forward		3.15	8.53	1.43	0.87		
Sources							
Original Budget		5.40	5.40	5.40	5.40		
Research Challenge		2.78					
Trademark Royalties				0.12	0.12		
Endowment Distribution ²⁰		5.64	2.45	0.10			
Interest		0.24	0.12	0.02	0.02		
Sources		14.06	7.97	5.63	5.54		
Total Sources with CF		17.21	16.50	7.06	6.41		
Uses							
Medical Center Support	-6.00	-3.00	-3.00				-12.00
Student Information System	-2.50	-0.50	-1.00	-1.00			-5.00
TIE	-5.00	-5.00	-5.00	-5.00	-5.00		-25.00
Urban Initiatives		-0.05	-0.05				-0.10
SciTech Research Park Review		-0.13					
Outreach & Engagement			-2.00				
Communications VP			-0.45				
Phy Master Plan Review			-1.00				
Cultural Change			-2.30				
Royal Shakespeare Program			-0.27	-0.20	-0.17		-0.64
Total Uses		-8.68	-15.07	-6.20	-5.17		
Ending Balance		8.53	1.43	0.87	1.23		

Multi-year University Initiatives

The FY 2011 budget assumes \$1M continuing and \$7.5M one-time new funding for Targeted Investments in Excellence (TIE). This completes the \$50M five year commitment.

²⁰ Assumes no endowment distribution in FY 2010 and FY 2011.

Service Improvements and Mandates

The FY 2011 budget funds service improvements and mandates as well as providing for one-time funding for specific activities in accordance with the university's strategic goals.

Intersection of Budget Priorities and Strategic Goals					
Budget Priorities					
Strategic Goal	Safety & Security	Facilities	Outreach & Engagement	Academic Investment	System
One University	✓	✓	✓	✓	✓
Students First	✓	✓	✓		✓
Faculty Success		✓	✓	✓	
Research Agenda		✓	✓	✓	
Community		✓	✓		
Streamlining & Simplification	✓				✓

Table II.4 (in Appendix II) provides specific funding by project. Some of the highlights include:

Safety and Security – the FY 2011 budget supports safety and security issues by setting aside \$0.60M of continuing funds to address Student Union and Holiday Inn security, Medical Center police augmentation, the Buckeye Alert System, and the Alarm Center.

Facilities – the FY 2011 budget supports facilities needs by setting aside \$2.0M of one-time funding for projects including sustainability, child care center renovation, and classroom readiness. In addition, on-going funding of \$1.8M will support elevator inspections, establishment of a Physical Planning Office, and classroom readiness.

Academic Investment – the FY 2011 budget includes \$7.5M in one-time funds for TIE and \$4M for the semester conversion project, as well as \$2.65 in continuing funds for TIE and library support.

Systems – the FY 2011 budget provides continuing funds of \$850,000 and \$11.45M in one-time funds to support systems, including \$7.5M for SIS and \$1.8M for identity management.

Changes by College and Academic Support Unit

The budget allocation methodology directs 76% of state support and tuition and almost 100% of indirect cost recoveries to the colleges. This has, as anticipated, resulted in differential net marginal revenue growth among the colleges. The colleges teaching a growing number of credit hours or expanding their research are realizing more growth in general funds revenues than the colleges with flat or declining credit hours or research initiatives. In addition, some professional colleges and programs charge differential instructional fees. Differential tuition revenues are earmarked in their entirety for the support of the programs in which the students paying the tuition are enrolled.

It is important to recognize that some colleges rely more heavily on general fund revenue than others and therefore are more directly affected by the allocation methodologies. The following table shows fund proportions for FY 2010.

Sources of Funds by College - FY 2010 (In Order of Percent of General Funds)				
College	Total Funds (in Millions)	General Funds % of Total²¹	Earnings % of Total²²	Restricted % of Total²³
Fisher College of Business	\$62.9	80.4%	2.4%	17.1%
Nursing	\$12.2	79.7%	0.1%	20.2%
Social Work	\$8.4	79.3%	1.1%	19.6%
Law	\$28.3	76.2%	1.0%	22.7%
Arts & Sciences	\$388.9	74.9%	2.3%	22.8%
Pharmacy	\$24.2	59.2%	0.9%	39.9%
Education/Human Ecology	\$78.4	57.7%	8.6%	33.8%
Dentistry	\$50.2	50.6%	28.1%	21.3%
Optometry	\$14.1	48.3%	22.1%	29.5%
Engineering	\$183.5	46.8%	4.2%	49.0%
Veterinary Medicine	\$59.8	46.2%	31.3%	22.5%
Public Health ²⁴	\$8.9	29.3%	2.0%	68.6%
Food, Agric & Env Sci ²⁵	\$193.7	22.0%	5.5%	72.5%
Medicine	\$303.5	16.3%	1.0%	82.7%
Total	\$1,416.9	48.0%	5.3%	46.7%

²¹ General Funds are unrestricted resources available for allocation in support of core instruction, instructional support, and related general administrative and physical plant expenditures. Also included are fee authorizations.

²² Earnings Operations are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue.

²³ Restricted Funds are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Sponsored Programs are included.

²⁴ Public Health reduction in percentage of general fund sources reflects funding of Cunz Hall renovation.

²⁵ Includes the College of Food, Agricultural & Environmental Science, as well as ATI, OSUE and OARDC.

Another way to look at the allocation of university resources is by sorting the budget by unit responsible for administering the funds. The following tables show the relative size of the college and academic support unit budgets and the growth in their budgets for FY 2011 compared to FY 2010.

Summary of College Net Marginal Revenue Columbus Campus (Dollars in Thousands)						
	Final 2010 PBA	FY 2011 NRM ²⁶	Provost Quality Invest	FY 2011 PBA	% Inc	One- Time Cash
Arts & Sciences	268,180	7,223	313	275,715	2.8%	5,413
Fisher College of Business	48,497	2,587	0	51,083	5.3%	0
Food, Agri & Env Sci.	21,831	2,404	0	24,235	11.0%	1,030
Education & Human Ecology	43,953	1,625	0	45,578	3.7%	6
Engineering	75,802	8,071	288	84,161	11.0%	885
Nursing	8,810	1,038	0	9,848	11.8%	6
Pharmacy	13,836	-240	439	14,035	1.4%	155
John Glenn Institute	2,936	556	0	3,492	18.9%	150
Social Work	6,176	974	0	7,150	15.8%	100
Dentistry ²⁷	24,396	609	0	25,004	2.5%	0
Law (Excluding Law Library)	16,860	787	0	17,647	4.7%	0
Medicine ²⁸	65,020	1,949	92	67,061	3.1%	11
Public Health	6,432	227	55	6,714	4.4%	19
Optometry	6,086	-27	811	6,869	12.9%	0
Veterinary Medicine ²⁷	25,543	157	217	25,917	1.5%	313
Interdisp. Grad. Programs	0	24	0	24		0
Provost Reserve			2,640	2,640		
Total Colleges	634,358	27,964	4,854	667,176	5.2%	8,088

Several colleges were impacted disproportionately by the implementation of the new taxonomy methodology. In order to mitigate the impact of the change, additional PBA funding was provided to buffer the effect.

²⁶ "NMR" is net marginal revenue. Includes the total marginal allocation (including program fees) minus marginal assessments for space, research administration, student services, and the central tax. Figures also include faculty promotions and differential fees.

²⁷ Includes Med I allocation based on preliminary data. Will be updated once end-of-year data are available.

²⁸ Includes Med II allocation based on preliminary data. Will be updated once end-of-year data are available.

**Summary of Annual Funds Budget Changes
Available for Support Unit Salary and Benefit Increases and Program Changes²⁹
(Columbus Campus General Funds Budget - in Thousands)**

	Final 2010 PBA	FY 2011 NRM	Serv Imp & Mandates	FY 2011 PBA	% Inc	One- Time Cash
Academic Affairs						
Academic Affairs Operating ³⁰	69,863	872	1,943	72,678	4.0%	9,340
Graduate School ³¹	13,203	124	0	13,327	0.9%	0
University Libraries	31,274	-1,542	1,000	30,732	-1.7%	0
Research ³²	23,399	74	407	23,880	2.1%	2,000
Student Life ³³	35,566	8,896	0	44,462	25.0%	0
VP Enroll Sv & Dean UG Edu ³⁴	29,713	695	0	30,408	2.3%	0
Subtotal Academic Affairs	203,018	9,118	3,350	215,486	6.1%	11,340
Law Library	3,835	35	0	3,869	0.9%	0
Agriculture Admin.	1,021	29	0	1,050	2.9%	0
Government Affairs	1,483	36	130	1,648	11.2%	0
University Relations	5,768	153	98	6,019	4.4%	500
Board of Trustees	743	18	0	761	2.4%	0
President	3,609	69	0	3,677	1.9%	2,750
Legal Affairs	2,183	60	140	2,383	9.2%	0
Health Sciences	16,671	581	320	17,572	5.4%	104
Business & Finance	18,345	687	135	19,167	4.5%	300
OARDC	2,021	12	0	2,033	0.6%	0
Senior Vice President	73,502	2,250	1,700	77,453	5.4%	2,610
University Outreach	2,228	62	30	2,321	4.1%	200
Total Support Units PBA	334,425	13,110	5,903	353,438	5.7%	17,804

Continuing funding for Service Improvements and Mandates include \$5.9M identified above and \$1M in TIE funding previously committed to the colleges schedule. Total FY 2011 continuing service improvement and mandates funding is \$9.0M. Additional items are: \$3.1M for Student Financial Aid deficit reduction, \$0.25M for undergraduate student recruitment, and \$800,000 from the development assessment. The FY 2011 physical plant assessment rate includes \$700,000 to fund elevator inspections. In FY 2012, the PPA rate will include \$200,000 for elevator inspections and \$260,000 for chilled water operations, funded as one-time cash in FY 2011.

One-time funding for service improvements and mandates includes \$17.8M identified above and \$7.5M TIE funding previously committed to the colleges schedule. Additional items funded from

²⁹ Program changes are reviewed and selected for funding through a process which includes consultation with faculty, deans, and the president's cabinet.

³⁰ Includes OIT, Human Resources, Provost Office Administration, Office of International Education, and Office of Minority Affairs.

³¹ Does not include graduate fellows.

³² Includes Office of Sponsored Programs operating.

³³ Students Life's NMR includes \$6.7M increase resulting from implementation of student union facility fee.

³⁴ Does not include scholarship funding.

the reallocation of existing funds are: \$7.5M for the Student Information System project, \$1.0M for building sustainability, \$500,000 for development, \$650,000 Campus Partners operating funds, and \$1.5M Campus Partners capital funds. Total FY 2011 one-time service improvement and mandate funding is \$33.3M. For one-time unanticipated financial needs, \$1.0M is set aside in the Integrated Financial Planning Group (IFP) Reserve.

The Office of Development

A new model for funding Development operations was adopted in FY 2008, and consequently the Office of Development is no longer funded like other support units. Under the new model, dependence on endowment distributions is being reduced to protect principal and the cost of Development support is being allocated in line with the degree to which the receiving units benefit from development activities. The funding is summarized in the table below.

The model assumes a FY 2011 endowment payout in support of Development of 1%, or about \$13.4M. This payout is reduced by 0.025% in FY 2011 to reach a recommended permanent endowment support of development level of 1%. Colleges, support units, auxiliaries, and regional campuses will increase their support of development by \$800,000 in FY 2011 through the assessment. Overall resources committed to Development decreased \$853,000, or 3.2%, from FY 2010 to FY 2011.

**Office of Development
Summary of Funding Sources
(In thousands)**

Funding Source	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget
General Funds PBA	4,024	4,024	4,024	4,024
Development Assessment	2,424	3,247	4,247	5,047
Endowment Assessment	13,023	14,200	13,435	13,400
Endowment Other ³⁵	2,086	2,057	1,952	1,954
All Other ³⁶	1,450	896	311	290
Central Cash	0	0	3,000	1,400
Total	23,007	24,424	26,968	26,115

³⁵ "Endowment Other" includes recurring endowment funds (six months of distributed income, Mershon, Babcock, Chichilo, etc).

³⁶ "All Other" includes 180-day hold; in FY 2007 it also included Development cash carry forward and vacancy credit.

IV. Regional Campuses

Budget Context

The mission of the regional campuses of The Ohio State University is to further Ohio State's land grant and outreach traditions by making higher education accessible to university students who either desire a campus close to home or a smaller and more intimate one, or who desire to be a Buckeye but do not meet the selective admissions standards for the Columbus campus. Regional campus admission is open to all students with high school diplomas or GEDs. The campuses value diversity and enroll students who are traditional and non-traditional in age, many of whom are first-generation college students. Campus scholarships and other financial aid assist many students to surmount financial obstacles, as does the lower tuition rate on the regional campuses. Smaller class sizes, more personal attention from faculty and staff, and academic enrichment services on the campuses benefit all students and help those who may either have been away from education for a number of years or who need to improve their learning skills. The regional campuses strive to reach out to their surrounding communities and have a long history of strong support from their communities.

The regional campuses offer the first one to two years of Ohio State arts and sciences general education curriculum as well as all coursework toward OSU degrees in a handful of undergraduate disciplines and graduate professions that are aligned with community and state needs. The regional campuses deliver their programs using OSU faculty and staff. Many regional campus students take advantage of a "campus change" to Columbus to complete their Ohio State academic programs.

The campuses share facilities with co-located technical and state colleges:

- Lima with Rhodes State College,
- Mansfield with North Central State College,
- Marion with Marion Technical College, and
- Newark with Central Ohio Technical College.

Each campus engages in cooperative activities and programming with its co-located institution. Although each campus has its own model for shared services, each regional campus and its co-located institution strive for efficiency and sharing of expenses.

The regional campuses play an important role in the University System of Ohio as described in Chancellor Fingerhut's "Strategic Plan for Higher Education, 2008-2017" (March 2008). The regional campus deans are working with the OSU administration and OBOR to define an expanded mission for Ohio State's regional campuses as the state begins implementation of the University System of Ohio.

Revenues and Expenditures

Revenues for the regional campuses are earned from two primary sources: tuition and state subsidy. The following table summarizes the revenues and expenditures for each campus. (Detailed budgets are included in Section II – Detail of Budgeted Revenues and Expenditures).

Regional Campus FY 2011 Current Funds Budget Summary (Dollars in Thousands)				
Revenues	Lima	Mansfield	Marion	Newark
General Funds	\$14,068	\$16,121	\$16,942	\$23,390
Earnings Funds	\$420	\$0	\$120	\$162
Restricted Funds	\$1,995	\$2,644	\$3,628	\$3,500
Total Revenues	\$16,483	\$18,765	\$20,690	\$27,052
Expenditures				
General Funds	\$14,059	\$16,110	\$16,339	\$23,416
Earnings	\$383	\$0	\$120	\$136
Restricted	\$1,995	\$2,644	\$3628	\$3,500
Total Expenditures	\$16,437	\$18,754	\$20,087	\$27,052

The primary initiatives funded in the 2011 budget are student scholarships; improved student services, activities, and facilities; outreach and engagement programming; diversity initiatives; technology; undergraduate student research and other unique academic opportunities; and merit-based faculty and staff compensation.

V. Multi-Year Commitments and Financial Goals

While the University budgets on an annual basis, it is necessary to take a longer view to assure that commitments beyond the current year are feasible and that sufficient funds are available to fulfill these long term commitments. In addition, the University needs to continually monitor its financial health in the current year and set targets to guide decision making in the future. By setting legitimate financial goals and parameters, the leadership of the University can make better informed decisions about current year commitments and multi-year commitments with the knowledge that financial resources are available and are being funded in an appropriate manner.

Multiple Year Commitments

The documentation of multi-year commitments has been part of the annual budget report every year since FY 1996. The purpose of this review is to share with the campus community the nature of these commitments and how they change from year to year. In order to plan effectively, the University needs to be able to make commitments across fiscal years, but to do so in a way that does not jeopardize future financial flexibility and maximizes the University's opportunities for reaching its strategic goals.

Continuing General Funds

The following table lists the explicit multi-year commitments against continuing general funds. All amounts are additional funds required in that year. Cancer Center Match is to fund 10% of the marginal increase in indirect cost recoveries on cancer research.

**Multi-Year Continuing General Funds Commitments
(Columbus Campus General Funds Budget – In Millions)**

Commitment	FY 2011	FY 2012	FY 2013
Undergraduate Recruitment	\$0.25	TBD	TBD
Development Support	0.5	TBD	TBD
TIE	1.0	0	0
OSU Pro	0.1	TBD	TBD
Cancer Center Match	0.32	TBD	TBD
Total	\$2.17	TBD	TBD

The desired ceiling for multi-year commitments is that commitments in the succeeding three years not exceed 1% of the current year's budget. This guideline was established in the mid-1990s in order to preserve future financial flexibility. One percent of the FY 2011 Columbus campus general funds budget is \$13.4M.

In addition to the specific multi-year commitments above, the university will continue to fund increases in a number of areas of the general funds budget.

These include:

- Competitive annual compensation increases for faculty, staff and student employees
- Access – student financial aid
- Graduate program quality
- Financial stability
- Safety and security
- Facilities
- Academic programs
- Academic and administrative systems
- Outreach and engagement
- Other Academic Plan initiatives

One-Time General Funds

The table below identifies a number of multi-year operating budget cash commitments. These commitments include financing plans for SIS. Planning for SIS began in FY 2006, with funding of \$5M from central resources. Beginning in FY 2007 and continuing through FY 2011 a 0.5% cash assessment has been charged against all college, support unit and auxiliary unit operating budgets to help offset the costs of installing the new system. The total project is estimated to cost between \$43M and \$50M. The SIS system went live during Summer Quarter 2009.

**Multi-Year One-Time General Funds Commitments
(Columbus Campus General Funds Budget – In Millions)**

Commitment	Initial FY	FY 2011	FY 2012 (est)	FY 2013 (est)	Total University Commitment (est)
Targeted Investments in Excellence (5 yrs) ³⁷	2007	\$8.0	0	0	\$45.0
Student Information System (5 yrs)	2006	7.5	0	0	50.0
Campus Security System Improvement	2004	1.0	TBD	TBD	TBD
OSU Pro	2007	0.2	TBD	TBD	TBD
Culture Change (5 yrs)	2009	1.5	TBD	TBD	9.7
Semester Conversion (3 yrs)	2010	4.0	TBD	TBD	TBD
Tech Transfer Enhancements and Commercialization (3 yrs)	2010	2.0	0.5	TBD	1.5

The figures in the Multi-Year Commitment table do not include capital commitments, which are addressed as part of the biennial capital planning process.

³⁷ Also invested is \$1 million annual rate each year.

Financial Goals

Measures of financial well being are an important part of any planning process – even more so for public institutions where transparency is paramount. The following goals were developed by the Integrated Financial Planning Group to assist in the University’s strategic financial planning. They have been thoroughly vetted and reviewed over the last year. The Board of Trustees approved these financial performance goals on June 6, 2008. The performance shown is for 2009. Final 2010 performance will not be available until September 1 (after this book goes to print). Please see rpia.ohio-state.edu for the updated numbers.

Category	Target	Performance (2009)
Liquidity		
Primary Reserve Ratio	At least 150 days cash ³⁸	151 days
Rainy Day Fund	At least 1% of General Fund	1.8%
Operating Margin		
General Fund	At least 1%	3.2%
Debt		
Total Financial Resources to Direct Debt ³⁹	At least 1.0 times (X)	1.7 X
Actual Debt Service to Operations ³⁹	No greater than 4.0%	2.0%
Debt Service Coverage ³⁹	At least 3.0 times (X)	4.0 X
SB 6 Ratio ⁴⁰	At least 3.6	3.2
Credit Rating ³⁹	At least AA2	AA2
Health System		
Operating EBIDA Margin ⁴¹	10.0 – 12.5%	12.3%
Days of Cash on Hand	Increase by 3–5 days annually	+6.1 days
Debt Service Coverage	At least 4 times (X)	6.5X

Conclusions

Financial projections at this time indicate that the university will have sufficient funds to cover its commitments and meet its academic goals for FY 2011. However, it is clear that the next several years will likely be difficult from a financial perspective. The economy is beginning to recover, but at a slow rate. Unless the economic recovery picks up quickly, the State of Ohio will have to make some very difficult reductions in programs and services, including funding for higher education. The leadership of the university is preparing for such reductions, if necessary, by reserving some funding for potential reductions, streamlining administrative processes and requesting that colleges

³⁸ In this case, cash means expendable net assets. This includes cash, liquid investments and current receivable minus current payable.

³⁹ Moody’s definition.

⁴⁰ State of Ohio definition.

⁴¹ EBIDA means earnings before interest, depreciation and amortization.

and support units prepare specific plans for addressing funding reductions. We will continue to work closely with all the stakeholders of the university, including the Governor and his administration, the General Assembly and its leadership, faculty, staff and students to assure that the impact of financial changes are mitigated and that the university can still move forward to meet its educational, research and community goals.

Selected Definitions

- ***Current Funds*** are those funds that are earned and expended in the current fiscal year. They include the general fund, earnings operations and restricted funds. Excluded entirely from this report are non-current funds such as plant funds, loan funds and endowment principal.
- ***General Funds*** are unrestricted resources available for allocation in support of core instruction; instructional support and related general administrative and physical plant expenditures.
- ***Earnings Operations*** are also unrestricted with resources generated from the sales and services of the earnings units. While not a requirement, these resources are generally designated to the unit generating the revenue. Included are the hospitals, auxiliaries, and departmental earnings units.
- ***Auxiliaries*** are specifically identified by the State as the following earnings operations: Student Housing & Food Service, Regional Housing, Intercollegiate Athletics, Ohio Union, Transportation & Parking, Fawcett Center, University Airport, Schottenstein Center, the Blackwell, and Planning & Real Estate.
- ***Unrestricted Funds*** refers to the sum of general funds plus earnings operations.
- ***Restricted Funds*** are funds whose use has been designated by an external agency or individual and limited to support a specific purpose and/or unit. Included is Sponsored Programs.
- ***Instruction and Departmental Research*** includes all direct and applicable allocated expenditures for all activities that are part of the University's instructional program. It includes expenditures for departmental research and public service that are not separately budgeted.
- ***Academic Support*** includes all funds expended for activities carried out primarily to provide support services that are an integral part of the operations of one of the three primary missions - instruction, research and public service. Included in this category are Academic Affairs Administration, Libraries, Museums & Galleries and the Deans' offices.
- ***Student Services*** includes funds expended for those activities whose primary purpose is to contribute to students' emotional and physical well being, as well as their cultural and social development outside the context of the formal instructional program. Included in this category are Admissions, Registrar, Counseling and Consultation Service, Student Health Services, Recreational Sports, and Student Financial Aid.
- ***Institutional Support*** contains expenditures for operations that provide support services to the total University. Included in this category are Executive Management, Business and Finance, Human Resources, University Relations and Development.

- ***Plant Operations and Maintenance*** includes all expenditures of current funds for the operation and maintenance of the physical plant, net of amounts charged to auxiliary operations and hospitals. Included in this category are utilities, repair and renovations, custodial services, grounds maintenance, space rental and property insurance.
- ***Separately Budgeted Research*** includes all expenditures for activities specifically organized to produce research outcomes, whether commissioned by an external agency to the University (restricted) or the University (unrestricted) and includes matching funds applicable to the conditions set forth by the grant or contract. It does not include training grants or equipment grants.
- ***Public Service*** includes all funds expended for activities that are established primarily to provide non-credit designated course offerings and services beneficial to individuals and groups external to the University. Included in this category are Continuing Education and Cooperative Extension Services.
- ***Scholarships and Fellowships*** include expenditures in the form of outright grants and trainee stipends to individuals enrolled in formal coursework, either for credit or non-credit.
- ***One-Time Funds*** are cash payments made to colleges and departments on a discretionary basis. The source of the funds is the cash balance carried forward from the previous year.

TABLE OF CONTENTS

I. BUDGET HIGHLIGHTS

Summary of Budgeted Resources and Expenditures	I. 1
Graphs:	
Budgeted Resources by Fund	I. 2
Budgeted Expenditures by Function	I. 2
Summary of Annual Student Fees - Columbus Campus	I. 3

**SUMMARY OF BUDGETED
RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY
(IN THOUSANDS)**

2009-2010 Revised Budget	2010-2011 Budget	Dollar Change	Percent Change
--------------------------------	---------------------	------------------	-------------------

RESOURCES

Government Support

State

576,685	590,309	13,625	2.4%
---------	---------	--------	------

Federal

325,962	338,110	12,148	3.7%
---------	---------	--------	------

Local

34,458	38,369	3,911	11.4%
--------	--------	-------	-------

Subtotal Government Support

937,105	966,788	29,684	3.2%
---------	---------	--------	------

Student Fees

Instructional, General & Tuition

719,425	774,527	55,103	7.7%
---------	---------	--------	------

Other

39,585	58,417	18,832	47.6%
--------	--------	--------	-------

Subtotal Student Fees

759,010	832,944	73,935	9.7%
---------	---------	--------	------

Other Resources

Health System

(1) 1,699,482	1,831,416	131,934	7.8%
---------------	-----------	---------	------

Auxiliaries

306,819	336,017	29,198	9.5%
---------	---------	--------	------

OSU - Physicians

272,569	322,241	49,672	18.2%
---------	---------	--------	-------

Departmental Sales & Services

83,821	89,999	6,178	7.4%
--------	--------	-------	------

Private Grants & Contracts

338,148	369,366	31,218	9.2%
---------	---------	--------	------

Other

62,397	66,572	4,175	6.7%
--------	--------	-------	------

Subtotal Other Resources

2,763,236	3,015,611	252,375	9.1%
-----------	-----------	---------	------

Total Resources

4,459,350	4,815,343	355,993	8.0%
-----------	-----------	---------	------

EXPENDITURES

Instructional & General

1,324,378	1,485,789	161,411	12.2%
-----------	-----------	---------	-------

Separately Budgeted Research

438,919	432,000	(6,919)	-1.6%
---------	---------	---------	-------

Public Service

145,161	141,821	(3,340)	-2.3%
---------	---------	---------	-------

Scholarships & Fellowships

219,042	237,202	18,160	8.3%
---------	---------	--------	------

Auxiliaries

324,864	353,735	28,871	8.9%
---------	---------	--------	------

Health System

(1) 1,650,244	1,782,041	131,797	8.0%
---------------	-----------	---------	------

OSU - Physicians

266,121	313,145	47,024	17.7%
---------	---------	--------	-------

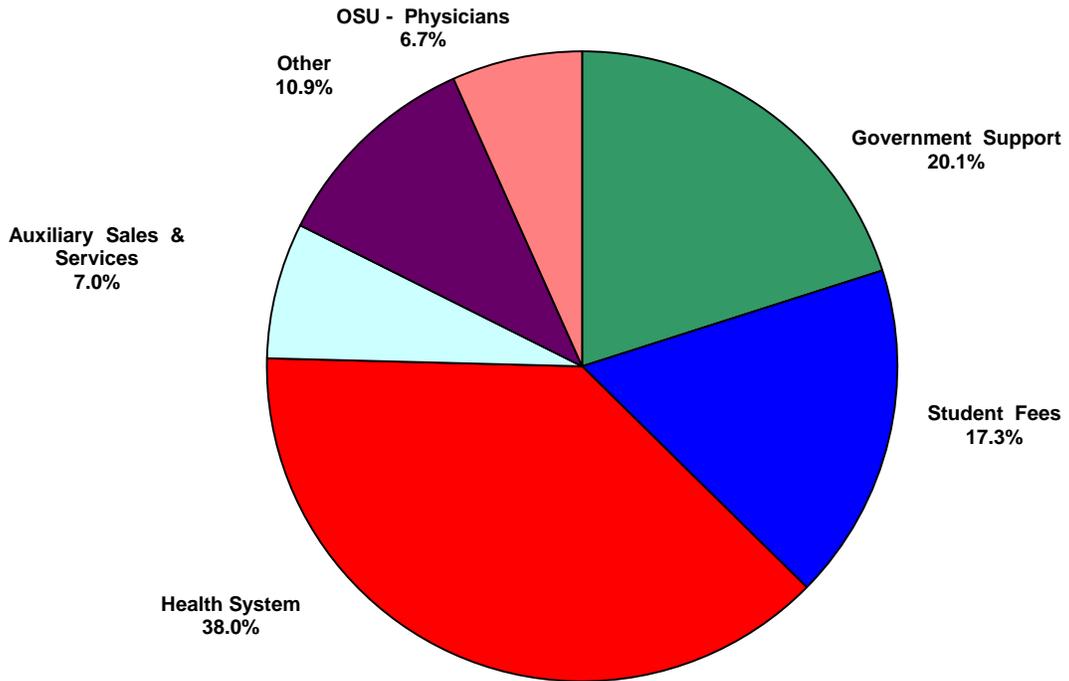
Total Expenditures

4,368,729	4,745,733	377,004	8.6%
-----------	-----------	---------	------

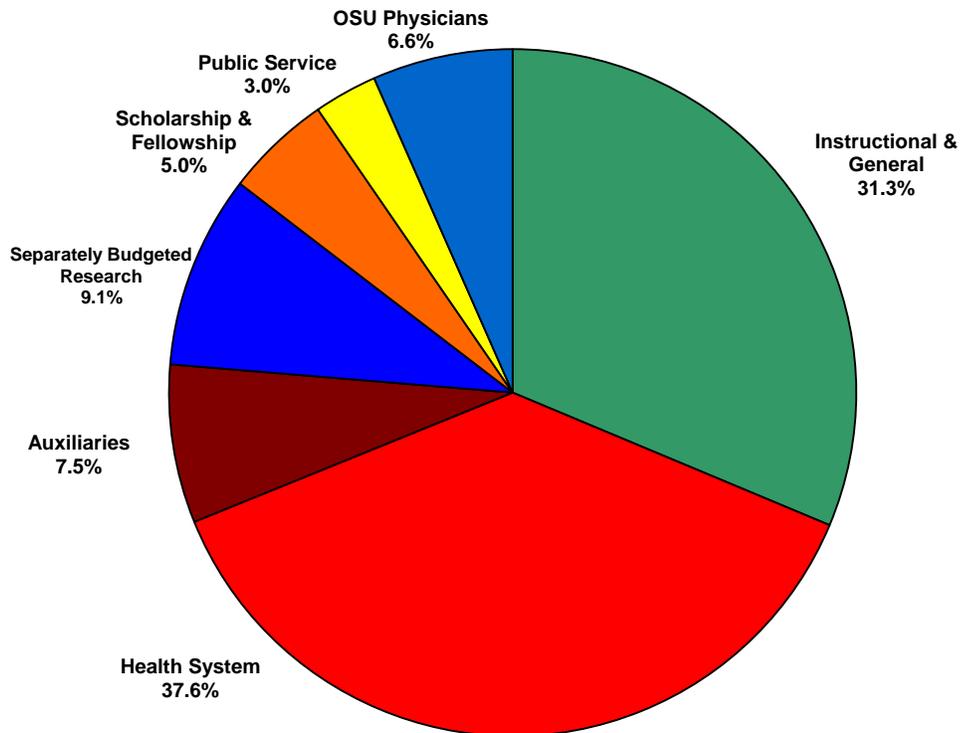
(1) Health Systems budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

SUMMARY OF BUDGETED RESOURCES AND EXPENDITURES TOTAL UNIVERSITY - FY 2011

RESOURCES BY SOURCE



EXPENDITURES BY FUNCTION



SUMMARY OF ANNUAL STUDENT FEES COLUMBUS CAMPUS

INSTRUCTIONAL & GENERAL FEES					NONRESIDENT SURCHARGE			
FY 2010 Fees	FY 2011 Fees	Dollar Change	Percent Change	FY 2010 Fees	FY 2011 Fees	Dollar Change	Percent Change	
Undergraduate	(1) 8,426	8,994	568	6.7%	13,572	14,184	612	NA
Graduate Programs:								
Graduate	10,365	10,800	435	4.2%	15,240	15,930	690	4.5%
MLHR	10,905	11,595	690	6.3%	15,240	15,930	690	4.5%
MBA/MBLE	23,235	24,375	1,140	4.9%	15,240	15,930	690	4.5%
WP-MBA	22,350	23,235	885	4.0%	15,240	15,930	690	4.5%
EMBA	44,130	42,450	(1,680)	-3.8%	0	NA	NA	NA
Master of Accounting	25,245	26,490	1,245	4.9%	15,240	15,930	690	4.5%
MBOE	28,410	27,990	NA	NA	0	NA	NA	NA
AuD/MSLP	10,740	11,100	360	3.4%	15,240	15,930	690	4.5%
Health Administration	12,315	12,735	420	3.4%	15,240	15,930	690	4.5%
Public Health MPH	10,950	11,325	375	3.4%	15,240	15,930	690	4.5%
Public Health PEP	10,950	11,325	375	3.4%	15,240	15,930	690	4.5%
MPT	11,730	12,120	390	3.3%	15,240	15,930	690	4.5%
MOT	11,475	11,865	390	3.4%	15,240	15,930	690	4.5%
MSW	10,830	11,190	360	3.3%	15,240	15,930	690	4.5%
Professional:								
Pharmacy	16,290	17,325	1,035	6.4%	16,200	16,770	570	3.5%
Dentistry	27,570	28,515	945	3.4%	31,275	32,370	1,095	3.5%
Optometry	19,605	20,850	1,245	6.4%	29,055	29,055	0	0.0%
Veterinary Medicine	23,775	25,410	1,635	6.9%	32,340	33,465	1,125	3.5%
Law	22,120	23,970	1,850	8.4%	14,950	14,950	0	0.0%
Medicine	28,935	30,300	1,365	4.7%	15,510	16,050	540	3.5%

Notes:
 These figures compare Academic Years 2009-2010 and 2010-2011. Instructional and non-resident fees increased twice during this time: once in Summer 2010 and again in Autumn 2010.

(1) Student activity component of undergraduate general fee increased \$10 per quarter effective Winter 2010.

Full time fees for Undergraduate Students are for 12+ credit hours.
 Full time fees for Graduate and Professional Students are for 10+ credit hours.

TABLE OF CONTENTS

II. DETAIL OF BUDGETED REVENUES & EXPENDITURES BY FUND & CAMPUS

Detail of Budgeted Resources & Expenditures - Total University	II. 1
Detail of Budgeted Resources & Expenditures - Columbus Campus	II. 2
Graphs:	
Budgeted Resources by Fund	II. 3
Budgeted General Funds Resources by Source	II. 3
Detailed Breakout of FY 2011 Final Funding Recommendations by Budget Category	II. 4
Detail of Budgeted Resources & Expenditures - Lima Campus	II. 5
Detail of Budgeted Resources & Expenditures - Mansfield Campus	II. 6
Detail of Budgeted Resources & Expenditures - Marion Campus	II. 7
Detail of Budgeted Resources & Expenditures - Newark Campus	II. 8
Detail of Budgeted Resources & Expenditures - ATI	II. 9
Detail of Budgeted Resources & Expenditures - OARDC	II. 10

DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
TOTAL UNIVERSITY BY FUND
(IN THOUSANDS)

2009-10 Revised Budget	2010-2011				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	417,732	414,585	0	0	414,585	-0.8%
Appropriations	88,058	278	0	85,017	85,295	-3.1%
Ohio Grants & Contracts	70,895	5,330	0	85,100	90,430	27.6%
Subtotal State Support	576,685	420,193	0	170,117	590,309	2.4%
Federal Grants & Contracts	325,962	48,005	0	290,105	338,110	3.7%
Local Grants & Contracts	34,458	13,169	0	25,200	38,369	11.4%
Subtotal Government	937,105	481,367	0	485,422	966,788	3.2%
Student Fees						
Instructional, General and Tuition	719,425	774,527	0	0	774,527	7.7%
Other	39,585	51,417	7,000	0	58,417	47.6%
Subtotal Student Fees	759,010	825,944	7,000	0	832,944	9.7%
Other Resources						
Health System (1)	1,699,482	0	1,831,416	0	1,831,416	7.8%
Auxiliary Sales & Services	306,819	0	336,017	0	336,017	9.5%
OSU - Physicians	272,569	0	322,241	0	322,241	18.2%
Departmental Sales & Services	83,821	795	89,204	0	89,999	7.4%
Private Grants & Contracts	338,148	17,666	0	351,700	369,366	9.2%
Endowment Income (2)	20,323	3,425	24	24,600	28,049	38.0%
Investment Income	14,496	11,045	2,002	0	13,047	-10.0%
Other	27,578	13,872	11,604	0	25,476	-7.6%
Subtotal Other	2,763,236	46,803	2,592,508	376,300	3,015,611	9.1%
Total Resources	4,459,350	1,354,114	2,599,508	861,722	4,815,343	8.0%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	780,669	635,320	50,268	201,809	887,397	13.7%
Academic Support	170,507	165,023	10,028	12,559	187,611	10.0%
Student Services	93,666	87,369	13,863	3,085	104,317	11.4%
Institutional Support	154,737	119,869	10,060	47,138	177,067	14.4%
Plant, Operations & Maintenance	124,799	117,556	3,830	8,011	129,397	3.7%
Subtotal Instruction & General	1,324,378	1,125,138	88,049	272,602	1,485,789	12.2%
Separately Budgeted Research						
Public Service	438,919	55,984	10,198	365,818	432,000	-1.6%
Scholarships & Fellowships	145,161	24,564	13,992	103,265	141,821	-2.3%
Auxiliaries	219,042	141,617	548	95,037	237,202	8.3%
Auxiliaries	324,864	6,145	327,590	20,000	353,735	8.9%
Health System (1)	1,650,244	0	1,777,041	5,000	1,782,041	8.0%
OSU - Physicians	266,121	0	313,145	0	313,145	17.7%
Total Expenditures	4,368,729	1,353,448	2,530,563	861,722	4,745,733	8.6%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
COLUMBUS CAMPUS BY FUND
(IN THOUSANDS)**

2009-10 Revised Budget	2010-2011				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	390,408	388,474			388,474	-0.5%
Appropriations	53,216	278		50,175	50,453	-5.2%
Ohio Grants & Contracts	70,695	5,330		85,000	90,330	27.8%
Subtotal State Support	514,319	394,082	0	135,175	529,256	2.9%
Federal Grants & Contracts	297,320	48,005		255,000	303,005	1.9%
Local Grants & Contracts	34,258	13,169		25,000	38,169	11.4%
Subtotal Government	845,897	455,256	0	415,175	870,430	2.9%
Student Fees						
Instructional, General and Tuition	676,362	725,913			725,913	7.3%
Other	38,685	50,314	7,000		57,314	48.2%
Subtotal Student Fees	715,047	776,227	7,000	0	783,227	9.5%
Other Resources						
Health System (1)	1,699,482		1,831,416		1,831,416	7.8%
Auxiliary Sales & Services	305,310		332,898		332,898	9.0%
OSU - Physicians	272,569		322,241		322,241	18.2%
Departmental Sales & Services	81,000		87,000		87,000	7.4%
Private Grants & Contracts	336,323	17,666		350,000	367,666	9.3%
Endowment Income (2)	19,648	3,425		24,000	27,425	39.6%
Investment Income	13,660	10,604	2,000		12,604	-7.7%
Other	20,940	10,825	11,100		21,925	4.7%
Subtotal Other	2,748,932	42,520	2,586,655	374,000	3,003,175	9.2%
Total Resources	4,309,876	1,274,003	2,593,655	789,175	4,656,832	8.1%

EXPENDITURES

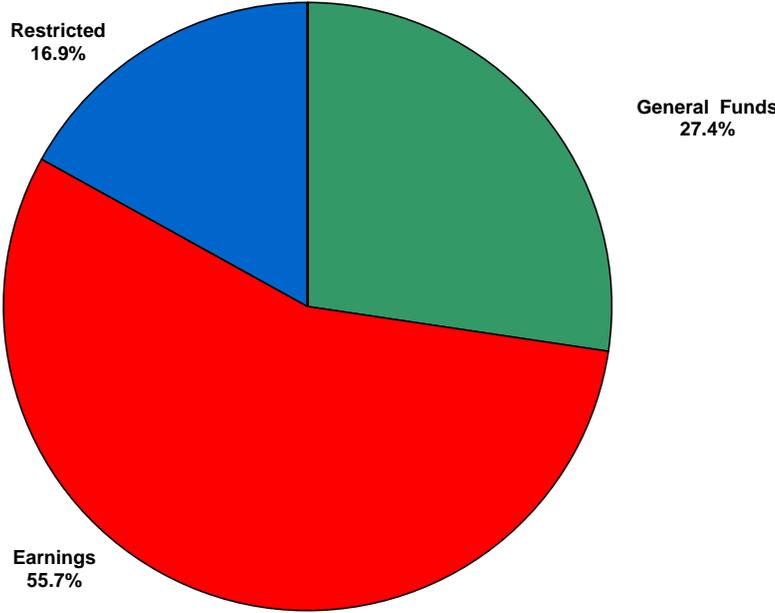
Instruction & General						
Instruction & Departmental Research	740,627	595,037	48,787	200,089	843,913	13.9%
Academic Support	160,326	155,975	9,928	11,959	177,863	10.9%
Student Services	83,966	77,597	13,863	2,990	94,450	12.5%
Institutional Support	140,221	109,135	10,059	41,858	161,052	14.9%
Plant, Operations & Maintenance	110,628	108,724	3,812	2,990	115,526	4.4%
Subtotal Instruction & General	1,235,768	1,046,469	86,449	259,886	1,392,804	12.7%
Separately Budgeted Research						
Public Service	391,529	55,984	7,198	318,918	382,100	-2.4%
Scholarships & Fellowships	141,888	24,468	12,905	101,655	139,028	-2.0%
Auxiliaries	209,582	140,937	548	83,716	225,201	7.5%
Health System (1)	324,786	6,145	327,505	20,000	353,650	8.9%
OSU - Physicians	1,650,244	0	1,777,041	5,000	1,782,041	8.0%
	266,121	0	313,145	0	313,145	17.7%
Total Expenditures	4,219,918	1,274,003	2,524,791	789,175	4,587,969	8.7%

(1) Health System budget includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

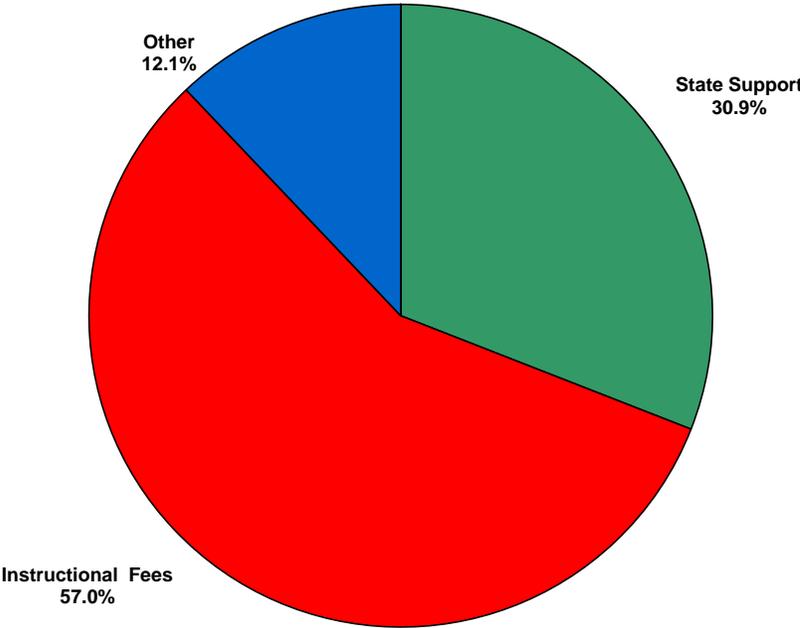
(2) Restricted Endowment reflects reclassification of some revenue to Private Grants & Contracts.

**BUDGETED RESOURCES
Columbus Campus - FY 2011**

RESOURCES BY FUND



GENERAL FUNDS BY SOURCE



**Detailed Breakout of FY 2011 Final Funding
Recommendations by Budget Category - Columbus Campus**

Category	Description	Continuing	One-Time
Academic	Semester Conversion	-	4,000,000
	Strategic Planning	400,000	
	TIE Central Funding (V of V)	1,000,000	7,500,000
	Library Acquisitions	1,000,000	
	Enrollment Services Staff and Operations	250,000	
	Total Academic		2,650,000
Facilities	Physical Planning Office	400,000	-
	Sustainability		1,000,000
	Elevator Inspections I - POM	700,000	-
	Elevator Inspections II - POM	200,000	-
	Chilled Water Staffing - POM	260,000	-
	Child Care Center (Renovation only)	-	500,000
	Classroom Readiness	250,000	500,000
	Total Facilities	1,810,000	2,000,000
Research	Commercialization		2,000,000
	Research Support	407,000	
	Cancer Match	320,000	
	CTSA (III of V)		104,000
	Total Research	727,000	2,104,000
Safety and Security	Ohio Union Security	230,000	-
	Med Center Police Augmentation	205,000	-
	Buckeye Alert	90,000	-
	Alarm Center	75,000	-
	Total Safety and Security	600,000	-
Systems	Financial Modeling	20,000	200,000
	SIS Assessment		7,500,000
	E-mail Conversion	300,000	500,000
	OSU Pro	100,000	200,000
	Identity Management	180,000	1,850,000
	Carmen Upgrades	250,000	200,000
	Total Systems	850,000	10,450,000
Other	Alumni Association Support		475,000
	Alumni Association POM Adjustment	40,000	
	Alumni Association Classification Alignment	200,000	
	Alumni Association - VP Salary Adjustment	85,800	
	Presidential Support		1,750,000
	Expand Washinton Office	130,000	
	Roads Scholar Tour	30,000	
	Continuing Education	-	200,000
	Business Continuity	115,000	
	MBE/EDGE		100,000
	Development Campaign Planning	-	500,000
	Development Assessment	800,000	
	Office of Development Budget Stabilization	500,000	
	Legal Services - Senior VP Adjustment	140,000	-
	University Communications - Gateway Move	98,000	500,000
	Campus Partners Operating		650,000
	Campus Partners Capital		1,500,000
	Culture Change		1,500,000
	Leadership Programs	213,000	90,000
	Total Other	2,351,800	7,265,000
Total		8,988,800	33,319,000

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
LIMA CAMPUS BY FUND
(IN THOUSANDS)**

2009-10 Revised Budget	2010-2011				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	4,590	4,324			4,324	-5.8%
Appropriations	70	0		70	70	0.0%
Ohio Grants & Contracts	0	0			0	
Subtotal State Support	4,660	4,324	0	70	4,394	-5.7%
Federal Grants & Contracts	1,700			1,925	1,925	13.2%
Local Grants & Contracts	0				0	
Subtotal Government	6,360	4,324	0	1,995	6,319	-0.7%
Student Fees						
Instructional, General and Tuition	8,044	8,955			8,955	11.3%
Other	208	214			214	2.9%
Subtotal Student Fees	8,252	9,169	0	0	9,169	11.1%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	0				0	
OSU - Physicians	0				0	
Departmental Sales & Services	0				0	
Private Grants & Contracts	0				0	
Endowment Income	0				0	
Investment Income	60	21			21	-65.0%
Other	1,018	554	420		974	-4.3%
Subtotal Other	1,078	575	420	0	995	-7.7%
Total Resources	15,690	14,068	420	1,995	16,483	5.1%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	8,015	7,995	383	70	8,448	5.4%
Academic Support	1,821	1,780		25	1,805	-0.9%
Student Services	1,819	1,825		10	1,835	0.9%
Institutional Support	1,409	1,473		15	1,488	5.6%
Plant, Operations & Maintenance	907	986		5	991	9.3%
Subtotal Instruction & General	13,971	14,059	383	125	14,567	4.3%
Separately Budgeted Research	100			50	50	-50.0%
Public Service	25			20	20	-20.0%
Scholarships & Fellowships	1,510			1,800	1,800	19.2%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	15,606	14,059	383	1,995	16,437	5.3%

ASSUMPTIONS

Reflects tuition increase as permitted by statute
Enrollment FTE projected to increase by 2.0%
Faculty and staff compensation pool of 2.0%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MANSFIELD CAMPUS BY FUND
(IN THOUSANDS)**

2009-10 Revised Budget	2010-2011				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	4,989	4,754			4,754	-4.7%
Appropriations	644			644	644	0.0%
Ohio Grants & Contracts	0			0	0	
Subtotal State Support	5,633	4,754	0	644	5,398	-4.2%
Federal Grants & Contracts	1,586			2,000	2,000	26.1%
Local Grants & Contracts	0				0	
Subtotal Government	7,219	4,754	0	2,644	7,398	2.5%
Student Fees						
Instructional, General and Tuition	8,100	9,253			9,253	14.2%
Other	150	150			150	0.0%
Subtotal Student Fees	8,250	9,403	0	0	9,403	14.0%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	0				0	
OSU - Physicians	0				0	
Departmental Sales & Services (1)	0				0	
Private Grants & Contracts	0				0	
Endowment Income	0				0	
Investment Income	258	60			60	-76.7%
Other	1,893	1,904			1,904	0.6%
Subtotal Other	2,151	1,964	0	0	1,964	-8.7%
Total Resources	17,620	16,121	0	2,644	18,765	6.5%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	6,189	6,227		175	6,402	3.4%
Academic Support	1,524	1,498		20	1,518	-0.4%
Student Services	2,864	2,850		50	2,900	1.3%
Institutional Support	2,491	2,851		20	2,871	15.3%
Plant, Operations & Maintenance	2,025	2,104		15	2,119	4.6%
Subtotal Instruction & General	15,093	15,530	0	280	15,810	4.8%
Separately Budgeted Research	100			100	100	0.0%
Public Service	50			50	50	0.0%
Scholarships & Fellowships	2,230	580		2,214	2,794	25.3%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	17,473	16,110	0	2,644	18,754	7.3%

ASSUMPTIONS

Reflects tuition increase as permitted by statute
Enrollment FTE projected to decrease by 2.0%
Faculty and staff compensation pool of 2.0%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
MARION CAMPUS BY FUND
(IN THOUSANDS)**

2009-10 Revised Budget	2010-2011				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	5,308	5,203			5,203	-2.0%
Appropriations	128	0		128	128	0.0%
Ohio Grants & Contracts	0	0		0	0	
Subtotal State Support	5,436	5,203	0	128	5,331	-1.9%
Federal Grants & Contracts	2,900			3,500	3,500	20.7%
Local Grants & Contracts	0				0	
Subtotal Government	8,336	5,203	0	3,628	8,831	5.9%
Student Fees						
Instructional, General and Tuition	9,634	10,426			10,426	8.2%
Other	165	318			318	92.7%
Subtotal Student Fees	9,799	10,744	0	0	10,744	9.6%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	0				0	-100.0%
OSU - Physicians	0				0	
Departmental Sales & Services (1)	570	795	120		915	60.5%
Private Grants & Contracts	0				0	
Endowment Income	0				0	
Investment Income	250	200			200	-20.0%
Other	0				0	
Subtotal Other	820	995	120	0	1,115	36.0%
Total Resources	18,955	16,942	120	3,628	20,690	9.2%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	7,276	8,505	20	125	8,650	18.9%
Academic Support	3,233	2,735	100	30	2,865	-11.4%
Student Services	1,196	1,049		30	1,079	-9.8%
Institutional Support	2,035	1,752		125	1,877	-7.8%
Plant, Operations & Maintenance	2,165	2,202			2,202	1.7%
Subtotal Instruction & General	15,905	16,243	120	310	16,673	4.8%
Separately Budgeted Research						
Public Service	595	96		500	596	0.2%
Scholarships & Fellowships	2,418			2,818	2,818	16.5%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	18,918	16,339	120	3,628	20,087	6.2%

ASSUMPTIONS

Reflects tuition increase as permitted by statute
Enrollment FTE projected to increase by 1.5%
Faculty and staff compensation pool of 2.0%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
NEWARK CAMPUS BY FUND
(IN THOUSANDS)**

2009-10 Revised Budget	2010-2011				Percent Change
	General	Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	7,655	7,273			7,273	-5.0%
Appropriations	0			0	0	
Ohio Grants & Contracts	0	0		0	0	
Subtotal State Support	7,655	7,273	0	0	7,273	-5.0%
Federal Grants & Contracts	2,500			3,500	3,500	40.0%
Local Grants & Contracts	0				0	
Subtotal Government	10,155	7,273	0	3,500	10,773	6.1%
Student Fees						
Instructional, General and Tuition	13,024	15,203			15,203	16.7%
Other	375	420			420	12.0%
Subtotal Student Fees	13,399	15,623	0	0	15,623	16.6%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	109		119		119	9.2%
OSU - Physicians	0				0	-100.0%
Departmental Sales & Services	41		43		43	4.9%
Private Grants & Contracts	25				0	-100.0%
Endowment Income	0				0	
Investment Income	210	140			140	-33.3%
Other	366	354			354	-3.3%
Subtotal Other	751	494	162	0	656	-12.6%
Total Resources	24,305	23,390	162	3,500	27,052	11.3%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	11,532	12,744		75	12,819	11.2%
Academic Support	2,050	2,142			2,142	4.5%
Student Services	2,844	3,108			3,108	9.3%
Institutional Support	3,162	3,250		70	3,320	5.0%
Plant, Operations & Maintenance	2,212	2,172			2,172	-1.8%
Subtotal Instruction & General	21,800	23,416	0	145	23,561	8.1%
Separately Budgeted Research	90			100	100	11.1%
Public Service	86		51	40	91	5.8%
Scholarships & Fellowships	2,250			3,215	3,215	42.9%
Auxiliaries	78		85		85	9.0%
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	24,304	23,416	136	3,500	27,052	11.3%

ASSUMPTIONS

Reflects tuition increase as permitted by statute
Enrollment FTE projected to increase by 9.8%
Faculty and staff compensation pool of 2.0%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
AGRICULTURAL TECHNICAL INSTITUTE BY FUND
(IN THOUSANDS)**

2009-10 Revised Budget	2010-2011				Percent Change
	General	(1) Earnings	Restricted	Total Budget	

RESOURCES

Government Support						
State Share of Instruction	4,782	4,557			4,557	-4.7%
Appropriations	0	0		0	0	
Ohio Grants & Contracts	100	0		0	0	-100.0%
Subtotal State Support	4,882	4,557	0	0	4,557	-6.7%
Federal Grants & Contracts	1,956			2,180	2,180	11.5%
Local Grants & Contracts	0				0	
Subtotal Government	6,838	4,557	0	2,180	6,737	-1.5%
Student Fees						
Instructional, General and Tuition	4,261	4,777			4,777	12.1%
Other	2	1			1	-50.0%
Subtotal Student Fees	4,263	4,778	0	0	4,778	12.1%
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	0				0	
OSU - Physicians	0				0	
Departmental Sales & Services	2,210		2,041		2,041	-7.6%
Private Grants & Contracts	0				0	
Endowment Income	75		24		24	-68.0%
Investment Income	58	20	2		22	-62.1%
Other	331	235	84		319	-3.6%
Subtotal Other	2,674	255	2,151	0	2,406	-10.0%
Total Resources	13,775	9,590	2,151	2,180	13,921	1.1%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	5,830	4,812	1,078	75	5,965	2.3%
Academic Support	953	893		25	918	-3.7%
Student Services	977	940		5	945	-3.3%
Institutional Support	1,419	1,408	1	50	1,459	2.8%
Plant, Operations & Maintenance	1,362	1,368	18	1	1,387	1.8%
Subtotal Instruction & General	10,541	9,421	1,097	156	10,674	1.3%
Separately Budgeted Research	1,000			1,050	1,050	5.0%
Public Service	1,517		1,036		1,036	-31.7%
Scholarships & Fellowships	902	100		974	1,074	19.1%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	13,960	9,521	2,133	2,180	13,834	-0.9%

(1) Shisler Center is excluded from earnings (center now under OARDC)

ASSUMPTIONS

Reflects tuition increase as permitted by statute
Enrollment FTE projected to increase by 4.0%
Faculty and staff compensation pool of 2.0%

**DETAIL OF BUDGETED RESOURCES AND EXPENDITURES
OHIO AGRICULTURAL AND RESEARCH DEVELOPMENT CENTER BY FUND
(IN THOUSANDS)**

2009-10 Revised Budget	2010-2011			Total Budget	Percent Change
	General	Earnings	Restricted		

RESOURCES

Government Support						
State Share of Instruction	0				0	
Appropriations	34,000			34,000	34,000	0.0%
Ohio Grants & Contracts	100			100	100	0.0%
Subtotal State Support	34,100	0	0	34,100	34,100	0.0%
Federal Grants & Contracts	18,000			22,000	22,000	22.2%
Local Grants & Contracts	200			200	200	0.0%
Subtotal Government	52,300	0	0	56,300	56,300	7.6%
Student Fees						
Instructional, General and Tuition	0				0	
Other	0				0	
Subtotal Student Fees	0	0	0	0	0	
Other Resources						
Health System	0				0	
Auxiliary Sales & Services	1,400		3,000		3,000	114.3%
OSU - Physicians	0				0	
Departmental Sales & Services	0				0	
Private Grants & Contracts	1,800			1,700	1,700	-5.6%
Endowment Income	600			600	600	0.0%
Investment Income	0				0	
Other	3,030				0	-100.0%
Subtotal Other	6,830	0	3,000	2,300	5,300	-22.4%
Total Resources	59,130	0	3,000	58,600	61,600	4.2%

EXPENDITURES

Instruction & General						
Instruction & Departmental Research	1,200			1,200	1,200	0.0%
Academic Support	600			500	500	-16.7%
Student Services	0				0	
Institutional Support	4,000			5,000	5,000	25.0%
Plant, Operations & Maintenance	5,500			5,000	5,000	-9.1%
Subtotal Instruction & General	11,300	0	0	11,700	11,700	3.5%
Separately Budgeted Research	46,100		3,000	45,600	48,600	5.4%
Public Service	1,000			1,000	1,000	0.0%
Scholarships & Fellowships	150			300	300	100.0%
Auxiliaries	0				0	
Health System	0				0	
OSU - Physicians	0				0	
Total Expenditures	58,550	0	3,000	58,600	61,600	5.2%

TABLE OF CONTENTS

III. GOVERNMENT SUPPORT

Summary of State Support - Columbus Campus	III. 1
Summary of State Support - Extended Campuses	III. 2

**SUMMARY OF STATE SUPPORT
COLUMBUS CAMPUS
(IN THOUSANDS)**

	2009-10 Revised Budget	2010-2011		Dollar Change	Percent Change
		General Funds	Restrct'd		
CORE FUNDING					
Instructional Funding(1)	390,408	388,474		388,474	(1,935) -0.5%
Mission-Based Core Funding:					
Research Incentive (1)	3,520		2,000	2,000	(1,520) -43.2%
Choose Ohio First Scholarship (2)	672		700	700	28 4.2%
Subtotal Core Funding	394,600	388,474	2,700	391,174	(3,427) -0.9%
APPROPRIATIONS					
OSU-Specific Line Items:					
Cooperative Extension	23,519		22,468	22,468	(1,051) -4.5%
Clinical Teaching	11,375		11,375	11,375	0 0.0%
Sea Grants	300		300	300	0 0.0%
Dental/Veterinary Medicine	902		902	902	0 0.0%
Supercomputer	3,719		3,719	3,719	0 0.0%
OARNET	3,254		3,254	3,254	0 0.0%
Ohio Learning Network	2,723		2,723	2,723	0 0.0%
OSU Glenn Institute	278	278		278	0 0.0%
Subtotal OSU-Specific Line Items	46,070	278	44,741	45,019	(1,051) -2.3%
General Line Items					
Library Book Depository	470		420	420	(50) -10.6%
Student Support Services (3)	170	0		0	(170) -100.0%
Capital Component	1,237		1,237	1,237	0 0.0%
Medical Items:					
Family Practice	566		566	566	0 0.0%
Primary Care	275		275	275	0 0.0%
Geriatric Medicine	88		88	88	0 0.0%
Area Health Education Center	148		148	148	0 0.0%
Subtotal General Line Items	2,954	0	2,734	2,734	(220) -7.4%
Total Appropriations	49,024	278	47,475	47,753	(1,271) -2.6%
OHIO GRANTS & CONTRACTS					
	70,695	5,330	85,000	90,330	19,635 27.8%
TOTAL STATE SUPPORT					
	514,319	394,082	135,175	529,256	14,937 2.9%

- (1) Research Incentive is primarily funded through Third Frontier bonds administered by the Ohio Department of Development. Because of changes in the funding source it is possible that Research Incentive funding will not be realized until FY 2012.
(2) Formerly the Ohio Innovation Partnership.
(3) Student Support Services funded via a grant process through the Ohio Rehabilitation Services Commission.

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

2009-10 Total Budget	2010-2011		Total Budget	Dollar Change	Percent Change
	General Funds	Restrct'd			

LIMA CAMPUS

State Share of Instruction
State Appropriations
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

 Total Lima Campus

4,590	4,324		4,324	(267)	-5.8%
70		70	70	0	0.0%
70	0	70	70	0	0.0%
0	0	0	0	0	NA
4,660	4,324	70	4,394	(267)	-5.7%

MANSFIELD CAMPUS

State Share of Instruction
State Appropriations
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

 Total Mansfield Campus

4,989	4,754		4,754	(235)	-4.7%
644		644	644	0	0.0%
644	0	644	644	0	0.0%
0		0	0	0	NA
5,633	4,754	644	5,398	(235)	-4.2%

MARION CAMPUS

State Share of Instruction
State Appropriations
 Capital Component
 Subtotal Appropriations

State Grants & Contracts

 Total Marion Campus

5,308	5,203		5,203	(104)	-2.0%
128		128	128	0	0.0%
128	0	128	128	0	0.0%
0		0	0	0	NA
5,436	5,203	128	5,331	(104)	-1.9%

**SUMMARY OF STATE SUPPORT
EXTENDED CAMPUSES
(IN THOUSANDS)**

	2009-10	2010-2011		Dollar Change	Percent Change
	Total Budget	General Funds	Restrct'd		
<u>NEWARK CAMPUS</u>					
State Share of Instruction	7,655	7,273		7,273	(382) -5.0%
State Appropriations					
Capital Component	0	0	0	0	0
Subtotal Appropriations	0	0	0	0	0 NA
State Grants & Contracts	0	0	0	0	0 NA
Total Newark Campus	7,655	7,273	0	7,273	(382) -5.0%
<u>AGRICULTURAL TECH INSTITUTE</u>					
State Share of Instruction	4,782	4,557		4,557	(225) -4.7%
State Appropriations					
Capital Component	0	0	0	0	0 NA
Subtotal Appropriations	0	0	0	0	0 NA
State Grants & Contracts	100	0	0	0	(100) -100.0%
Total ATI	4,882	4,557	0	4,557	(325) -6.7%
<u>OARDC</u>					
Appropriations	34,000	34,000		34,000	0 0.0%
State Grants & Contracts	100	100		100	0 0.0%
Total OARDC	34,100	0	34,100	34,100	0 0.0%
<u>TOTAL EXTENDED CAMPUSES</u>					
State Share of Instruction	27,324	26,111	0	26,111	(1,213) -4.4%
Appropriations	34,842	0	34,842	34,842	0 0.0%
State Grants & Contracts	200	0	100	100	(100) -50.0%
Total Extended Campuses	62,366	26,111	34,942	61,053	(1,313) -2.1%

TABLE OF CONTENTS

IV. STUDENT FEES

Summary of Student Fee Income - Columbus Campus	IV. 1
Student Fee Schedules - Quarterly/Semester Fees Per Hour	IV. 2
Annual Fee History - Columbus Campus Resident Fees	IV. 15
Summary of Typical Student Fees - Columbus Campus	IV. 16
Detail of Selected Rates	IV. 17
Summary of Resident Student Fees - FY 2010 & 2011 Big Ten Public Institutions	IV. 19

SUMMARY OF STUDENT FEE INCOME COLUMBUS CAMPUS

(IN THOUSANDS)

FY 2010 Revised Budget	FY 2011 Budget	Dollar Change	Percent Change
------------------------------	-------------------	------------------	-------------------

INSTRUCTIONAL FEES

Instructional Fees
General Fees
Non-Resident Surcharge

Subtotal Instructional Fees

OTHER FEES

Student Activity Fee
Application Fees
Acceptance Fees
Recreation Fee
(1) Student Union Facility Fee
Technology Fees
Program Fees
Flight Instruction
Medical Instrument Fees
Other

Subtotal Other Fees

TOTAL STUDENT FEE INCOME

514,340	550,659	36,320	7.1%
20,291	20,478	187	0.9%
141,731	154,776	13,045	9.2%
676,362	725,913	49,552	7.3%
2,353	4,030	1,677	71.3%
2,065	2,065	0	0.0%
1,075	1,075	0	0.0%
12,812	13,159	347	2.7%
1,222	7,906	6,684	547.0%
7,161	8,249	1,088	15.2%
6,285	8,100	1,815	28.9%
900	925	25	2.8%
2,956	3,032	76	2.6%
1,856	1,773	(83)	-4.5%
38,685	50,314	11,712	30.3%
715,047	776,227	61,264	8.6%

(1) Student union facility fee was implemented Spring 2010 at \$27 per quarter, increased to \$51 Autumn 2010.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Undergraduate (1)</u>										
Credit Hours	Instrn'l Fees	General Fees		Student			Non-Resident Total	Non-Resident Tuition	Non-Resident Total	
		Basic	Student Activity	Union Facility	Rec Fees	COTA				
						(2)	(3)			
1	237.25	10.50	25	4.25			9	286.00	394.00	680.00
2	474.50	21.00	25	8.50			0	529.00	788.00	1,317.00
3	711.75	31.50	25	12.75			0	781.00	1,182.00	1,963.00
4	949.00	42.00	25	17.00	82		9	1,124.00	1,576.00	2,700.00
5	1,186.25	52.50	25	21.25	82		9	1,376.00	1,970.00	3,346.00
6	1,423.50	63.00	25	25.50	82		9	1,628.00	2,364.00	3,992.00
7	1,660.75	73.50	25	29.75	82		9	1,880.00	2,758.00	4,638.00
8	1,898.00	84.00	25	34.00	82		9	2,132.00	3,152.00	5,284.00
9	2,135.25	94.50	25	38.25	82		9	2,384.00	3,546.00	5,930.00
10	2,372.50	105.00	25	42.50	82		9	2,636.00	3,940.00	6,576.00
11	2,609.75	115.50	25	46.75	82		9	2,888.00	4,334.00	7,222.00
12+	2,847.00	126.00	25	51.00	82		9	3,140.00	4,728.00	7,868.00

(1) See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Masters & PhD (1)									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	347.50	12.50	25	5			9 399.00	531.00	930.00
2	695.00	25.00	25	10			9 764.00	1,062.00	1,826.00
3	1,042.50	37.50	25	15			9 1,129.00	1,593.00	2,722.00
4	1,390.00	50.00	25	20	82		9 1,576.00	2,124.00	3,700.00
5	1,737.50	62.50	25	25	82		9 1,941.00	2,655.00	4,596.00
6	2,085.00	75.00	25	30	82		9 2,306.00	3,186.00	5,492.00
7	2,432.50	87.50	25	35	82		9 2,671.00	3,717.00	6,388.00
8	2,780.00	100.00	25	40	82		9 3,036.00	4,248.00	7,284.00
9	3,127.50	112.50	25	45	82		9 3,401.00	4,779.00	8,180.00
10+	3,475.00	125.00	25	50	82		9 3,766.00	5,310.00	9,076.00

MLHR (4)									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	374.00	12.50	25	5			9 425.50	531.00	956.50
2	695.00	25.00	25	10			9 764.00	1,062.00	1,826.00
3	1,042.50	37.50	25	15			9 1,129.00	1,593.00	2,722.00
4	1,390.00	50.00	25	20	82		9 1,576.00	2,124.00	3,700.00
5	1,737.50	62.50	25	25	82		9 1,941.00	2,655.00	4,596.00
6	2,085.00	75.00	25	30	82		9 2,306.00	3,186.00	5,492.00
7	2,432.50	87.50	25	35	82		9 2,671.00	3,717.00	6,388.00
8	2,780.00	100.00	25	40	82		9 3,036.00	4,248.00	7,284.00
9	3,127.50	112.50	25	45	82		9 3,401.00	4,779.00	8,180.00
10+ S	3,740.00	125.00	25	50	82		9 4,031.00	5,310.00	9,341.00

(1) See Detail of Selected Rates for clinic, technology, and program fees charged by certain programs.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>MBA/MBLE (1)</u>										
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total	
						(2)	(3)			
1	800.00	12.50	25	5			9	851.50	531.00	1,382.50
2	1,600.00	25.00	25	10			9	1,669.00	1,062.00	2,731.00
3	2,400.00	37.50	25	15			9	2,486.50	1,593.00	4,079.50
4	3,200.00	50.00	25	20	82		9	3,386.00	2,124.00	5,510.00
5	4,000.00	62.50	25	25	82		9	4,203.50	2,655.00	6,858.50
6	4,800.00	75.00	25	30	82		9	5,021.00	3,186.00	8,207.00
7	5,600.00	87.50	25	35	82		9	5,838.50	3,717.00	9,555.50
8	6,400.00	100.00	25	40	82		9	6,656.00	4,248.00	10,904.00
9	7,200.00	112.50	25	45	82		9	7,473.50	4,779.00	12,252.50
10+	8,000.00	125.00	25	50	82		9	8,291.00	5,310.00	13,601.00

<u>WP-MBA (1)</u>										
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total	
						(2)	(3)			
1	762.00	12.50	25	5			9	813.50	531.00	1,344.50
2	1,524.00	25.00	25	10			9	1,593.00	1,062.00	2,655.00
3	2,286.00	37.50	25	15			9	2,372.50	1,593.00	3,965.50
4	3,048.00	50.00	25	20	82		9	3,234.00	2,124.00	5,358.00
5	3,810.00	62.50	25	25	82		9	4,013.50	2,655.00	6,668.50
6	4,572.00	75.00	25	30	82		9	4,793.00	3,186.00	7,979.00
7	5,334.00	87.50	25	35	82		9	5,572.50	3,717.00	9,289.50
8	6,096.00	100.00	25	40	82		9	6,352.00	4,248.00	10,600.00
9	6,858.00	112.50	25	45	82		9	7,131.50	4,779.00	11,910.50
10+	7,620.00	125.00	25	50	82		9	7,911.00	5,310.00	13,221.00

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

EMBA (1)									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	1,402.50	12.50	25	5			9	1,454.00	1,454.00
2	2,805.00	25.00	25	10			9	2,874.00	2,874.00
3	4,207.50	37.50	25	15			9	4,294.00	4,294.00
5	7,012.50	62.50	25	25	82		9	7,216.00	7,216.00
6	8,415.00	75.00	25	30	82		9	8,636.00	8,636.00
7	9,817.50	87.50	25	35	82		9	10,056.00	10,056.00
8	11,220.00	100.00	25	40	82		9	11,476.00	11,476.00
9	12,622.50	112.50	25	45	82		9	12,896.00	12,896.00
10+	14,025.00	125.00	25	50	82		9	14,316.00	14,316.00

Master of Accounting (1)									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	870.50	12.50	25	5			9	922.00	1,453.00
2	1,741.00	25.00	25	10			9	1,810.00	2,872.00
3	2,611.50	37.50	25	15			9	2,698.00	4,291.00
4	3,482.00	50.00	25	20	82		9	3,668.00	5,792.00
5	4,352.50	62.50	25	25	82		9	4,556.00	7,211.00
6	5,223.00	75.00	25	30	82		9	5,444.00	8,630.00
7	6,093.50	87.50	25	35	82		9	6,332.00	10,049.00
8	6,964.00	100.00	25	40	82		9	7,220.00	11,468.00
9	7,834.50	112.50	25	45	82		9	8,108.00	12,887.00
10+	8,705.00	125.00	25	50	82		9	8,996.00	14,306.00

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Master of Business Operational Excellence (1)									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	920.50	12.50	25	5			9	972.00	972.00
2	1,841.00	25.00	25	10			9	1,910.00	1,910.00
3	2,761.50	37.50	25	15			9	2,848.00	2,848.00
4	3,682.00	50.00	25	20	82		9	3,868.00	3,868.00
5	4,602.50	62.50	25	25	82		9	4,806.00	4,806.00
6	5,523.00	75.00	25	30	82		9	5,744.00	5,744.00
7	6,443.50	87.50	25	35	82		9	6,682.00	6,682.00
8	7,364.00	100.00	25	40	82		9	7,620.00	7,620.00
9	8,284.50	112.50	25	45	82		9	8,558.00	8,558.00
10+	9,205.00	125.00	25	50	82		9	9,496.00	9,496.00

AuD/MSLP									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	357.50	12.50	25	5			9	409.00	940.00
2	715.00	25.00	25	10			9	784.00	1,846.00
3	1,072.50	37.50	25	15			9	1,159.00	2,752.00
4	1,430.00	50.00	25	20	82		9	1,616.00	3,740.00
5	1,787.50	62.50	25	25	82		9	1,991.00	4,646.00
6	2,145.00	75.00	25	30	82		9	2,366.00	5,552.00
7	2,502.50	87.50	25	35	82		9	2,741.00	6,458.00
8	2,860.00	100.00	25	40	82		9	3,116.00	7,364.00
9	3,217.50	112.50	25	45	82		9	3,491.00	8,270.00
10+	3,575.00	125.00	25	50	82		9	3,866.00	9,176.00

(1) Students in this program also pay a \$174 learning technology fee prorated by credit hour.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Health Administration</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(1)	(2)		
1	412.00	12.50	25	5		9	463.50	531.00	994.50
2	824.00	25.00	25	10		9	893.00	1,062.00	1,955.00
3	1,236.00	37.50	25	15		9	1,322.50	1,593.00	2,915.50
4	1,648.00	50.00	25	20	82	9	1,834.00	2,124.00	3,958.00
5	2,060.00	62.50	25	25	82	9	2,263.50	2,655.00	4,918.50
6	2,472.00	75.00	25	30	82	9	2,693.00	3,186.00	5,879.00
7	2,884.00	87.50	25	35	82	9	3,122.50	3,717.00	6,839.50
8	3,296.00	100.00	25	40	82	9	3,552.00	4,248.00	7,800.00
9	3,708.00	112.50	25	45	82	9	3,981.50	4,779.00	8,760.50
10+	4,120.00	125.00	25	50	82	9	4,411.00	5,310.00	9,721.00

<u>Public Health MPH</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(1)	(2)		
1	365.00	12.50	25	5		9	416.50	531.00	947.50
2	730.00	25.00	25	10		9	799.00	1,062.00	1,861.00
3	1,095.00	37.50	25	15		9	1,181.50	1,593.00	2,774.50
4	1,460.00	50.00	25	20	82	9	1,646.00	2,124.00	3,770.00
5	1,825.00	62.50	25	25	82	9	2,028.50	2,655.00	4,683.50
6	2,190.00	75.00	25	30	82	9	2,411.00	3,186.00	5,597.00
7	2,555.00	87.50	25	35	82	9	2,793.50	3,717.00	6,510.50
8	2,920.00	100.00	25	40	82	9	3,176.00	4,248.00	7,424.00
9	3,285.00	112.50	25	45	82	9	3,558.50	4,779.00	8,337.50
10+	3,650.00	125.00	25	50	82	9	3,941.00	5,310.00	9,251.00

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

Public Health PEP									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(1)	(2)		
1	365.00	12.50	25	5			9 416.50	531.00	947.50
2	730.00	25.00	25	10			9 799.00	1,062.00	1,861.00
3	1,095.00	37.50	25	15			9 1,181.50	1,593.00	2,774.50
4	1,460.00	50.00	25	20	82		9 1,646.00	2,124.00	3,770.00
5	1,825.00	62.50	25	25	82		9 2,028.50	2,655.00	4,683.50
6	2,190.00	75.00	25	30	82		9 2,411.00	3,186.00	5,597.00
7	2,555.00	87.50	25	35	82		9 2,793.50	3,717.00	6,510.50
8	2,920.00	100.00	25	40	82		9 3,176.00	4,248.00	7,424.00
9	3,285.00	112.50	25	45	82		9 3,558.50	4,779.00	8,337.50
10+	3,650.00	125.00	25	50	82		9 3,941.00	5,310.00	9,251.00

Master/Doctor of Physical Therapy									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(1)	(2)		
1	391.50	12.50	25	5			9 443.00	531.00	974.00
2	783.00	25.00	25	10			9 852.00	1,062.00	1,914.00
3	1,174.50	37.50	25	15			9 1,261.00	1,593.00	2,854.00
4	1,566.00	50.00	25	20	82		9 1,752.00	2,124.00	3,876.00
5	1,957.50	62.50	25	25	82		9 2,161.00	2,655.00	4,816.00
6	2,349.00	75.00	25	30	82		9 2,570.00	3,186.00	5,756.00
7	2,740.50	87.50	25	35	82		9 2,979.00	3,717.00	6,696.00
8	3,132.00	100.00	25	40	82		9 3,388.00	4,248.00	7,636.00
9	3,523.50	112.50	25	45	82		9 3,797.00	4,779.00	8,576.00
10+	3,915.00	125.00	25	50	82		9 4,206.00	5,310.00	9,516.00

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Master of Occupational Therapy</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)			
1	383.00	12.50	25	5		9	434.50	531.00	965.50
2	766.00	25.00	25	10		9	835.00	1,062.00	1,897.00
3	1,149.00	37.50	25	15		9	1,235.50	1,593.00	2,828.50
4	1,532.00	50.00	25	20	82	9	1,718.00	2,124.00	3,842.00
5	1,915.00	62.50	25	25	82	9	2,118.50	2,655.00	4,773.50
6	2,298.00	75.00	25	30	82	9	2,519.00	3,186.00	5,705.00
7	2,681.00	87.50	25	35	82	9	2,919.50	3,717.00	6,636.50
8	3,064.00	100.00	25	40	82	9	3,320.00	4,248.00	7,568.00
9	3,447.00	112.50	25	45	82	9	3,720.50	4,779.00	8,499.50
10+	3,830.00	125.00	25	50	82	9	4,121.00	5,310.00	9,431.00

<u>Master of Social Work (3)</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)			
1	360.50	12.50	25	5		9	412.00	531.00	943
2	721.00	25.00	25	10		9	790.00	1,062.00	1,852
3	1,081.50	37.50	25	15		9	1,168.00	1,593.00	2,761
4	1,442.00	50.00	25	20	82	9	1,628.00	2,124.00	3,752
5	1,802.50	62.50	25	25	82	9	2,006.00	2,655.00	4,661
6	2,163.00	75.00	25	30	82	9	2,384.00	3,186.00	5,570
7	2,523.50	87.50	25	35	82	9	2,762.00	3,717.00	6,479
8	2,884.00	100.00	25	40	82	9	3,140.00	4,248.00	7,388
9	3,244.50	112.50	25	45	82	9	3,518.00	4,779.00	8,297
10+	3,605.00	125.00	25	50	82	9	3,896.00	5,310.00	9,206.00

(1) The Recreation Fee is a flat fee for four or more credit hours.

2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(3) Students in this program may also pay a field practicum fee of \$63 per quarter.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Pharmacy</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)			
1	565.00	12.50	25	5		9	616.50	559.00	1,175.50
2	1,130.00	25.00	25	10		9	1,199.00	1,118.00	2,317.00
3	1,695.00	37.50	25	15		9	1,781.50	1,677.00	3,458.50
4	2,260.00	50.00	25	20	82	9	2,446.00	2,236.00	4,682.00
5	2,825.00	62.50	25	25	82	9	3,028.50	2,795.00	5,823.50
6	3,390.00	75.00	25	30	82	9	3,611.00	3,354.00	6,965.00
7	3,955.00	87.50	25	35	82	9	4,193.50	3,913.00	8,106.50
8	4,520.00	100.00	25	40	82	9	4,776.00	4,472.00	9,248.00
9	5,085.00	112.50	25	45	82	9	5,358.50	5,031.00	10,389.50
10+	5,650.00	125.00	25	50	82	9	5,941.00	5,590.00	11,531.00

<u>Medicine (3)</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)			
1	997.50	12.50	25	5		9	1,049.00	535.00	1,584.00
2	1,995.00	25.00	25	10		9	2,064.00	1,070.00	3,134.00
3	2,992.50	37.50	25	15		9	3,079.00	1,605.00	4,684.00
4	3,990.00	50.00	25	20	82	9	4,176.00	2,140.00	6,316.00
5	4,987.50	62.50	25	25	82	9	5,191.00	2,675.00	7,866.00
6	5,985.00	75.00	25	30	82	9	6,206.00	3,210.00	9,416.00
7	6,982.50	87.50	25	35	82	9	7,221.00	3,745.00	10,966.00
8	7,980.00	100.00	25	40	82	9	8,236.00	4,280.00	12,516.00
9	8,977.50	112.50	25	45	82	9	9,251.00	4,815.00	14,066.00
10+	9,975.00	125.00	25	50	82	9	10,266.00	5,350.00	15,616.00

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(3) Tier 1 and 2 Medicine students also pay a \$50 learning technology fee prorated by credit hour.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Optometry (1)</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	682.50	12.50	25	5			9 734.00	968.50	1,702.50
2	1,365.00	25.00	25	10			9 1,434.00	1,937.00	3,371.00
3	2,047.50	37.50	25	15			9 2,134.00	2,905.50	5,039.50
4	2,730.00	50.00	25	20	82		9 2,916.00	3,874.00	6,790.00
5	3,412.50	62.50	25	25	82		9 3,616.00	4,842.50	8,458.50
6	4,095.00	75.00	25	30	82		9 4,316.00	5,811.00	10,127.00
7	4,777.50	87.50	25	35	82		9 5,016.00	6,779.50	11,795.50
8	5,460.00	100.00	25	40	82		9 5,716.00	7,748.00	13,464.00
9	6,142.50	112.50	25	45	82		9 6,416.00	8,716.50	15,132.50
10+	6,825.00	125.00	25	50	82		9 7,116.00	9,685.00	16,801.00

<u>Dentistry (4)</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
						(2)	(3)		
1	938.00	12.50	25	5			9 989.50	1,079.00	2,068.50
2	1,876.00	25.00	25	10			9 1,945.00	2,158.00	4,103.00
3	2,814.00	37.50	25	15			9 2,900.50	3,237.00	6,137.50
4	3,752.00	50.00	25	20	82		9 3,938.00	4,316.00	8,254.00
5	4,690.00	62.50	25	25	82		9 4,893.50	5,395.00	10,288.50
6	5,628.00	75.00	25	30	82		9 5,849.00	6,474.00	12,323.00
7	6,566.00	87.50	25	35	82		9 6,804.50	7,553.00	14,357.50
8	7,504.00	100.00	25	40	82		9 7,760.00	8,632.00	16,392.00
9	8,442.00	112.50	25	45	82		9 8,715.50	9,711.00	18,426.50
10+	9,380.00	125.00	25	50	82		9 9,671.00	10,790.00	20,461.00

(1) Optometry students also pay a flat \$374 per quarter equipment fee.

(2) The Recreation Fee is a flat fee for four or more credit hours.

(3) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(4) Dentistry students also pay a flat \$984 per quarter equipment fee.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER
COLUMBUS CAMPUS**

<u>Vet Medicine</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)			
1	834.50	12.50	25	5		9	886.00	1,115.50	2,001.50
2	1,669.00	25.00	25	10		9	1,738.00	2,231.00	3,969.00
3	2,503.50	37.50	25	15		9	2,590.00	3,346.50	5,936.50
4	3,338.00	50.00	25	20	82	9	3,524.00	4,462.00	7,986.00
5	4,172.50	62.50	25	25	82	9	4,376.00	5,577.50	9,953.50
6	5,007.00	75.00	25	30	82	9	5,228.00	6,693.00	11,921.00
7	5,841.50	87.50	25	35	82	9	6,080.00	7,808.50	13,888.50
8	6,676.00	100.00	25	40	82	9	6,932.00	8,924.00	15,856.00
9	7,510.50	112.50	25	45	82	9	7,784.00	10,039.50	17,823.50
10+	8,345.00	125.00	25	50	82	9	8,636.00	11,155.00	19,791.00

<u>Law (Semester) (3)</u>									
Credit Hours	Instrn'l Fees	General Fees	Student Activity Fees	Student Union Facility	Rec Fees	COTA	Resident Total	Non-Resident Tuition	Non-Resident Total
					(1)	(2)			
1	1,179.50	19.00	37.50	7.50		13.50	1,257.00	747.50	2,004.50
2	2,359.00	38.00	37.50	10.00		13.50	2,458.00	1,495.00	3,953.00
3	3,538.50	57.00	37.50	15.00		13.50	3,661.50	2,242.50	5,904.00
4	4,718.00	76.00	37.50	20.00	123	13.50	4,988.00	2,990.00	7,978.00
5	5,897.50	95.00	37.50	25.00	123	13.50	6,191.50	3,737.50	9,929.00
6	7,077.00	114.00	37.50	30.00	123	13.50	7,395.00	4,485.00	11,880.00
7	8,256.50	133.00	37.50	35.00	123	13.50	8,598.50	5,232.50	13,831.00
8	9,436.00	152.00	37.50	40.00	123	13.50	9,802.00	5,980.00	15,782.00
9	10,615.50	171.00	37.50	45.00	123	13.50	11,005.50	6,727.50	17,733.00
10+	11,795.00	190.00	37.50	75.00	123	13.50	12,234.00	7,475.00	19,709.00

(1) The Recreation Fee is a flat fee for four or more credit hours.

(2) The COTA fee goes to the Central Ohio Transit Authority for student bus passes.

(3) Summer semester student activity fee for Law is \$25.

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Undergraduate - Lower Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	State Tuition Credit	Total After State Credit	Non-Resident Tuition	Non-Resident Total
1	179.00	6.50	185.50	(16.00)	169.50	394.00	563.50
2	358.00	13.00	371.00	(32.00)	339.00	788.00	1,127.00
3	537.00	19.50	556.50	(48.00)	508.50	1,182.00	1,690.50
4	716.00	26.00	742.00	(64.00)	678.00	1,576.00	2,254.00
5	895.00	32.50	927.50	(80.00)	847.50	1,970.00	2,817.50
6	1,074.00	39.00	1,113.00	(96.00)	1,017.00	2,364.00	3,381.00
7	1,253.00	45.50	1,298.50	(112.00)	1,186.50	2,758.00	3,944.50
8	1,432.00	52.00	1,484.00	(128.00)	1,356.00	3,152.00	4,508.00
9	1,611.00	58.50	1,669.50	(144.00)	1,525.50	3,546.00	5,071.50
10	1,790.00	65.00	1,855.00	(160.00)	1,695.00	3,940.00	5,635.00
11	1,969.00	71.50	2,040.50	(176.00)	1,864.50	4,334.00	6,198.50
12+	2,148.00	78.00	2,226.00	(192.00)	2,034.00	4,728.00	6,762.00

<u>Undergraduate - Upper Division</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	State Tuition Credit	Total After State Credit	Non-Resident Tuition	Non-Resident Total
1	179.00	6.50	185.50	0.00	185.50	394.00	579.50
2	358.00	13.00	371.00	0.00	371.00	788.00	1,159.00
3	537.00	19.50	556.50	0.00	556.50	1,182.00	1,738.50
4	716.00	26.00	742.00	0.00	742.00	1,576.00	2,318.00
5	895.00	32.50	927.50	0.00	927.50	1,970.00	2,897.50
6	1,074.00	39.00	1,113.00	0.00	1,113.00	2,364.00	3,477.00
7	1,253.00	45.50	1,298.50	0.00	1,298.50	2,758.00	4,056.50
8	1,432.00	52.00	1,484.00	0.00	1,484.00	3,152.00	4,636.00
9	1,611.00	58.50	1,669.50	0.00	1,669.50	3,546.00	5,215.50
10	1,790.00	65.00	1,855.00	0.00	1,855.00	3,940.00	5,795.00
11	1,969.00	71.50	2,040.50	0.00	2,040.50	4,334.00	6,374.50
12+	2,148.00	78.00	2,226.00	0.00	2,226.00	4,728.00	6,954.00

**2010-2011 STUDENT FEE SCHEDULE
FEES PER QUARTER**

LIMA, MANSFIELD, MARION AND NEWARK CAMPUSES

<u>Graduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	State Tuition Credit	Total After State Credit	Non-Resident Tuition	Non-Resident Total
1	345.50	8.00	353.50	0.00	353.50	531.00	884.50
2	691.00	16.00	707.00	0.00	707.00	1,062.00	1,769.00
3	1,036.50	24.00	1,060.50	0.00	1,060.50	1,593.00	2,653.50
4	1,382.00	32.00	1,414.00	0.00	1,414.00	2,124.00	3,538.00
5	1,727.50	40.00	1,767.50	0.00	1,767.50	2,655.00	4,422.50
6	2,073.00	48.00	2,121.00	0.00	2,121.00	3,186.00	5,307.00
7	2,418.50	56.00	2,474.50	0.00	2,474.50	3,717.00	6,191.50
8	2,764.00	64.00	2,828.00	0.00	2,828.00	4,248.00	7,076.00
9	3,109.50	72.00	3,181.50	0.00	3,181.50	4,779.00	7,960.50
10+	3,455.00	80.00	3,535.00	0.00	3,535.00	5,310.00	8,845.00

AGRICULTURAL TECHNICAL INSTITUTE

<u>Undergraduate</u>							
Credit Hours	Instrn'l Fees	General Fees	Resident Total	State Tuition Credit	Total After State Credit	Non-Resident Tuition	Non-Resident Total
1	178.50	6.50	185.00	(10.00)	175.00	394.00	569.00
2	357.00	13.00	370.00	(20.00)	350.00	788.00	1,138.00
3	535.50	19.50	555.00	(30.00)	525.00	1,182.00	1,707.00
4	714.00	26.00	740.00	(40.00)	700.00	1,576.00	2,276.00
5	892.50	32.50	925.00	(50.00)	875.00	1,970.00	2,845.00
6	1,071.00	39.00	1,110.00	(60.00)	1,050.00	2,364.00	3,414.00
7	1,249.50	45.50	1,295.00	(70.00)	1,225.00	2,758.00	3,983.00
8	1,428.00	52.00	1,480.00	(80.00)	1,400.00	3,152.00	4,552.00
9	1,606.50	58.50	1,665.00	(90.00)	1,575.00	3,546.00	5,121.00
10	1,785.00	65.00	1,850.00	(100.00)	1,750.00	3,940.00	5,690.00
11	1,963.50	71.50	2,035.00	(110.00)	1,925.00	4,334.00	6,259.00
12+	2,142.00	78.00	2,220.00	(120.00)	2,100.00	4,728.00	6,828.00

ANNUAL FEE HISTORY COLUMBUS CAMPUS RESIDENT FEES

		FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	5 Year Average Increase
Undergraduate:	(1), (2)							
Tier 1	(3)	7,170	7,599	NA	NA	NA	NA	NA
Tier 2	(3)	7,827	8,298	8,298	NA	NA	NA	NA
Tier 3	(3)	7,929	8,406	8,406	8,406	8,426	8,994	2.6%
Graduate Programs:	(1)							
Masters & PhD		8,634	9,132	9,657	10,122	10,365	10,800	4.6%
MLHR		8,952	9,471	10,017	10,500	10,905	11,595	5.3%
MBA		17,181	18,696	20,346	22,143	23,235	24,375	7.2%
EMBA		33,651	35,334	39,984	40,446	44,130	42,450	4.8%
Master of Accounting		19,707	19,707	22,407	24,060	25,245	26,490	6.1%
MBOE	(4)	NA	NA	NA	28,407	28,410	27,990	NA
AuD/MSLP	(5)	8,634	9,462	10,008	10,491	10,740	11,100	5.2%
Health Administration		10,245	10,839	11,466	12,021	12,315	12,735	4.4%
Public Health MPH		9,120	9,648	10,203	10,695	10,950	11,325	4.4%
Public Health PEP		9,120	9,648	10,203	10,695	10,950	11,325	4.4%
Master of Physical Therapy		9,417	9,963	10,539	11,454	11,730	12,120	5.2%
Master of Occupational Therapy		8,940	9,744	10,305	10,800	11,475	11,865	5.8%
Master of Social Work	(5)	8,634	9,132	10,095	10,581	10,830	11,190	5.3%
Pharmacy		11,967	13,071	14,214	15,459	16,290	17,325	7.7%
Dentistry		20,469	22,380	24,360	26,280	27,570	28,515	6.9%
Optometry		14,388	15,651	17,025	18,690	19,605	20,850	7.7%
Veterinary Medicine		17,757	19,323	21,027	22,989	23,775	25,410	7.4%
Law		15,710	17,246	18,932	20,602	22,120	23,970	8.8%
Medicine		23,208	24,987	26,919	28,245	28,935	30,300	5.5%

- (1) Full time fees for undergraduates are 12+ hours, and for Graduate and Professional programs they are 10+ hours. Fee numbers include only the instructional and general fees.
- (2) Student activity component of undergraduate general fee increased \$10 per quarter effective Winter Quarter 2010.
- (3) Tier 1, for continuing undergraduates who were first enrolled at Ohio State prior to Summer Quarter 2002, was phased out in Autumn Quarter 2007. Any students remaining in that tier were then moved into Tier 2. Tier 2, initially for continuing undergraduate students who were first enrolled between Summer 2002 and Spring 2003, was phased out in Autumn Quarter 2008. Any students remaining in that tier were then moved into Tier 3. Tier 3 initially consisted of undergraduate students who were first enrolled after Spring 2003. By Autumn Quarter 2008, Tiers 1 and 2 had been phased out, and all undergraduates were again on a single fee tier.
- (4) This degree granting program was created after 2006.
- (5) These are graduate programs that once charged the graduate fee but now have differential fees.

SUMMARY OF TYPICAL STUDENT FEES COLUMBUS CAMPUS UNDERGRADUATES

2009-10 Fees	2010-11 Fees	Dollar Change	Percent Change
-----------------	-----------------	------------------	-------------------

RESIDENT FEES

		2009-10 Fees	2010-11 Fees	Dollar Change	Percent Change
Instructional & General		8,361	8,919	558	6.7%
Student Activity Fee	(1)	65	75	10	15.4%
Recreation Fee		246	246	0	0.0%
Room & Board	(2)	8,409	8,874	465	5.5%
Student Union Facility Fee	(3)	27	153	126	466.7%
Subtotal		17,108	18,267	1,159	6.8%
Health Insurance	(4)	1,545	1,629	84	5.4%
Parking	(5)	81.00	84.60	3.60	4.4%
COTA Pass		27	27	0	0.0%
Football Tickets	(6)	155	160	5	3.2%
Basketball Tickets	(7)	130	135	5	3.8%
Total		19,046	20,303	1,257	6.6%

NON-RESIDENT FEES

		2009-10 Fees	2010-11 Fees	Dollar Change	Percent Change
Instructional & General		8,361	8,919	558	6.7%
Non-Resident Tuition		13,572	14,184	612	4.5%
Student Activity Fee	(1)	65	75	10	15.4%
Recreation Fee		246	246	0	0.0%
Room & Board	(2)	8,409	8,874	465	5.5%
Student Union Facility Fee	(3)	27	153	126	466.7%
Subtotal		30,680	32,451	1,771	5.8%
Health Insurance	(4)	1,545	1,629	84	5.4%
Parking	(5)	81.00	84.60	3.60	5.0%
COTA Pass		27	27	0	0.0%
Football Tickets	(6)	155	160	5	3.2%
Student Union Facility Fee	(7)	130	135	5	3.8%
Total		32,618	34,487	1,869	5.7%

- (1) The student activity fee is considered part of the general fee for undergraduates. It increased from \$15 to \$25 per quarter in Winter 2010.
- (2) Undergraduate weighted average room rate plus basic meal plan. This rate is based on projected Autumn room configurations; actual weighted average may differ due to changes in configurations.
- (3) Student union facility fee was implemented Spring 2010 at \$27 per quarter, increased to \$51 Autumn 2010.
- (4) Student insurance is based on the single student comprehensive rate.
- (5) Using west campus rate.
- (6) Student football package is 5 games.
- (7) Student basketball package is 10 games.

DETAIL OF SELECTED RATES

FY 2011

Description	Timing	Rate	Percent Change
Room and Board			
Undergraduate (Average room rates, & basic meal plan)	Quarter	2,958.00	5.5%
Graduate Efficiency	Month	730.00	4.1%
(1) Family Student Housing (2 bedroom apartment)	Month	755.00	NA
Board Only (19 meals per week)	Quarter	1,070.00	4.9%
Parking & Transportation			
Parking, 4-Wheel Vehicle (Main Campus)	Annual	237.60	5.0%
Parking, 4-Wheel Vehicle (West Campus)	Annual	84.60	4.4%
COTA Bus Pass	Quarter	9.00	0.0%
Recreational and Activity Fees			
Football Tickets	Per Game	32.00	3.2%
Basketball Tickets	Per Game	15.00	3.4%
Golf Course Membership	Annual	575.00	2.7%
Recreation & Physical Activity Center Fee	Quarter	82.00	0.0%
(2) Student Union Facility Fee (Undergraduate)	Quarter	51.00	88.9%
(2) Student Union Facility Fee (Graduate/Professional)	Quarter	50.00	100.0%
(3) Student Activity Fee	Quarter	25.00	0.0%
Student Health Insurance			
Student	Quarter	543.00	5.4%
Student & Spouse	Quarter	1,591.00	5.4%
Student & Children	Quarter	1,613.00	5.4%
Student, Spouse & Children	Quarter	2,178.00	5.4%
Law Students	Semester	815-3,267	5.4%
Early Arriving Students	Month	181-726	5.4%
Clinical Fees			
Dental Clinical Education Support Fee	Quarter	984.00	0.0%
Dental Hygiene Clinical Education Support Fee	Quarter	379.00	0.0%
Dental Hygiene EFDA Fee (Continuing Students)	Quarter	128.00	0.0%
Nursing Clinical Fee	Quarter	350.00	13.0%
Optometry Clinic Usage Fee	Quarter	374.00	0.0%
Veterinary Medicine Clinical Education Fee (by Rank)	Quarter	120.00 - 220.00	13.0 - 20.0%
Field Practicum Fee			
(4) College of Social Work	Quarter	63.00	26.0%
Technology Fees			
College of Arts	Quarter	108.00	0.0%
College of Business (Undergraduate)	Quarter	126.00	0.0%
College of Business (Graduate)	Quarter	174.00	0.0%
College of Education and Human Ecology (Undergraduate)	Quarter	60.00	17.6%
College of Education and Human Ecology (Graduate)	Quarter	126.00	23.5%
College of Engineering (Undergraduate)	Quarter	159.00	17.8%
College of Engineering (Graduate)	Quarter	170.00	16.4%
College of Medicine (Tier 1 and 2)	Quarter	50.00	0.0%
College of Nursing (Undergraduate)	Quarter	69.00	15.0%
College of Nursing (Graduate)	Quarter	70.00	16.7%
Department of Engineering Physics (Undergraduate)	Quarter	72.00	0.0%
Department of Psychology (Undergraduate)	Quarter	51.00	0.0%
MPS in CIS (Undergraduate)	Quarter	72.00	0.0%
School of Music (Undergraduate)	Quarter	108.00	0.0%
School of Public Policy & Management (Graduate)	Quarter	120.00	0.0%
Undergraduate Program Fees			
College of Business	Quarter	351.00	17.0%
College of Engineering	Quarter	201.00	34.0%
College of Nursing	Quarter	51.00	0.0%
Department of Art	Quarter	75.00	47.1%
Department of Animal Sciences	Quarter	51.00	New
School of Allied Medical Professions	Quarter	102.00	0.0%
School of Music	Quarter	234.00	0.0%

(1) Buckeye Village apartment rents increased by \$85/month in Autumn 2010 to include utilities; tenants previously paid utilities separately.

(2) Student Union Facility Fee was implemented Spring Quarter 2010.

(3) Student activity fee increased from \$15 to \$25 effective Winter Quarter 2010.

(4) Cost of liability insurance now included in Social Work Field Practicum Fee; no increase in cost to student.

DETAIL OF SELECTED RATES

FY 2011

Description	Timing	Rate	Percent Change
Course Fees			
Arts Materials/Supplies Fee	Per Course	50.00 - 200.00	-100.0%
ATI - 261T Farrier	Per Course	50.00	150.0%
ATI - Horse Science, Production and Management	Per Course	50.00	0.0%
ATI - Learning Technology Fee	Per Course	50.00	New
(1) Biological Sciences	Per Course	60.00	New
Chemistry	Per Course	150.00	50.0%
Computer Assisted Design (CAD) Lab	Per Course	25.00 - 125.00	0.0%
Music 101	Per Course	40.00	0.0%
Music 200	Per Course	150.00	0.0%
Physics	Per Course	150.00	50.0%
Sociology 487 and 549	Per Course	50.00	0.0%
Other Student Fees			
Acceptance Fees-Undergraduate	One Time	100.00	0.0%
Acceptance Fees-Professional	One Time	25.00	0.0%
Acceptance Fees-DPT	One Time	500.00	0.0%
Acceptance Fees-MOT	One Time	200.00	0.0%
Application Fees-Domestic	One Time	40.00	0.0%
Application Fees-Intl	One Time	50.00	0.0%
Professional Application Fees-Business Domestic	One Time	60.00	0.0%
Professional Application Fees-Business International	One Time	70.00	0.0%
Professional Application Fees-Dentistry Domestic	One Time	60.00	0.0%
Professional Application Fees-Dentistry International	One Time	70.00	0.0%
Professional Application Fees-Law Domestic	One Time	60.00	0.0%
Professional Application Fees-Law International	One Time	70.00	0.0%
Professional Application Fees-Medicine Domestic	One Time	80.00	0.0%
Professional Application Fees-Medicine International	One Time	90.00	0.0%
Prof Application Fees-Veterinary Medicine Domestic	One Time	60.00	0.0%
Prof Application Fees-Veterinary Medicine International	One Time	70.00	0.0%
Dissertation Processing Fee	Each Request	82.00	0.0%
Orientation-Attend Summer Quarter	One Time	50.00	0.0%
Orientation-Attend Other Quarters	One Time	25.00	0.0%
Professional Association Fee - Optometry	Annual	55.00	New
Transcript Fees	Each Request	7.00	0.0%

FACULTY, STAFF & DEPARTMENTAL FEES

Health Insurance (2)			
Prime Care Advantage			
Individual	Month	77.41	6.9%
Family	Month	210.04	2.4%
Prime Advantage Value			
Individual	Month	47.16	11.9%
Family	Month	115.51	4.5%
Prime Advantage Plus			
Individual	Month	122.03	4.3%
Family	Month	349.48	1.5%
Independent Choice			
Individual	Month	156.28	3.3%
Family	Month	456.51	1.1%
Parking & Transportation			
Parking, 4-Wheel Vehicle A Decal (Main Campus)	Annual	684.00	4.9%
Parking, 4-Wheel Vehicle B Decal (Main Campus)	Annual	355.20	5.0%
Recreational Fees			
Football Tickets	Per Game	57.00	7.5%
Basketball Tickets	Per Game	23.00	2.2%
Golf Course Membership	Annual	1,916.00	3.0%
Golf Course Greens Fees	Per Round	32.00 - 56.00	0.0%
Recreation & Physical Activity Center Fee	Quarter	115.00	0.0%
Departmental Rates			
Basic Telephone Service	Month	16.15	0.0%
(3) University Health System	Various	Various	3.3%

(1) Course fee for Biological Sciences replaces previous program fee.

(2) Employee Health Insurance will change on January 1st; Premiums listed are for January 1- December 31, 2010.

All insurance rates are for regular appointments of 75%-100% without Personal Health Assessment.

(3) Weighted Effective Increase.

SUMMARY OF RESIDENT STUDENT FEES BIG TEN PUBLIC INSTITUTIONS

FOR FY 2010 AND FY 2011

UNDERGRADUATE FEES NEW STUDENTS				
		FY 2010 Fees	FY 2011 Fees	1 Year % Change
1	Penn State	\$ 14,416	\$ 15,250	5.8%
2	Illinois	\$ 12,528	\$ 13,508	7.8%
3	Minnesota	\$ 11,293	\$ 12,203	8.1%
4	Michigan	\$ 11,659	\$ 11,838	1.5%
5	Michigan State	\$ 10,805	\$ 11,153	3.2%
6	Ohio State	\$ 8,726	\$ 9,420	8.0%
7	Purdue	\$ 8,638	\$ 9,070	5.0%
8	Indiana	\$ 8,613	\$ 9,028	4.8%
9	Wisconsin	\$ 8,314	\$ 8,987	8.1%
10	Iowa	\$ 6,824	\$ 7,417	8.7%
Average		\$ 10,182	\$ 10,787	5.9%

- Notes: 1) Tuition is for new students entering Autumn Quarter 2009 and 2010.
 2) FY 2010 data are from AAUDE Data Exchange except for Illinois, Iowa, Ohio State, Michigan State, and the University of Michigan, which were provided by the institutional campus representative. Rates for Michigan State and University of Michigan are Lower Division. Rates for Iowa and Ohio State include mid-year increases.
 3) FY 2011 data are from institutional campus representatives/ websites/newspaper articles.
 4) Ohio State tuition and fees include mandatory recreation fee, bus fee, and Student Union Facility fee. OSU's increase includes both an increase in instructional and general fees, as allowed by state law, as well as an increase in a mandatory fee (the Student Union Facility Fee) which is outside the state budgetary cap.
 5) Average includes Ohio State.

TABLE OF CONTENTS

V. AUXILIARIES & HEALTH SYSTEM

Summary of Auxiliary Operations	V. 1
Selected Auxiliary Operations - Student Life.....	V. 2
Selected Auxiliary Operations - Administration & Planning.....	V. 3
Intercollegiate Athletics	V. 4
Ohio State University Health System	V. 5

**SUMMARY OF AUXILIARY OPERATIONS
FISCAL YEAR 2011
(IN THOUSANDS)**

Resources				Expenditures & Transfers			Net Income
Auxiliary	General Funds	Restricted	Total Budget	Debt Expend	Other Service Transfers	Total Budget	

COLUMBUS CAMPUS

Student Life

**Auxiliary Operations (1)
Admin & Planning**

Auxiliary Operations (2)

Intercollegiate Athletics

Transportation & Parking

University Airport

Planning and Real Estate

151,739	6,145		157,884	136,251	16,244	3,791	156,286	1,598
25,550			25,550	22,012	5,233	(1,386)	25,859	(309)
116,625		11,800	128,425	110,670	17,755		128,425	0
30,963			30,963	23,143	9,404	2,650	35,197	(4,234)
7,476			7,476	6,925			6,925	551
545			545	958			958	(413)
332,898	6,145	11,800	350,843	299,959	48,636	5,055	353,650	(2,807)

NEWARK CAMPUS

Auxiliary Operations

119			119	85			85	34
-----	--	--	-----	----	--	--	----	----

GRAND TOTAL

333,017	6,145	11,800	350,962	300,044	48,636	5,055	353,735	(2,773)
----------------	--------------	---------------	----------------	----------------	---------------	--------------	----------------	----------------

(1) Includes Student Housing & Food Service, Ohio Union, Regional Housing, and Student Health Services.

(2) Includes Fawcett Center, Drake, the Schottenstein and the Blackwell. Excludes Schottenstein Center artist fees (\$8.6M).

SELECTED AUXILIARY OPERATIONS - STUDENT LIFE

(IN THOUSANDS)

		FY 2010 Budget	FY 2011 Budget	Dollar Change	Percent Change
RESOURCES					
Food Service	(1)	46,696	50,722	4,026	8.6%
Housing	(2)	58,771	65,519	6,748	11.5%
ATI Residence Hall		2,289	2,113	(176)	-7.7%
Newark Housing		1,078	1,118	40	3.7%
Mansfield Housing		1,074	1,118	44	4.1%
Ohio Union	(3)	3,368	5,253	1,885	56.0%
Student Health Services		5,935	6,437	502	8.5%
Other	(4)	14,738	19,459	4,721	32.0%
General Funds Support		5,583	6,145	562	10.1%
Total Resources		139,532	157,884	18,352	13.2%
EXPENDITURES & TRANSFERS					
Personnel	(5)	49,961	57,052	7,091	14.2%
Benefits		13,479	15,677	2,198	16.3%
Supplies & Services		51,395	53,514	2,119	4.1%
Equipment	(6)	4,768	2,500	(2,268)	-47.6%
University Overhead		6,292	7,508	1,216	19.3%
Debt Service	(7)	14,075	16,244	2,169	15.4%
Other Transfers	(8)	(1,216)	3,791	5,007	-411.8%
Total Expenditures & Transfers		138,754	156,286	17,532	12.6%
NET INCOME		778	1,598	820	105.4%

- (1) FY 2011 reflects a full year of operations for four locations in the new Ohio Union as well as a 5% average increase in meal plan pricing.
- (2) A newly renovated Jones Tower reopens as undergrad housing for Autumn 2010, adding 434 beds, mostly single rooms that include a rate premium. Housing rates are increasing 5.5% on average as part of the plan to fund the \$300M housing plan. There is also significant loss in rental income due to a mostly vacant Lincoln Tower; lower levels of investment and other miscellaneous income are expected in FY 2011.
- (3) The new Ohio Union opened Spring 2010 and FY 2011 reflects its first full year of operations. Revenue projection include planned reserve transfers to cover start-up costs.
- (4) Main operations included are Student Health Insurance, Success Center, BuckID, and Recreational Sports.
- (5) Along with normal annual increases, the impact of new operations is reflected.
- (6) FY 2010 reflects startup equipment for new operations.
- (7) FY 2011 reflects 9 months debt service for 2011 bonds, which include the purchase and renovation of the Lane Avenue Residence Hall (Holiday inn) and renovation of Jones Tower.
- (8) FY 2011 reflects increased reserve transfers along with decreased cost recovery. Transfers related to the recognition of Student Health Insurance Plan revenues along with transfers from Campus Dining operations to the Newark Dining operation to cover operating deficits are excluded from both resources and expenditures in both years.

**SELECTED AUXILIARY OPERATIONS -
ADMINISTRATION AND PLANNING ⁽¹⁾**
(IN THOUSANDS)

	FY 2010 Budget	FY 2011 Budget	Dollar Change	Percent Change
<u>RESOURCES</u>				
Schottenstein Center	9,605	9,510	(95)	-1.0%
Fawcett Center	4,193	4,129	(64)	-1.5%
Blackwell	10,645	10,896	251	2.4%
Drake	984	1,015	31	3.2%
Total Resources	25,427	25,550	123	0.5%
<u>EXPENDITURES & TRANSFERS</u>				
Personnel	8,275	8,380	105	1.3%
Benefits	2,158	2,241	83	3.8%
Supplies & Services	9,875	9,784	(91)	-0.9%
Equipment	488	284	(204)	-41.8%
University Overhead	1,226	1,323	97	7.9%
Debt Service	5,233	5,233	0	0.0%
Other Transfers	(1,492)	(1,386)	106	-7.1%
Total Expenditures & Transfers	25,763	25,859	96	0.4%
<u>NET INCOME</u>	(336)	(309)	27	-8.0%

(1) These units were previously part of Student Life. They transferred from Student Life to Administration and Planning during FY 2009.

(2) Schottenstein Center budget is net of \$8.6M in artist fees in FY 2010 and \$7.4M in FY 2011.

(3) FY10 and FY11 deficits covered by existing positive equity from prior years' support.

INTERCOLLEGIATE ATHLETICS

(IN THOUSANDS)

		FY 2010 Budget	FY 2011 Budget	Dollar Change	Percent Change
<u>RESOURCES</u>					
Auxiliary					
Football	(1)	43,462	51,839	8,377	19.3%
Stadium Revenue	(2)	14,690	15,270	580	3.9%
Men's Basketball		14,843	16,231	1,388	9.4%
Other Sports		1,463	1,401	(62)	-4.2%
Golf Course		3,985	4,001	16	0.4%
Other		27,806	27,883	77	0.3%
Subtotal Auxiliary		106,249	116,625	10,376	9.8%
Restricted					
Fund Raising		11,700	11,800	100	0.9%
Total Resources		117,949	128,425	10,476	8.9%
<u>EXPENDITURES & TRANSFERS</u>					
Auxiliary					
Personnel		32,841	34,025	1,184	3.6%
Benefits		8,208	8,807	599	7.3%
Supplies & Services		32,708	34,436	1,728	5.3%
Equipment		467	495	28	6.0%
Schottenstein Rent		1,980	2,130	150	7.6%
University Overhead		5,590	5,790	200	3.6%
Athletics Grants-In-Aid	(3)	3,900	4,620	720	18.5%
Debt Service		17,308	17,755	447	2.6%
Other Transfers	(4)	4,347	9,767	5,420	124.7%
Subtotal Auxiliary		107,349	117,825	10,476	9.8%
Restricted					
Athletics Grants-In-Aid	(3)	10,600	10,600	0	0.0%
Debt Service		0	0	0	
Subtotal Restricted		10,600	10,600	0	0.0%
Total Expenditures & Transfers		117,949	128,425	10,476	8.9%
<u>NET INCOME</u>					
		0	0	0	NA

- (1) Eight home football games in FY 2011 vs. 7 home games in FY 2010.
- (2) Consists of ticket surcharge, club seats, suite rental and scoreboard revenue.
- (3) Athletics Grants-In-Aid must be supplemented by auxiliary funds.
- (4) FY 2011 includes a \$4.0 M transfer to Operating Reserve for FY 2012.

THE OHIO STATE UNIVERSITY HEALTH SYSTEM ⁽¹⁾
(IN THOUSANDS)

	FY 2010 Budget	FY 2011 Budget	Dollar Change	Percent Change
<u>RESOURCES</u>				
Auxiliary				
Inpatient Revenue (Net)	1,052,274	1,123,473	71,199	6.8%
Outpatient Revenue (Net)	591,035	657,740	66,705	11.3%
Other	56,173	50,203	(5,970)	-10.6%
Subtotal Auxiliary	1,699,482	1,831,416	131,934	7.8%
Restricted				
State Appropriation	0	0	0	0.0%
Other	0	0	0	0.0%
Subtotal Restricted	0	0	0	0.0%
Total Resources	1,699,482	1,831,416	131,934	7.8%
<u>EXPENDITURES & TRANSFERS</u>				
Auxiliary				
Patient Services	1,057,772	1,146,288	88,516	8.4%
Student Education	40,776	42,198	1,422	3.5%
Research	485	336	(149)	-30.7%
Administration	390,607	421,130	30,523	7.8%
Overhead	36,876	40,451	3,575	9.7%
Plant, Operation & Maintenance	52,837	53,955	1,118	2.1%
Transfers To Plant (Net)	70,891	72,683	1,792	2.5%
Subtotal Auxiliary	1,650,244	1,777,041	126,797	7.7%
Restricted				
	0	0	0	0.0%
Total Expenditures & Transfers	1,650,244	1,777,041	126,797	7.7%
<u>NET INCOME</u>	49,238	54,375	5,137	10.4%

(1) Includes University Hospitals, James Cancer Hospital & Solove Research Institute, University Hospital East, Ross Heart Hospital, Harding Hospital, and Hospital Physician Network.

(2) Reconciliation to University Health System Consolidated Statement of Operations submitted to BOT on June 18, 2010:

a) Total Resources includes investment income and non-operating (\$4,354);

b) Total Expenditures & Transfers includes Medical Center investment & transfers (\$81,650).

TABLE OF CONTENTS

VI. APPENDICES

Tuition and State Share of Instruction History - FY 1960-2011 - Columbus	VI. 1
Headcount Enrollments - Autumn Quarter, FY 2000-2011	VI. 2

TUITION AND STATE SHARE OF INSTRUCTION HISTORY

Year	Resident Undergraduate Tuition (1)	Percent Change	State Share of Instruction(2) (in thousands)	Percent Change
1960	\$270	-	\$20,281	-
1961	\$300	11.1%	\$21,249	4.77%
1962	\$300	0.0%	\$23,831	12.15%
1963	\$330	10.0%	\$25,086	5.27%
1964	\$375	13.6%	\$26,674	6.33%
1965	\$375	0.0%	\$30,361	13.82%
1966	\$375	0.0%	\$34,643	14.10%
1967	\$450	20.0%	\$36,362	4.96%
1968	\$480	6.7%	\$43,560	19.80%
1969	\$510	6.3%	\$49,856	14.45%
1970	\$600	17.6%	\$54,994	10.3%
1971	\$630	5.0%	\$55,764	1.4%
1972	\$720	14.3%	\$63,800	14.4%
1973	\$750	4.2%	\$67,870	6.4%
1974	\$750	0.0%	\$73,483	8.3%
1975	\$780	4.0%	\$81,884	11.4%
1976	\$810	3.8%	\$91,102	11.3%
1977	\$830	2.5%	\$100,348	10.1%
1978	\$915	10.2%	\$105,636	5.3%
1979	\$975	6.6%	\$117,876	11.6%
1980	\$1,005	3.1%	\$135,230	14.7%
1981	\$1,140	13.4%	\$135,933	0.5%
1982	\$1,330	16.7%	\$139,233	2.4%
1983	\$1,458	9.6%	\$145,050	4.2%
1984	\$1,557	6.8%	\$170,730	17.7%
1985	\$1,641	5.4%	\$183,250	7.3%
1986	\$1,704	3.8%	\$205,570	12.2%
1987	\$1,704	0.0%	\$224,080	9.0%
1988	\$1,890	10.9%	\$235,740	5.2%
1989	\$2,040	7.9%	\$242,830	3.0%
1990	\$2,190	7.4%	\$258,850	6.6%
1991	\$2,343	7.0%	\$267,373	3.3%
1992	\$2,568	9.6%	\$254,927	-4.7%
1993	\$2,799	9.0%	\$243,452	-4.5%
1994	\$2,940	5.0%	\$251,274	3.2%
1995	\$3,087	5.0%	\$263,900	5.0%
1996	\$3,273	6.0%	\$273,320	3.6%
1997	\$3,468	6.0%	\$283,012	3.5%
1998	\$3,687	6.3%	\$297,551	5.1%
1999	\$3,906	5.9%	\$305,161	2.6%
2000	\$4,137	5.9%	\$312,839	2.5%
2001	\$4,383	5.9%	\$317,721	1.6%
2002	\$4,788	9.2%	\$305,389	-3.9%
2003	\$5,691	18.9%	\$300,064	-1.7%
2004	\$6,651	16.9%	\$299,998	0.0%
2005	\$7,542	13.4%	\$301,898	0.6%
2006	\$8,082	7.2%	\$305,588	1.2%
2007	\$8,667	7.2%	\$314,594	2.9%
2008	\$8,676	0.1%	\$330,269	5.0%
2009	\$8,679	0.0%	\$362,682	9.8%
2010	\$8,726	0.5%	\$390,408	7.6%
2011	\$9,420	8.0%	\$388,474	-0.5%

(1) Resident Undergraduate Tuition includes instructional, general, and mandatory fees.

(2) Figures for 1960-1969 reflect "operating appropriations," and may not be fully comparable with later numbers.

HEADCOUNT ENROLLMENTS AUTUMN QUARTER, FISCAL YEARS 2001-2011

Fiscal Year	<u>Columbus Campus</u>							Veterinary Medicine
	Undergrad	Graduate	Law	Dentistry	Medicine	Optometry	Pharmacy	
2001	35,749	9,382	643	379	832	245	195	527
2002	36,049	9,452	655	395	844	245	300	537
2003	36,855	9,761	673	400	826	244	380	537
2004	37,605	9,931	703	412	843	244	453	540
2005	37,509	10,210	734	418	846	245	490	543
2006	37,411	9,824	710	410	837	251	511	550
2007	38,479	10,083	677	413	833	253	520	560
2008	39,209	10,097	671	423	822	259	528	559
2009	40,212	10,219	683	420	833	258	528	562
2010	41,348	10,385	680	421	852	252	516	560
E 2011	41,930	10,388	680	426	866	254	504	561

Graduate includes: Masters, PhD, MBA, EMBA, WP-MBA, MBLE, MAcc, MBOE, MLHR, MHA, MPH, PEP, DPT, MOT, AuD, MSLP, MSW

Fiscal Year	<u>Summary By Campus</u>						Grand Total
	Columbus	Lima	Mansfield	Marion	Newark	ATI	
2001	47,952	1,238	1,583	1,276	2,025	969	55,043
2002	48,477	1,356	1,495	1,390	2,079	940	55,737
2003	49,676	1,412	1,513	1,534	2,229	902	57,266
2004	50,731	1,338	1,640	1,567	2,148	830	58,254
2005	50,995	1,281	1,634	1,521	2,143	791	58,365
2006	50,504	1,145	1,610	1,485	2,183	821	57,748
2007	51,818	1,214	1,464	1,538	2,310	747	59,091
2008	52,568	1,340	1,553	1,633	2,505	748	60,347
2009	53,715	1,409	1,545	1,673	2,472	754	61,568
2010	55,014	1,508	1,647	1,828	2,515	705	63,217
E 2011	55,609	1,540	1,614	1,837	2,625	725	63,950

E - Estimated

